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FINANCIAL TIMES

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NEWS SUMMARY

GENERAL

U.S. alters stance on budget deficit

The Reagan Administration yesterday appeared to be backing away from the strict numerical targets it has set for the U.S. budget deficit next year—one of the key elements of its economic programme.

For weeks the target was a \$42.5bn deficit in fiscal 1982. It was moved to \$43.1bn last week when Mr Reagan announced his 900-page budget package. Yesterday, however, Mr David Stockman, the President's Budget Director, said it did not really matter if the deficit was \$42bn or \$43bn, or even \$48bn or \$49bn.

Belgians to vote
 Attempts to form a coalition government in Belgium failed and a general election is expected to be held on November 8 or 15. Page 2

French initiative
 French President Francois Mitterrand and King Khalid of Saudi Arabia met for talks to find a Middle East peace settlement.

Thatcher on PLO
 Prime Minister Margaret Thatcher said in Kuwait that Britain did not hold meetings at ministerial level with the PLO because of its association with terrorism.

Chemical inquiry
 A public inquiry into the burial of contaminated chemical waste by one Coalite group 13 years ago opens in Matlock, Derbyshire, tomorrow. Page 3.

Sectarian attack
 Irish Prime Minister Garret FitzGerald attacked sectarianism in the Republic in an Irish radio interview that could spark a major row between his Government and the Catholic Church.

Prescription rise
 The Government is considering a 25 per cent rise in prescription charges to £1.25 as part of its public expenditure review.

Hijackers return
 Three Yugoslav hijackers who gave themselves up in Cyprus after taking over a Yugoslav airline Boeing 727 flew back to Belgrade with their former hostages.

Mojahedin strike
 Ten died and 40 were hurt when 100 Mojahedin guerrillas set buses on fire and clashed with security forces in Tehran.

Gulf siege ended
 Iranian troops lifted the Iraqi siege of the oil refinery city Ahadon after a year of the Gulf war, Tehran radio reported.

Peking offer
 Peking renewed its offer to Taiwan to revive trade links and proposed selling oil at reduced rates to the island.

Prison protest
 About 2,000 inmates refused food for the second day at Barcelona's Modelo prison to protest over their conditions.

Borg to rest
 Sweden's Bjorn Borg won his third Grand Prix tennis tournament of the year, the Geneva Open Title, and confirmed he would take a four month break.

Hadlee drops out
 New Zealand cricketer Richard Hadlee dropped out of a competition in South Africa after being told that he could prejudice his country's international cricket relations.

BUSINESS

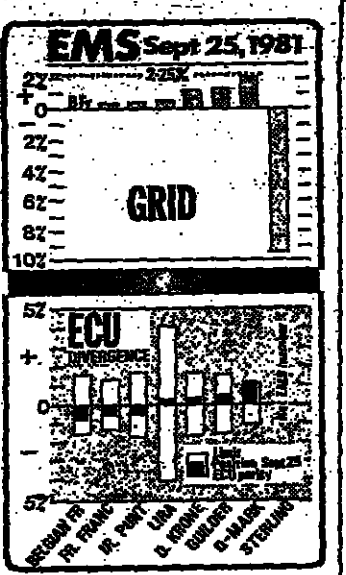
Plea for action on gold price

CENTRAL BANKS should return to attempts to regulate the price of gold by intervening on the bullion market, said Dr Jelle Zijlstra, President of the Dutch Central Bank and the Bank for International Settlements at IMF headquarters in Washington.

LONDON stock market's decline in the last two weeks has sharpened the Government's dilemma over funding tactics in its attempt to control the money supply. Back Page

UK STEEL producers want to announce firm increases in list prices in the New Year to reinforce the EEC Commission's efforts to restore price discipline. Back Page.

PRESSURE eased in the European Monetary System last week. There was still some speculation over the possibility of a currency realignment at the weekend, which increased demand for the D-mark and pushed it beyond its divergence or alarm bell limit from central rates. The French franc failed to benefit from higher domestic interest rates and forward foreign currency restrictions, and was only firmer than the Belgian franc, which remained the weakest currency. Support for the Belgian unit continued, with the authorities releasing figures showing that at least BFR 20bn had been spent the previous week in supporting the franc.



Healey scrapes through

BY RICHARD EVANS AND CHRISTIAN TYLER

MR DENIS HEALEY clung to the deputy leadership of the Labour Party last night in a contest with Mr Tony Benn after the party's annual conference. Mr Healey won 50.42 per cent of the vote against Mr Benn's 49.58 per cent in the second ballot of the party's new electoral college meeting in Brighton on the eve of the party's annual conference.

The third candidate, Mr John Silkin, was eliminated in the first ballot, in which he scored 18 per cent. Mr Healey took 45.4 per cent in the first ballot and Mr Benn 36.6 per cent.

Mr Healey's win was greeted with intense relief by party moderates. But Mr Benn's supporters gave notice that there will be no truce in the bitter fight for control of the Labour party.

It was clear that Mr Benn has every intention of fighting again next year. He will be an increasingly formidable challenger in view of the inroads he has made in the Healey vote.

The outcome of the dramatic vote on the opening day of the Labour party conference at Brighton showed that the inter-necine warfare between Left and Right is far from over.

The irony of Mr Benn's defeat is that he still holds most of the cards, and the ultimate target of the party leadership remains within his sights.

Mr Healey may have won the run-off against Mr Benn after Mr John Silkin dropped out in the first ballot. But the gap between the two was ominously close. The campaign also showed how effective and professional the Left is compared with the ill-equipped Right.

Mr Healey has won a little time for the Right to regroup. But the Labour Party undoubtedly will be locked in continuing combat as the general election draws nearer.

Though the result has certainly bolstered the sagging morale of party moderates, it is unlikely to stop the advance of the Left on a number of policy fronts during the week.

These issues—particularly unilateral disarmament, withdrawal from the Common Market without a referendum, and much more interventionist economic policies—will further isolate Mr Healey from the mainstream of conference opinion.

It will then be open to Mr Benn to launch during the next year a further campaign attacking the rejection by the Parliamentary Labour leadership of conference decisions.

A key question will be what role the trade unions, split down



Mr Healey in Brighton yesterday

the middle over Mr Benn's candidacy, will take, given the narrow Healey victory. They will not want a continuing corrosive campaign over the coming year. But they may not have the influence to stop the Bennite campaigners who sense ultimate victory.

Further seepage of MPs to the Social Democratic Party—and there is certain to be some despite Mr Healey's win—will reduce the Right-wing vote at next year's conference and further weaken the opposition to Mr Benn.

Earlier, Mr Benn's campaign

had been dealt two apparently devastating blows by unions he had expected to support him. At first, the transport workers, the biggest single constituent of the electoral college with 1.25m votes, decided to back Mr Silkin on the first ballot. Then the Left-led public employees' 600,000 votes were given to Mr Healey.

However, after the first ballot the transport workers were thought to have swung back to Mr Benn giving him the union votes he needed to stay in the race with a chance of winning. Conference reports, Page 6

New formula lifts cost of French nationalisation

BY DAVID HOUSEGO IN PARIS

THE French Government will have to pay about FF 35bn (£3.52bn) for the takeover of the major industrial groups and the banks, included in the nationalisation Bill the Cabinet approved last week.

The estimate, based on calculations made by the French Securities Commission (COB) of the compensation per share due to shareholders under a revised compensation formula, adds weight to evidence presented by the Government to the Parliamentary Commission examining the Bill before it is put to the National Assembly.

The calculation takes in the five major industrial groups, 36 banks including the Paribas and Suez investment and banking

groups, and outstanding private shares in the three existing nationalised banks.

Excluded, however, are the cost of the 51 per cent stake the government will take in Matra, the weapons manufacturer, and Dassault, the aircraft company. Also left out are the three groups with large foreign shareholdings—Général, Boussac, and PTT.

Though the drain on the state's finances by the nationalisation measure, will be heavy, it is difficult to measure precisely as payment is to be made in the form of 15-year bonds with interest linked to prevail.

Continued on Back Page

Problems at Times increase

By Brian Groom

THE NEW CRISIS at Times Newspapers deepened last night as hopes faded that this morning's edition of The Times would be printed.

The dispute concerns machine-minders at the Sunday Times, which failed to appear yesterday. Exploratory peace talks began yesterday morning at the Advisory Conciliation and Arbitration Service. There was no sign of a breakthrough as they continued into the evening and the two sides were talking separately to Conciliation officers.

The 101-strong Sunday Times machine-minders' chapel of the National Graphical Association, which is at the centre of the dispute, mounted a picket of The Times, which fellow NGA members refused to cross. Management said it hoped to produce at least part of the paper's 300,000 print run if the picket was lifted.

Continued on Back Page

Reagan to speak on deterrent

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan will announce his decisions this week on two key components of the U.S. strategic nuclear deterrent, the MX missile and a new long-range bomber, the White House said at the weekend.

The announcement will roughly coincide with the expected publication by the Pentagon this week of a booklet documenting the massive and continuing Soviet arms build-up. The aim is to persuade both American and European public opinion that Moscow has embarked on a major spending campaign to gain military superiority over the West.

The White House statement said Mr Reagan would hold his fourth televised news conference in the next two weeks. It came as Mr Alexander Haig, U.S. Secretary of State, was preparing for the second round of talks with Mr Gromyko, Soviet Foreign Minister, in New York today.

U.S. concern at the Soviet arms build-up is one of the many points Mr Haig is stressing in his two New York meetings with Mr Gromyko. The first was on Wednesday.

The decision on how to base the MX missile has given Mr Reagan one of the first major political headaches of his Administration. He is now regarded as certain to drop President Carter's extravagant plan for hiding 200 missiles in 4,600 shelters scattered round Utah and Nevada.

One of the options proposed by the Pentagon is for a smaller force of perhaps 100 missiles in up to 1,000 shelters, possibly defended by an anti-ballistic missile force. Such a plan would probably be accompanied by further studies of other basing methods.

The B-1 supersonic bomber, cancelled by Mr Carter, was originally designed to take over from the ageing B-52 as America's primary manned strategic weapon.

Doubts have arisen that it is worth reviving the project, for what might be only a few years, in the light of present research on a more modern long-range bomber, Stealth, that employs top secret new technology to evade radar defences.

The contents of the Pentagon's glossy booklet on the Soviet build-up are unlikely to

come as a surprise, particularly as large chunks of it were printed in yesterday's New York Times.

Some new intelligence information is revealed, particularly about the military function of supposedly civilian factories, but more sensitive data has been held back.

A preface signed by Mr Caspar Weinberger, U.S. Defence Secretary, says that 135 major military industrial plants operate in the Soviet Union, with more than 40m sq metres of floor space, a 34 per cent increase since 1970.

In 1980 these plants produced more than 15 types of weapons systems for Soviet forces and for export to client-states and developing countries. "There is nothing hypothetical about the Soviet military machine. Its expansion, modernisation and contribution to projection of power beyond Soviet boundaries are obvious," Mr Weinberger says.

No sign of recovery, says CBI

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

BUSINESS ACTIVITY in manufacturing industry remains severely depressed and there are no firm signs of general recovery. But some companies are raising their prices despite low demand.

These are the main points in the Confederation of British Industry monthly survey of industrial trends, published today.

The survey support the view of industrialists and reports from other quarters that the end of recession is not yet in sight, and that prospects at home and abroad remain gloomy.

Export demand appeared to fall away in August, according to the survey, following an improvement a month earlier.

A balance of 50 per cent of respondents said their export order books were below rather than above normal, compared with only 44 per cent in the last survey.

But the CBI's economists

believe that the difference may have been caused by an exaggerated reaction to the fall in the value of sterling a month ago. They say that the underlying trend still shows a steady but small improvement in export demand. Historically, however, it is still very weak.

The survey was conducted in the first fortnight of this month before the rise in interest rates. It questioned now, some of the 1,850 manufacturing companies covered in the survey might take a more depressed view of the levels of their stocks and the prospects for improved output.

The proportion of companies saying their stocks were more than adequate has fallen from plus-16 per cent in August to plus-14 per cent.

This balance is the lowest since November 1978, but may be partly caused by companies running their stocks so low that they want to avoid further cuts,

rather than having great economic significance. Forecasts of trends in volume of output in the next four months are the same as in August, with 17 per cent of the companies expecting an improvement, 15 per cent a fall, and 68 per cent no change.

Expectations are strongest in the chemicals and engineering industries.

There is a marginal improvement in the proportion of companies saying their order books were above rather than below normal. But the CBI has suggested in recent months that this may be partly caused by companies adjusting their assessments of what is normal in the light of the recession.

Average domestic selling prices are expected by 36 per cent of the participants to rise in the next four months, with 5 per cent expecting a fall. This suggests some slight strengthening in selling prices.

U.S. rebuffed in move to tighten IMF lending

BY DAVID MARSH IN WASHINGTON

U.S. ATTEMPTS to tighten the International Monetary Fund's spending policies were yesterday fought off by a combination of developing countries and smaller industrialised nations in the interim committee, the fund's powerful steering panel.

The rebuff for the U.S. was delivered on the eve of the IMF and World Bank annual meeting here this week. It seems likely to lead to the fund broadly maintaining its recently increased lending to hard-pressed developing countries, in spite of well publicised doubts from the Reagan Administration that the IMF's loan conditions have been tight enough.

As another sign of the increasing influence of developing countries over the fund's operations, the interim committee also reached a compromise agreement over the next allocation of Special Drawing Rights, the IMF's composite currency reserve unit. Their allocation was opposed by the U.S. and other major industrialised countries.

The final communiqué of the interim committee, made up of ministers and central bankers from 22 constituencies representing industrialised and developing countries, says governments must continue to give priority to anti-inflationary policies. In spite of the international recession, premature attempts to expand demand could trigger further inflation, the communiqué said.

The fund must continue to impose lending conditions which supported countries' attempts to reduce current account imbalances, the communiqué continued. But in a signal that the IMF spending criteria seem unlikely to change significantly, the communiqué strongly endorsed immediate emphasis that the fund has been placing on effective investment programmes.

Mr Allen MacEachen, the Canadian Finance Minister who chairs the interim committee and who is noted for his support for developing countries, said the IMF's staff could thus take "strong encouragement". At a closing press conference yesterday, Mr Jacques de Larosiere, the IMF managing director, was clearly pleased at the outcome.

On the SDR issue, the U.S. and the other big industrialised countries—West Germany, Japan, the UK, and France—maintain that no new allocation of SDRs was needed at present because of sufficient world liquidity. The developing countries had asked for disbursement of SDR 13bn over three years from January 1.

Although the communiqué made no specific recommendation about the allocation, it directed the fund executive board to consider whether a disbursement of SDR4bn annually might be made later than January 1. There seems to be support for this not only from developing nations but possibly from some of the bigger industrialised countries.

Prompted by Brazil, the Netherlands, Canada and Belgium, this compromise papers over the divide between the American-led camp and the Third World.

Whether it will find eventual favour in the executive board is still unclear. But some larger countries like France and Germany have indicated that their opposition to an allocation from January 1 does not necessarily extend to the question of a distribution of SDRs later on.

The possibility of the IMF borrowing for the first time on the private capital market to top up its resources "should remain open" in the light of future commitments and cash in hand, the interim committee said.

For the time being the IMF is sticking to its target of borrowing around SDR 6 to 7bn a year over the next two years from outside sources, mainly central banks and member governments.

This barely differs from the U.S. position put by Mr Donald Regan, the U.S. Treasury Secretary, last week.

He said the U.S. had no philosophical objections to the IMF going to private markets, but simply saw no need for it to do so now.

Mr MacEachen said the interim committee's open-minded view on private borrowing was genuine and represented "no sliding away" from the option. But the interim committee, whose deliberations this week-end Mr MacEachen described as "harmonious" has undoubtedly dealt the U.S. a setback. Mr Regan last week said the U.S. wanted the IMF to tighten its lending policies, requiring borrowers to take tougher adjustment steps to climb out of their current account deficits. It did not want the IMF to create and allocate to members any more SDRs in the current state of "excess liquidity" in the world economy.

After the meeting, Mr de Larosiere, clearly delighted at the overall endorsement of recent IMF policy, launched a strong defence of the fund's conditionality.

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 U.S. angers Third World, Page 2

SWINDON THE NEW TECHNOLOGY BASE

Intel, world name in micro-processors, will move their Northern European Headquarters to a new purpose-built complex in Swindon towards the end of this year.

Adjacent to the M4, Swindon guarantees superb communications by road, rail and air. The capital is only an hour away by high speed train. And it's even quicker to get to Heathrow than it is from central London.

There's guaranteed housing for key personnel. A large underemployed workforce. Full start up assistance, including introductions to funders. And plenty of room for new enterprise, with offices, factory premises and sites ready for immediate occupation.

Get the facts from Douglas Smith, Industrial Adviser, Civic Offices, Swindon. Tel: (0793) 26161, or telex 444548.

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OVERSEAS NEWS

Walesa defends worker directors decision

BY CHRISTOPHER BOBRINSKI IN GDANSK

A MASSIVE attack yesterday by opponents of last week's compromise on labour reforms... The row, which lasted most of the day, centred on the workers' self management law passed by parliament on Friday after Mr Walesa and the Solidarity executive had agreed to a compromise formula on who was to choose management in industry.

Bankers pessimistic on debt talks

BY PETER MONTAGNON, EUROMARKET CORRESPONDENT

POLISH officials are meeting Western bank creditors in Vienna today and tomorrow for a further round of discussions on rescheduling this year's debt repayments. Bankers close to the talks say there is little hope of agreement being reached in the negotiations which have been going on for some six months.

However, despite the angry speeches, delegates realised that it was now too late to call a boycott of the law and risk a confrontation with the authorities on the issue. A majority is expected to back the compromise in the voting today.



Mr Nicolae Ceausescu

Romania to help private farmers

By Leslie Collett in Bucharest

ROMANIA has decided to support private farming in an attempt to relieve the worsening food shortage. Unutilised land is to be distributed to workers and collective farmers for the first time since the post-war collectivisation of agriculture as the leadership has decided that private farming is more productive.

Pakistan nuclear move kept secret, says Senator

BY DAVID BUCHAN IN WASHINGTON

THE REAGAN Administration, which wants Congress to resume aid to Pakistan, has withheld information that Pakistan has reached a further stage of nuclear self-sufficiency, possibly heralding a nuclear weapons programme, according to Senator Alan Cranston.

Stockman backs away from deficit target

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE REAGAN Administration yesterday appeared to be backing away from the strict numerical targets it has set for the U.S. budget deficit next year — one of the key elements of its economic programme.

Reagan's decision to seek fresh spending cuts for 1982 — just two months after his first record \$55bn round of spending cuts — has been criticised as "fundamentally unfair" by Senator Edward Kennedy of Massachusetts yesterday.



Mr David Stockman

U.S. arouses Third World's ire at IMF conference

BY DAVID MARSH IN WASHINGTON

"THE AMERICAN Administration ought to have a relationship to the Fund more like that of a stern senior partner and less like that of some absentee landlord," said the view of the conservative Wall Street Journal last week — and one that U.S. delegates at this week's annual meeting of the International Monetary Fund and World Bank are trying to live up to.

Mr Sprinkel believes that if the IMF is doing its job properly by forcing countries to take action to repair payment imbalances, then inevitably there will be fewer deficits left to finance.

talk has not gone down well with Third World delegates assembling here in the Washington Sheraton — a sprawling mirrored edifice. The group of 24 developing countries, in a communiqué issued late on Friday, assailed the U.S. position on almost every point, ranging from monetarism to the plan to sell off strategic raw material reserves, which is likely to depress the earnings of some commodity-producing nations.

Belgian poll likely as Claes mission fails

BY GILES MERRITT IN BRUSSELS

MR WILLY CLAES, Belgium's Economic Affairs Minister, failed this weekend to avoid a General Election, and a damaging political confrontation between the country's rival French-speaking Walloon and Dutch-speaking Flemish communities now seems inevitable.

WORLD TRADE NEWS

U.S., India agree to end export subsidies row

BY BRIJ KHANDARIA IN GENEVA

THE U.S. has settled a long-standing trade dispute with India by clearing the way for entry by more developing countries into a new code regulating the use of export subsidies and punitive countervailing duties.

Both the U.S. and India informed the General Agreement on Tariffs and Trade (GATT) on Friday that the dispute has been "satisfactorily resolved." The U.S. has said it will now recognise Indian membership of the GATT's code on subsidies and countervailing duties.

Plessey in £30m tank radio deal

By Our World Trade Staff

PLESSEY AVIONICS and Communications has won a £30m contract to supply several thousand PVS-1410 VHF tank radios to a Middle East customer.

UK HOUSING JOINT VENTURE

How to build a business in Mexico

BY WILLIAM CHISLETT IN MEXICO CITY

"IT'S JUST like Lego bricks. We can build four homes in a day." British businessman Gordon Isherwood was proudly trumpeting the success of his prefabricated housing joint venture in Mexico, where the booming construction market is a far cry from the UK's depressed scene.



Exporters at Work

who once managed to draw up a contract and receive a financial commitment for a housing deal in Saudi Arabia in less than a day. The beauty of the system is that the Villahermosa factory can be easily moved or separate factories built. On the strength of the orders there are plans to operate prefabricated housing factories in other parts of Mexico.

Rees calls for MFA renewal

BY RHYS DAVID

A FIRMLY BASED new multi-fibre arrangement (MFA) is needed if pressures to abandon the world's open trading system are to be resisted, Mr Peter Rees, UK Trade Minister, warned in Bangkok at the weekend.

to agree in the talks which adjourned on Friday and are to resume in November. A new agreement is as vital to the developing country producers as to those in Europe and the U.S., he said.

Polysius, a British unit of Krupp-Polysius AG, of Germany, has received a DM 21m (£8m) order to double the capacity of a cement plant in Thailand. The order, from Siam City Cement of Bangkok, calls for expansion of the plant's capacity to 3,500 tons a day from 1,700.

Milan company to supply acrylic fibre plant

BY JAMES BUXTON IN ROME

SNIA VISCOCA, the Italian textile concern, has won a \$15m (£24.5m) contract to supply and commission an acrylic fibres plant in Mexico. The Milan-based concern will build the plant for Somex, the state holding company, at the port of Altamira.

tract for the engineering and construction of a linear alkylbenzenes plant in Egypt. The \$70m contract was awarded to Snamprogetti by the NASR Petroleum Company, part of the Egyptian state holding company EGPC.

SHIPPING REPORT

Grain business improves patchily

BY ANDREW FISHER, SHIPPING CORRESPONDENT

GRAIN business showed patchy improvement last week, while the tanker market remained "absolutely abysmal," in the words of one broker. Commodity analysts warned, however, that hopes of rising U.S. grain sales to the Soviet Union could be partly thwarted by inadequate ports at the unloading end.

Last year, said Landell Mills Commodities Studies, the Soviet Union imported some 34.5m tonnes of grain and there was severe congestion in its chief grain harbours. Forecasts of higher imports over the coming year indicate the problem will become much worse.

Uhde to build plant in Burma

By Chit Tun in Rangoon

UHDE GmbH of West Germany has won a \$56m contract from the Burmese Government to build a 600-ton-a-day urea fertiliser plant. The plant is to be completed in 1984, is to be built at Prome, a town 200 miles north from Rangoon.

Tokyo reactor plan

BY RICHARD HANSON IN TOKYO

TOKYO ELECTRIC Power Company is reportedly interested in introducing pressurised water reactor (PWR) nuclear power plants made by Kraftwerk Union (KWU) of West Germany.

World Economic Indicators

		RETAIL PRICES (1975=100)				% change over previous year	
		Aug '81	July '81	June '81	Aug '80		
UK		222.1	220.4	219.4	199.2	11.5	
Japan		143.6	144.4	144.8	137.9	4.1	
U.S.		170.2	168.3	166.8	153.7	10.7	
France		167.3	164.0	162.2	163.2	13.4	
West Germany		129.7	129.2	128.6	122.6	5.8	
Italy		255.8	252.8	252.0	212.5	19.8	
Netherlands		144.6	143.6	143.4	135.4	6.8	
Belgium		146.9	144.6	143.8	136.3	7.8	

UK NEWS

Drax waste helps grow tomatoes

Martin Dickson looks at a project to aid horticulture from nuclear power stations

ONE OF THE MOST unusual hybrid enterprises in horticulture is to be found flourishing beneath the giant cooling towers of Yorkshire's Drax power station.

Exel Produce is a unique joint venture between Express Dairy Foods and the Central Electricity Generating Board. It grows about 2,000 tonnes of tomatoes a year under 20 acres of glass just over the boundary wall from Drax, a modern coal-fired station. The station's waste, warm water is used to heat the greenhouse.

Power station waste water has been used for several years to farm fish and eels, but this is the first time it has been tried for horticulture on a commercial scale.

Several other stations may install hot-houses, for at a time when the glasshouse industry complains bitterly about high oil prices and the threat from Dutch growers with smaller energy costs, Exel's fuel bills are comparatively low.

"This is the most challenging,

exciting venture of its kind in the UK," said Mr Deryck Ryall, the nursery's manager. "The glasshouse industry, with its high reliance on expensive fossil fuels, is going through a very difficult period. This is one solution."

Power stations convert only about a third of the heat they create into electricity. The rest leaves the plant as warm air or cooling water.

The cooling water, used to convert the steam driving the station's turbines back into water, is tepid and not useful for most purposes.

At Drax, up to 20m gallons a day of this is piped from station to glasshouse and through computer-controlled heat exchangers, which extract some warmth and blow hot air through the glasshouse, maintaining its temperature at just over 20 deg C.

Cultivation is equally sophisticated. The plants never come into contact with anything so crude as soil, but are held in

sloping, polythene-lined metal troughs through which flows a chemical soup containing all they need to grow. This mixture is also computer-controlled.

The method is called nutrient film technique. This is its largest application in the world. Exel reckons that to heat this acreage of glass by oil would cost £400,000 a year. Its fuel bills are about half that, even allowing for additional capital cost of equipment and use of electricity to drive pumps, heat exchangers and other equipment.

The project grew out of experiments into energy conservation by CEGB scientists in the mid-1970s. Express Dairy approached the board with a proposal for a joint project and in early 1979 a pilot half-acre greenhouse at Drax was planted with tomatoes.

So successful was the first season's crop that plans for a second pilot year were put aside. The decision was made to set up Exel, 51 per cent

owned by Express and 49 per cent CEGB, and go ahead with a £3m 20-acre project.

With a cropping season from March to December, Exel is near the end of its first year of commercial operations. It has fared reasonably well, though there have been teething problems in scaling up by a factor of 40.

Weather has not helped. Until the end of July light quality was 10 per cent less than average. As a result, the company will fall slightly short of its ambitious first-year target of 112 tonnes an acre.

Exel owns a 105-acre farm next to Drax. The idea is to expand by 20 acres at a time, using ploughed-back profits, until 80 acres are under glass. Tests are under way into the possibility of growing cucumbers, peppers and aubergines.

The project has aroused much interest in the horticulture industry. CEGB is discussing the possibility of a second venture, not involving Exel, at a power

station in the south, where light conditions are better for growth.

For the CEGB, with its annual turnover of £5.5bn, any profits from horticulture will be small. But the projects can provide the board with a valuable public image spin-off as a keen energy-saver.

The same applies to fish farming at power stations, which began in the mid-1980s when the White Fish Authority set up a demonstration project at Scotland's Hunterston A nuclear plant. An added public relations gain here is presentation of nuclear power in a more benign light.

Two commercial farms set up at Hunterston and several English stations have attracted commercial or experimental schemes involving carp, trout, turbot, Dover sole, prawns and oysters.

The number of power stations suitable for vegetable or fish farming is limited. To qualify, plants must operate round the clock.

Tax plans for couples 'inadequate' says NCCL

GOVERNMENT proposals on taxation of married couples are inadequate and will not end fiscal discrimination against women, the National Council for Civil Liberties said yesterday.

Ms Jo Morris, NCCL women's rights officer, said: "The Government seems intent on making cosmetic changes, leaving the tax system with many of its discriminatory features. 'The inequities of the present system stem from the fact that the husband gets a married man's allowance by virtue of the fact that he is married and he is a man and that, for tax purposes, he owns his wife's income. 'Only when the individual, not the family, is the basic unit for the purposes of taxation can there be genuine equality.'"

In its response to the proposals, contained in a Green Paper last year, the NCCL is urging the Government to abolish the married man's allowance and redirect revenue to cash benefits directly related to family needs.

The council is also calling on the Government to reform the tax system, with the individual as the basic unit, as a matter of urgency.

"Until there is reform, a married man's take home pay will be £4.44p more than a married woman earning the same gross wage. Such inequality is a blatant contradiction of the spirit of the Equal Pay Act," it said in a statement.

Alcohol warning

THREE-QUARTERS of a million people in Britain are alcoholics, but the actual number of people suffering from some drink-related problem could be as high as 10 per cent, Dr Dale Moss, director of an American government department researching alcohol dependency, told an international conference in London yesterday. He said that alcoholism was now believed to be the third biggest killer in America and England, behind heart disease and cancer.

Raid rules win City's qualified approval

FINANCIAL TIMES REPORTER

THE COUNCIL for the Securities Industry's new rules governing stock market raids on a company's shares have met with qualified approval from leading City bankers and stockbrokers.

The changes have been introduced in order to prevent a bidder from taking control of a company by buying large blocks of its shares in the market before the defending company has had time to respond.

Recent examples include Northern Engineering's purchase of Amalgamated Power, the bid for Guthrie Corporation by Far Eastern interests, and PIR's raid on Serck, the engineering group, last week.

It was recognised in the City that public concern about the growing frequency of such share raids made it inevitable that some new limits would be placed on a bidder's freedom of action.

Although some brokers are concerned about the growing number of restrictions being placed on the stock market by various voluntary codes of practice, most agree that the council has not gone too far in its moves to slow down the rate at which a bidder is able to acquire a controlling position. In its statement, the council—which is the City's main self-regulatory agency—said many important matters had to be considered when the control of a company was changing hands, "not least the interests of

employees." It went on: "The council has referred the various issues involved to a committee and in the meantime, as an urgent matter, is bringing within the provisions of the Rules Governing Substantial Acquisitions of Shares those who make a takeover bid or may incur an obligation to make such a bid."

"Anyone who has announced a takeover bid or is endeavouring to secure control by acquisitions will not be allowed for seven days to acquire voting shares carrying 5 per cent or more of the voting rights in a company, from more than a single shareholder, if his existing holding gives, or together with his acquisition would give, voting rights of 15 per cent or more."

The council has also decided to extend the rules so that an option is to be treated as an acquisition for the purposes of the rules.

The statement concluded: "A feature of recent market operations has been an announcement by the offeror that he will not subsequently increase his offer price. Such a statement may lead shareholders to sell without waiting to hear the Board's response. The council has decided that as part of the interim measures, an offeror shall not be permitted, prior to the first closing date of his offer, to announce that his offer price will not be increased."

Editorial comment, Page 12

Anglo-French talks on Chunnel begin today

THE FIRST serious inter-Governmental talks on a Channel link between Britain and France for six years are to take place in Paris today.

British and French officials are beginning joint studies following the decision earlier this month by Mrs Thatcher and President Mitterrand of France to re-examine the project.

Eight plans will be discussed during the series of talks, ranging from the single-bore rail tunnel proposed by British and French railways to British Steel's scheme to carry both rail

and road traffic. Several meetings between officials in London and Paris are expected before the project gets to Ministerial level.

Until recently the French Government was less than enthusiastic about reviving the cross-Channel project which was abruptly ended by the Wilson Labour Government in 1975 after tunnelling had begun. But the new French President has taken a positive stand, not least because it could provide substantial employment in depressed northern France.

Reshape water authority, CBI urges Minister

FINANCIAL TIMES REPORTER

THE WATER authorities have failed to win the public's confidence and the regional boards should be reshaped, the Confederation of British Industry has told Mr Tom King, Local Government and Environmental Services Minister.

Mr Bryan Rigby, CBI deputy director general, called for a slimming down of management. Boards which now have up to 70 members should be smaller, and managerial in character, with executive and non-executive members, he said.

A proposal by the Monopolies and Mergers Commission to reshape the boards along managerial lines, with no more than 13 members, has been strongly supported by the CBI.

At the time of the last reorganisation of the water services in 1972, the CBI recommended smaller, managerial boards, although the Government then opted for larger boards with representational members.

In a letter to the Minister, Mr Rigby also said that the National Water Council, which was not referred to in the Monopolies Commission report, would need to have its function and structure reviewed if the regional water authorities were to be reshaped.

The CBI in Wales has simultaneously called on the Welsh Secretary, Mr Nicholas Edwards, to reorganise the Welsh Water Authority along similar lines.

Banking salaries doubled

By Michael Dixon

TOTAL SALARIES paid to City of London banking staff have doubled during the past five years, according to a survey by the Jonathan Wren recruitment agency.

The survey covered 45 banks—nine American, 12 owned in other foreign countries, seven consortia, nine merchant and three discount houses, four investment and one clearing bank—which the agency says is a representative cross-section of the London banking community.

Since January 1977, salaries—excluding cost-of-living and merit awards—have risen by just more than 100 per cent. This compares with a rise of about 75 per cent in the Retail Price Index.

Stansted prepares for marathon airport inquiry

BRITAIN'S most expensive, complex and potentially longest public inquiry starts tomorrow into the British Airports Authority plan to turn Stansted in rural Essex into London's third international airport.

The inquiry, which will last an estimated nine months and cost at least £10m, will also consider an application to resurrect the Maphin airport plan on the Essex coast, and another to build a fifth terminal at Heathrow.

The man who will decide and make a recommendation is Mr Graham Eyre, QC, a Crown Court recorder for the past six years.

Opposition has built up in the Stansted area since late 1979 when the Government said it would encourage the airport's growth to cater for the expected

leap in demand for air travel over the next two decades.

This is the second "attack" on the rural lifestyle of Stansted people. A public inquiry in 1966 turned down proposals to uprate their airport.

Many of the same people are members of the North-West Essex and East Herts Preservation Society, an amalgam of 230 local anti-airport groups. The society has raised £140,000 to back its tooth-and-nail fight.

It is backed by Essex and Hertfordshire County Councils—and indirectly by British Airways, which does not want Stansted developed.

The society's secretary, Mrs Sue Forsyth, said yesterday: "We have a very strong case, and we think we can knock down every argument by the BAA. We shall be protesting as strongly as we can—but there is no point in disrupting the public inquiry as has happened at some road inquiries."

The inquiry inspector will first hear the BAA's case, the Maphin case put by the Town and Country Planning Association, and an application for planning permission for a new passenger terminal at Heathrow.

ZAMBIA COPPER INVESTMENTS LIMITED

(Incorporated in Bermuda)

RESULTS FOR THE YEAR ENDED JUNE 30, 1981

The following are the audited results of the Corporation and its subsidiaries for the year ended June 30, 1981. These should be read in conjunction with the accompanying notes.

	1981 US\$000s	1980 US\$000s
Revenues		
Dividend income (Note 1)	5,944	1,299
Interest and sundry income	2,045	2,063
	7,989	3,362
Expenses		
Administration	625	609
Interest payable	3,049	285
Loss (gain) on exchange (Note 2)	—	(1,793)
	3,674	(856)
Earnings before taxes and extraordinary items	4,315	4,218
Foreign taxes (including withholding taxes)	1,810	436
Earnings before extraordinary items	2,505	3,782
Extraordinary items	—	(5,575)
Net earnings (loss)	2,505	(1,793)
Retained earnings at beginning of year	1,009	1,517
	3,514	(276)
Transfer from share premium	—	5,575
	3,514	5,299
Dividend	—	4,290
Retained earnings at end of year	3,514	1,009

Notes:

- Dividend income is comprised almost entirely of dividends declared by Nehanga Consolidated Copper Mines Limited (NCCM) and Roan Consolidated Mines Limited (RCM) which were accrued as income during the financial year ended June 30, 1981. These dividends together with RCM's interim dividend in respect of the nine months ended March 31, 1980, which was accrued as income during the financial year ended June 30, 1980, are all awaiting externalisation from Zambia and, at June 30, 1981, amounted to the Kwacha equivalent of US\$4.86 million. In addition RCM, in respect of the year ended March 31, 1981, declared a final dividend of K0.125 per share at a total cost of K4.7 million of which the Corporation's share, net of withholding tax, amounted to the Kwacha equivalent of US\$0.43 million. NCCM has also declared a dividend of K4.5 million in respect of the year ended March 31, 1981 of which the Corporation's share, net of withholding tax, amounted to the Kwacha equivalent of US\$1.87 million. These amounts are at present all awaiting externalisation from Zambia. Neither of the above-mentioned dividends declared by NCCM and RCM has been accrued as income during the financial year ended June 30, 1981, as the last dates for registration in respect of these dividends fell after the year-end of the Corporation.
- The exchange loss was caused primarily by the decline in the value of blocked Zambian and Zimbabwean assets as a result of the depreciation of the Zambian Kwacha and Zimbabwean Dollar.
- As announced by BRST in its interim report which was published on September 25, 1981, certain difficulties have arisen in regard to the sale of the copper/nickel matte produced by BCL at its mine and smelter located in Botswana. As explained in the circular to members dated October 22, 1979, in terms of an agreement between the Corporation, De Beers Consolidated Mines Limited (De Beers) and Minerals and Resources Corporation Limited, this Corporation granted De Beers a fixed charge over all its assets as security for certain contingent liabilities undertaken by De Beers in October 1979 in respect of BRST and BCL. These contingent liabilities as at June 30, 1981 amounted to the equivalent of US\$17,241,000.
- In the light of the above notes, the directors have decided not to declare a dividend in respect of the past financial year. During the year ended June 30, 1980 US\$6.95 million of dividend income from NCCM and RCM was externalised and the Corporation declared a dividend of US\$4.29 million in respect of that financial year.
- Members will recall the announcement made in May 1981, of the intention to merge the operations of NCCM and RCM. As soon as the details of the proposed merger are agreed, a circular will be sent to members of this Corporation, convening a general meeting at which they will be asked to authorize the Corporation to give its support to the shareholders' resolutions of NCCM and RCM necessary to implement the merger.

The Corporation has a 39.9 per cent interest in NCCM and a 9.8 per cent interest in RCM. The results for the year ended March 31, 1981 are as follows:

	1981	1980
NCCM Production (tonnes)		
Copper	356,541	359,816
Lead and zinc	45,916	46,585
Cobalt	1,122	1,398
Sales (tonnes)		
Copper	362,512	363,515
Lead and zinc	44,221	55,608
Cobalt	587	1,009
Average proceeds Kwacha per tonne—copper	1,629	1,690
Total sales revenues (Kwacha millions)	657.4	701.7
Net earnings after tax (Kwacha millions)	32.4	56.2
Dividends (Kwacha millions)	4.8	9.3
RCM Production (tonnes)		
Copper	331,377	177,424
Cobalt	1,886	1,793
Sales (tonnes)		
Copper	235,242	178,471
Cobalt	707	1,605
Average proceeds Kwacha per tonne—copper	1,608	1,720
Total sales revenues (Kwacha millions)	436.1	387.5
Net earnings after tax (Kwacha millions)	24.1	84.5
Dividends (Kwacha millions)	4.7	15.1

Pembroke, Bermuda
September 25, 1981

Analysis of bank advances and acceptances

to UK residents by banks in the UK at August 19 1981; as Table 5 in the Bank of England Quarterly Bulletin.

			TOTAL TO UK RESIDENTS										FINANCIAL									
			£m		of which in sterling		of which in foreign currencies		of which in other currencies		of which in sterling		of which in foreign currencies		of which in other currencies		of which in sterling		of which in foreign currencies		of which in other currencies	
London clearing banks	1981 May 20	Aug 19	29,025	27,554	1,181	2,118	1,947	194	982	982	—	—	1,181	2,118	1,947	194	982	982	—	—	1,181	2,118
Scottish clearing banks	1981 May 20	Aug 19	3,179	3,078	1,101	2,368	2,173	232	1,046	1,089	—	—	1,101	2,368	2,173	232	1,046	1,089	—	—	1,101	2,368
Northern Ireland banks	1981 May 20	Aug 19	844	844	1	37	37	2	31	4	—	—	844	844	1	37	31	4	—	—	844	844
All banks	1981 May 20	Aug 19	67,880	64,400	11,480	10,868	7,909	2,001	2,423	6,444	—	—	11,480	10,868	7,909	2,001	2,423	6,444	—	—	11,480	10,868
of which in sterling	1981 May 20	Aug 19	72,691	59,885	12,805	11,818	8,291	1,941	2,558	7,239	—	—	12,805	11,818	8,291	1,941	2,558	7,239	—	—	12,805	11,818
Changes:	1981 Feb/May	May/Aug	+1,337	+3,485	—	+721	+362	—	+15	+204	—	—	+1,337	+3,485	—	+721	+362	—	+1	+204	—	—
in foreign currencies adjusted for exchange rate effects	1981 Feb/May	May/Aug	+64	+143	—	+48	+179	—	+23	+29	—	—	+64	+143	—	+48	+179	—	+23	+29	—	—
MANUFACTURING																						
Total value added in manufacturing																						
London clearing banks	1981 May 20	Aug 19	7,307	6,877	896	706	403	575	1,714	457	363	653	1,541	1,541	1,541	1,541	1,541	1,541	1,541	1,541	1,541	1,541
Scottish clearing banks	1981 May 20	Aug 19	847	7,963	1,132	826	454	781	1,852	469	484	685	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800
Northern Ireland banks	1981 May 20	Aug 19	791	784	167	74	41	40	120	131	16	74	129	129	129	129	129	129	129	129	129	129
All banks	1981 May 20	Aug 19	824	776	189	72	42	42	126	115	21	80	137	137	137	137	137	137	137	137	137	137
of which in sterling	1981 May 20	Aug 19	118	118	38	38	38	38	126	115	21	80	137	137	137	137	137	137	137	137	137	137
Changes:	1981 Feb/May	May/Aug	-744	-393	-102	-89	-80	-116	-284	+50	-230	+27	-38	-38	-38	-38	-38	-38	-38	-38	-38	-38
in foreign currencies adjusted for exchange rate effects	1981 Feb/May	May/Aug	+87	+25	-19	-89	+13	+150	+20	-5	+185	+17	+160	+160	+160	+160	+160	+160	+160	+160	+160	+160
Advances only	1981 May 20	Aug 19	15,381	12,195	2,393	2,508	727	1,213	2,950	683	385	1,016	2,983	2,983	2,983	2,983	2,983	2,983	2,983	2,983	2,983	2,983
All banks	1981 May 20	Aug 19	16,673	13,052	2,498	2,581	522	1,478	2,950	683	1,138	1,047	3,269	3,269	3,269	3,269	3,269	3,269	3,269	3,269	3,269	3,269
OTHER PRODUCTION																						
Total value added in other production																						
London clearing banks	1981 May 20	Aug 19	4,285	4,242	2,466	252	1,587	2,173	7,168	2,293	4,880	4,880	4,880	4,880	4,880	4,880	4,880	4,880	4,880	4,880	4,880	4,880
Scottish clearing banks	1981 May 20	Aug 19	4,510	4,456	2,442	290	1,578	8,109	3,100	2,741	5,367	5,367	5,367	5,367	5,367	5,367	5,367	5,367	5,367	5,367	5,367	5,367
Northern Ireland banks	1981 May 20	Aug 19	898	814	864	90	142	724	721	218	505	505	505	505	505	505	505	505	505	505	505	505
All banks	1981 May 20	Aug 19	949	868	179	97	143	897	894	257	150	150	150	150	150	150	150	150	150	150	150	150
of which in sterling	1981 May 20	Aug 19	244	244	244	5	52	188	188	48	139	139	139	139	139	139	139	139	139	139	139	139
Changes:	1981 Feb/May	May/Aug	7,772	6,795	2,482	1,846	5	10,379	10,379	2,416	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163
in foreign currencies adjusted for exchange rate effects	1981 Feb/May	May/Aug	3,265	7,061	3,658	2,089	2,487	11,543	11,543	3,789	7,804	7,804	7,804	7,804	7,804	7,804	7,804	7,804	7,804	7,804	7,804	7,804
Advances only	1981 May 20	Aug 19	7,772	6,795	2,482	1,846	5	10,379	10,379	2,416	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163
All banks	1981 May 20	Aug 19	7,772	6,795	2,482	1,846	5	10,379	10,379	2,416	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163
of which in sterling	1981 May 20	Aug 19	7,772	6,795	2,482	1,846	5	10,379	10,379	2,416	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163	7,163
Changes:	1981 Feb/May	May/Aug	+449	+265	+245	+159	+45	+836	+836	+311	+824	+824	+824	+824	+824	+824	+824	+824	+824	+824	+824	+824
in foreign currencies adjusted for exchange rate effects	1981 Feb/May	May/Aug	+265	+265	+234	+31	+1	+1,287	+1,287	+574	+634	+634	+634	+634	+634	+634	+634	+634	+634	+634	+634	+634
SERVICES																						
Total value added in services																						
London clearing banks	1981 May 20	Aug 19	8,152	7,821	677	300	66	1,800	1,460	3,559	3,559	3,559	3,559	3,559	3,559	3,559	3,559	3,559	3,559	3,559	3,559	3,559
Scottish clearing banks	1981 May 20	Aug 19	8,720	8,394	671	214	100	2,025	1,650	4,060	4,060	4,060	4,060	4,060	4,060	4,060	4,060	4,060	4,060	4,060	4,060	4,060
Northern Ireland banks	1981 May 20	Aug 19	1,163	1,070	145	58	97	189	148	527	527	527	527	527	527	527	527	527	527	527	527	527
All banks	1981 May 20	Aug 19	1,255	1,160	156	56	123	198	181	554	554	554	554	554	554	554	554	554	554	554	554	554
of which in sterling	1981 May 20	Aug 19	257	257	257	29	8	97	39	93	93	93	93	93	93	93	93	93	93	93	93	93
Changes:	1981 Feb/May	May/Aug	21,236	16,949	2,422	1,285	1,856	2,894	4,760	8,029	8,029	8,029	8,029	8,029	8,029	8,029	8,029	8,029	8,029	8,029	8,029	8,029
in foreign currencies adjusted for exchange rate effects	1981 Feb/May	May/Aug	22,990	18,196	2,536	939	2,140	3,086	5,411	8,447	8,447	8,447	8,447	8,447	8,447	8,447	8,447	8,447	8,447	8,447	8,447	8,447
Advances only	1981 May 20	Aug 19	16,949	13,334	389	1,842	2,841	2,955	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687
All banks	1981 May 20	Aug 19	16,949	13,334	389	1,842	2,841	2,955	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687
of which in sterling	1981 May 20	Aug 19	16,949	13,334	389	1,842	2,841	2,955	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687	7,687
Changes:	1981 Feb/May	May/Aug	+667	+1,237	+49	+23	+100	+165	+116	+130	+392	+392	+392	+392	+392	+392	+392	+392	+392	+392	+392	+392
in foreign currencies adjusted for exchange rate effects	1981 Feb/May	May/Aug	+123	+445	+149	+23	+651	+1	+8	+24	+46	+46	+46	+46	+46	+46	+46	+46	+46	+46	+46	+46

UK NEWS

Fall in dollar forecast by Lloyds

By ANATOLE KALETSKY

MOUNTING political pressures on the Reagan Administration will lead to a fall of several percentage points in U.S. interest rates by the end of the year, and by the end of 1982 the dollar will have fallen back to about DM 2.00 from its present level of over DM 2.30.

These are the main predictions of an article comparing the British and U.S. economies of monetarism in today's Lloyds Bank Economic Bulletin.

The article, by Mr Christopher Johnson, Lloyds Bank's economic adviser, argues

that the dollar, like the pound, has reached "unsustainable levels" as a result of the attempt to control inflation by means of monetary targets.

The currency appreciation in both the U.S. and the UK has had an effect on inflation which was "unintentional, modest in its extent, and reversible." However, the rise of the dollar has made inflation worse in other major countries.

The other effects of monetary policy on inflation are equally indirect, according to Mr Johnson. Monetary targets have had

little impact on pay bargaining and pay rises of about 10 per cent are to be expected in both countries this year and next. These would continue to fuel inflation unless they can be offset by substantial productivity increases, Mr Johnson wrote.

In another circular published today, it is predicted that UK interest rates will have to rise further in the near future to protect sterling. Stockbrokers James Capel consider "the first half of September bore all the hallmarks of the start of a traditional sterling crisis."

The course of UK interest rates is largely dependent on what happens to U.S. rates, and James Capel foresees "a renewed bounce back in American primes" in the fourth quarter despite a possible further easing in the very short term.

Additional reasons for concern about the future of sterling include the probable weakness of oil prices, the prospect of a troubled pay round following the Government's four per cent public sector pay limit and next month's publication of UK trade statistics, the first since the Civil Service dispute.

Farm survey shows greener pastures

By JOHN EDWARDS, COMMODITIES EDITOR

A RISE of 26 per cent in average income and 15 per cent in gross margins is reported in the 1980 ICI annual survey of farm incomes published today.

The survey, of 141 farms with an average holding of 315 hectares, shows gross margins in the 1980 crop year (from October 1979 to June 1981) increased from £482 to £555 per hectare.

However, ICI noted that although the survey covered most systems and conditions in England and Wales, the results were only as an indicator of trends because they tended to reflect the performance of the more efficient and progressive farmers.

The National Farmers Union said the income improvement followed a substantial fall in the same group of farms the previous year and

was the second lowest jump in real terms in the past 10 years.

Income of all farm types rose except that of arable general cropping farms, which suffered decreased potato margins. This was due generally to improvements in technical performance together with most price increases and, more importantly, a less rapid rise in fixed costs. The biggest rise in margins came from upland meat farms.

Further good news for farmers is a reduction in prices of some agrochemicals and molasses. Ciba-Geigy agrochemicals has cut prices of grass weed control chemicals, Dicuran, Prebana and Hytane, by 10 per cent. Agrochemical producers and merchants have become increasingly worried in recent

months by an influx especially from France of counterfeit agrochemicals. The Ministry of Agriculture has warned importers they may be breaking safety regulations surrounding the sale and use of agrochemicals.

Manufacturers, who often sell the same brand of chemical at greatly different prices in Britain and on the Continent, are under great pressure to narrow the gap. Some, like Ciba-Geigy, have decided to act in a bid to reduce the import trade.

A cut of 20 per cent in the price of molasses to around £72 a tonne, effective from October 1, was announced by United Molasses. The company said the price cut has been brought about by a modest over-supply, an easing of freight rates and the forecast of a good sugar beet crop

in West Europe this year.

However, the price reduction coincides with the entry of a third major UK supplier of molasses, which is used as a supplement to animal feed for livestock. The new company, which plans to start operations next month, is a joint venture between BP Nutrition's subsidiary, Nordis Feed Materials, and the Dutch-owned Schuurmans and Van Glincken (SVG).

The privately owned Dutch group has already moved into Denmark and Portugal. Until now the UK market has been dominated by United Molasses, subsidiary of the Tate and Lyle group operating world-wide and International Molasses, the U.S.-based National Molasses group, which entered the UK market in 1968.

Callaghan's plan for independent Ulster

By BRENDAN KEENAN

FORMER LABOUR Prime Minister Mr James Callaghan, has expanded on his controversial Commons speech advocating a degree of independence for Northern Ireland. He told an Irish radio audience that Ulster politicians would not come together until Britain had made them face reality.

Mr Callaghan also said he thought the IRA had won the propaganda war over the hunger strike. He said his plan for independence would be limited in

a number of ways. These would have to be a Bill of Rights guaranteed by independent judges; social security and pension agreements would have to be honoured by Britain, and there would be economic support from both Britain and the Republic.

Those who wanted to retain British citizenship should be allowed to do so but the territory would cease to be part of the UK.

Mr Callaghan said his plan was not a movement towards a

united Ireland. That was too far away to be a policy, even though the Labour Party had adopted it as an aspiration.

Mr Callaghan was also asked about the deputy leadership election and said it had done great damage.

Such elections should be by Labour MPs and ratified by conference. "To go through this every year would destroy the party," he said.

Dr Garrett Fitzgerald, the Irish premier, has said there is nothing in the present Republic

to make it attractive to northern Protestants.

He said Unionists could not be expected to join a state which, as late as 1979, had passed laws on contraception which were based on the ethos of one church.

Dr Fitzgerald made it clear that he would not put his ideas for changing the Republic's constitution to make it more acceptable to Protestants unless he thought he had a reasonable chance of winning.

LABOUR

Dockers reject strike over closure

By Our Labour Staff

A VOTE by London dockers against strike action has raised the hopes of the Port of London Authority that it will be able to close the historic Royal Docks without a major battle.

A mass meeting of London dockers on Friday rejected by a large majority a recommendation by union officials for a strike throughout the port from October 19. The strike would have been in protest at the authority's planned closure of the Royal Victoria, Royal Albert and George V docks and transfer of their general cargo operations down-river to Tilbury.

Management believes that while this vote does not remove entirely the possibility of trouble over its plans, it will undermine any union moves to make it into a national issue. It is seen as an indication that the heart of the rank-and-file is not in a fight over the Royals, which have been losing well over £6m a year and have long been candidates for closure.

Redundancies

The PLA is seeking 1,000 more voluntary redundancies—600 of them among dockers—on top of 900 achieved so far this year. Some 700 of the new job losses will be the result of closing the Royals, and 300 stem from dockers' surplus which existed beforehand.

The dockers will be able to take advantage of an extra £3,500 currently on offer nationally under the scheme of voluntary redundancies. There has been a sharp increase in applications for severance since the Royal's closure was announced 11 days ago.

The PLA hopes that this year will see the end of the massive severances, and that in future these will take place in hundreds rather than thousands. The number of registered dock workers in London has fallen from 23,000 to under 5,000 in the past 15 years or so.

The authority will cease book- ing ships for the Royals after the end of this month and will begin transferring workers to Tilbury in the first two weeks of October. It says the early indications show that customers are prepared to make the switch.

Confident Derek Robinson looks to Longbridge for support

MR DEREK ROBINSON, committed Communist and once heralded as the most powerful shop steward in the land, at 55, may never work again. But he remains confident that the workforce at BL Cars' giant Longbridge plant, Birmingham, which spurned his appeal for help when he was dismissed as convenor, will now vote for his return as a union official.

BL Cars under Michael—now Sir Michael Edwards—caused a sensation in November 1979 when Mr Robinson was dismissed as convenor for undermining the company's recovery plan. The decision, thought by many observers in the industry to be reckless, prompted a walkout at Longbridge.

But in the negotiating manoeuvres that followed, opposition collapsed and Sir Michael emerged with a total victory.

Mr Robinson, a commanding 6 ft figure and son of a Black Country chain maker, had been toppled from his pinnacle. He joined the old Austin company as a toolmaker apprentice at 16 and spent 37 years rising through the ranks to become convenor of the 20,000 workforce.

That position and his role as chairman of the unofficial shop stewards' committee carried authority and influence throughout the 120,000 workers in the cars division.

Under a Labour government, dependent upon trade union

Arthur Smith looks at Robinson's come-back attempt in a key vote for a newly-created union position

support and committed to the expansion of Leyland and worker participation, Derek Robinson was a figure to be reckoned with.

Now "Red Robbo," as he was dubbed, spends his time preaching to union branches and activists up and down the country. He remains not only surprisingly philosophic about his downfall but retains his faith that "support will be forthcoming from the working people that will change the political face of Britain."

He appears confident of victory in the elections which close tomorrow for a newly created Amalgamated Union of Engineering Workers' position as divisional organiser for the area covering West Birmingham and Wolverhampton—a job that would take him back into Longbridge as a full-time official.

Ironically, his opponent is Mr Denis Duffy, a convenor at a IMI Marston plant in Wolverhampton and brother of Mr Terry Duffy, the sitting presi-

dent of the ACEW and the man in charge when accusations were flying about lack of support for Mr Robinson.

In theory, Mr Duffy as the candidate of the well-organised right-wing section of the union in a traditionally moderate area should romp ahead in a postal ballot. In practice, there are fears that Mr Robinson—a larger-than-life figure—might have struck a chord.

In his election address he talked of the "confrontation tactics of Michael Edwards being copied throughout British industry."

Trade unions in the west Midlands have suffered closures and a rise in unemployment way above the national average and are now on the defensive. Mr Robinson's call to "reverse the present downward trend" could meet with a response.

Support is beginning to rally at Crofton Park, the home of Longbridge workers on a cold February morning 10-1 year told Mr Robinson in an uncertain terms to "get on his bike."

At factory gate meetings AUEW members have turned out in their hundreds to hear their former convenor call for militant action.

The success of Sir Michael Edwards in dismissing Mr Robinson had a symbolic significance. For the Communist convenor to win Birmingham Division 16B could be equally significant.

3,000 GEC-Marconi jobs at risk

By OUR LABOUR STAFF

MORE THAN 3,000 highly specialist jobs are threatened in GEC-Marconi because of a shift in the Government's military spending priorities. The Association of Scientific, Technical and Managerial Staffs has warned.

The union blames the increasing emphasis on nuclear weapons and the effect this has on conventional arms spending together with the absence of a public procurement policy with a sufficiently "manifest tendency" to support domestic industries.

At Marconi Radar Systems, the union says, some 2,000 jobs are at risk, largely because of the Government's decision to reduce the size and sophistication of the Royal Navy's surface fleet.

Six hundred redundancies were declared at Leicester this summer because two radar development contracts were cancelled. Astms says.

Up to 1,500 more jobs could be lost over two years from the end of 1981 because of cancellation which could follow a Ministry of Defence proposal to terminate the five-year project for GWS25 Sea Wolf Radar Trackers type 910.

These trackers would presumably be replaced by a new lightweight project to suit smaller vessels, the union says. It claims that job losses could be reduced by 300 if a Marconi system were chosen, but fears a Dutch system will be selected instead.

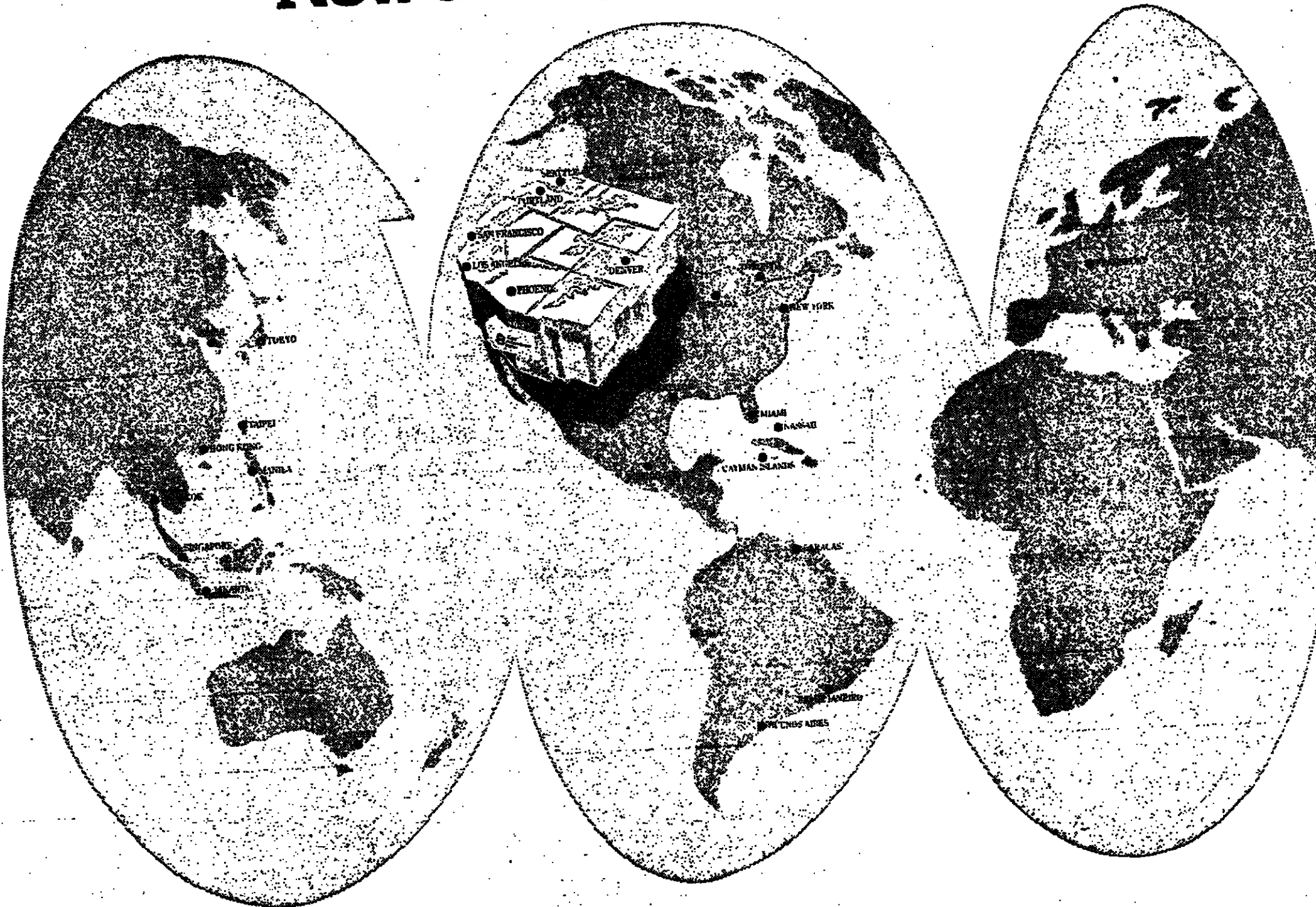
At Marconi Communication Systems some £4m-£5m in

orders has been lost in the defence division because of cutbacks affecting navy contracts for ship-to-shore communications systems. Astms says. It fears the loss of 500 jobs at Chelmsford.

Other companies in the group such as Marconi Avionics would be affected and would suffer redundancies, because of the inter-connections between subsidiaries.

The union fears that Marconi will turn to international link-ups. "If profitable technology is damaged in Britain by current government approaches to political and economic questions, GEC will increasingly look overseas for co-operative ventures and alternative production centres," it says.

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SEATTLE • SEOUL • SINGAPORE
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UK NEWS—LABOUR PARTY CONFERENCE



FACES IN THE NEWS: (from left) Mr John Shikin, Mr Michael Foot, Mr Denis Healey, Mr Tony Benn, Mr James Callaghan

Left to maintain pursuit of Labour Party control

BY ELINOR GOODMAN, LOBBY CORRESPONDENT

MR TONY BENN and his supporters among Left-wing activists yesterday signalled their determination to carry on the fight for control of the Labour Party—whatever won the deputy leadership contest.

At a meeting of Mr Benn's supporters, organised by the Campaign for Labour Party Democracy, the group which was largely responsible for organising the far Left's previous conference triumphs, speakers made clear they were determined to press ahead with demands for more control over MPs.

Mr Benn made a brief appearance before a rapturous audience of his supporters hours before the vote was declared. He said the struggle to make MPs more accountable would have to go on until the people had the right to decide policy and to have their views put forward by the people they chose to represent them.

The organisers urged delegates not only to support the Left again in its bid to give the party's National Executive Committee the final say on the contents of the party manifesto

but also to ensure that the question of electing a Labour Cabinet reached the agenda for future Labour conferences.

At the same time Mr Arthur Scargill, the Yorkshire miners' leader, to loud applause warned that if Mr Benn lost the leadership contest there would in his view be no question of not contesting the election again.

Speaking to more than 500 of Mr Benn's supporters, he said an abstention in the deputy leadership ballot was in reality a vote for "trying to operate capitalism better than the Tories".

He also turned on the media, accusing it of bias. He said the first thing the next Labour Government should do should be to take into common ownership the television, Press and other media "so as to ensure objectivity".

The meeting was attended mainly by younger delegates, of the kind who have so effectively campaigned for Mr Benn in local parties. It was an example of the disciplined, detailed approach of the Campaign for Labour Party Democracy which has enabled the

Left to be so successful at recent party conferences.

Delegates were given detailed instructions on how to vote on several key issues, including the question of who should write the manifesto and the rule preventing the debate of the same issue more than once every three years.

The meeting also showed the growing antagonism on the left to some members of the National Executive Committee who were once considered their allies.

The CLPD organisers accused the NEC of failing in its obligation to issue instructions on the vexed question of whether constituencies should have to interview anybody other than the sitting Member when reselecting their MP.

The CLPD was yesterday selling copies of a booklet aimed at maximising the pressure local parties could put on MPs through the reselection procedure approved at last year's party conference.

The CLPD has produced an updated version of the booklet How to Select or Reselect Your MP.

THE INVECTIVE characterising the whole six months' campaign for the Labour Party deputy leadership reached a climax yesterday afternoon in Brighton in the hours immediately before the vote.

Each side heaped abuse on the other and made clear that, whoever won, the fighting in the party would continue.

Meanwhile in hotel lobbies—and even in the streets outside—delegates huddled together in groups as the two opposing groups made last-minute efforts to sway the few remaining floating voters.

Healey seeks secret ballots for members

BY IVOR OWEN

FUTURE ELECTIONS involving all members of the Labour Party must be conducted by secret ballot, Mr Denis Healey said in Brighton yesterday.

Before the result of the deputy leadership contest was known, he told a crowded meeting, organised by the Solidarity movement, that a victory for Mr Tony Benn would be contrary to the genuine wishes of the majority of rank-and-file Labour supporters.

Bitter denunciations of Mr Benn were led by Mr Peter Shore, Shadow Chancellor, and Mr Roy Hattersley, Shadow Home Secretary, and wholeheartedly endorsed by Mr James Callaghan.

They preceded Mr Healey's passionate plea for an unceasing campaign to prevent the party's National Executive Committee remaining in the grip of the Left wing.

He said that in the five short months since the launching of Solidarity—aimed at stopping Mr Benn and preventing further defections to the Social Democrats—this movement had won massive backing from the party's traditional grass-roots.

"We have our moral victory already," Mr Healey said amid cheers. "We know that we represent the overwhelming majority of trade unionists and Labour Party members in our movement."

To further cheers he said: "If that majority is not reflected in the voting this evening it will be because small groups of bosses have shown contempt for the views of their own rank and file."

Mr Healey condemned the fact that the present voting procedure of major unions like the Transport and General Workers Union allowed Communists and members of other political parties to have a direct vote on issue vital to the future of the entire Labour Party.

He said: "On all issues of unique importance to our movement and our country every member of the Labour Party must have the right to vote. And every member must have the right to cast their votes in secret."

Mr Healey said the intimidation of loyal party members in the constituencies and even in Parliament was a "disgrace to the tradition of tolerance which is our movement's proudest boast."

Mr Healey began his speech by contrasting the enthusiastic atmosphere of the Solidarity meeting with the "cantankerous rancour" which characterised the proceedings of the Labour Party's National Executive Committee. He concluded by appealing to Labour Party members to remain loyal and not to defect to the Social Democrats.

'Samurai' banners greet the delegates

By John Hunt, Parliamentary Correspondent

DELEGATES ARRIVING at Brighton railway station for the start of the conference were greeted by groups of youngsters carrying long bamboo poles and looking rather like an army of medieval Samurai.

The purpose of these implements became apparent when the crowd paired off and used them to mount the usual angry protest banners.

It seemed a fitting start to a week which we have been assured will be historic.

The impression was borne out when Mr Joe Townsend, chairman of Brighton Labour Party, made what was described as a welcoming speech. This turned out to be an acrimonious attack on the party leadership.

Previous Labour administrations, it seemed, had "gravely disappointed contempt for elected representatives—whether at national or local level."

Then followed a rather apprehensive speech from Alex Kitson, chairman of the party and deputy general secretary of the Transport Workers' Union. Unfortunately for Mr Kitson the message that came across was the opposite to what he intended. It was clear that the new SDP-Liberal alliance is scaring the wits out of party and trade union bigwigs.

Callaghan denounces Benn's 'solutions'

BY IVOR OWEN

A WAVE of disillusionment would sweep through Britain if... Mr Tony Benn were ever to become Prime Minister, Mr James Callaghan warned at Brighton yesterday.

He is advancing simplistic solutions to extremely difficult problems which he knows cannot succeed," the former Prime Minister said.

Mr Callaghan's denunciation of Mr Benn was in the wake of equally hard-hitting attacks by Mr Roy Hattersley and Mr Peter Shore.

Mr Hattersley, the Shadow Home Secretary, wound up his assault on Mr Benn by contending that he was not fit to participate in the leadership of the Labour movement.

Mr Shore, the Shadow Chancellor, stressed that two of Mr Benn's leading supporters in his bid for the deputy leadership were the Campaign for Labour Party Democracy and the Militant Tendency—organisations which had displayed an overriding contempt for elected representatives—whether at national or local level.

Mr Callaghan was greeted with a cry of "Save the Party, Jim" as he rose to speak. He hit out at Mr Benn for having accused his former Cabinet colleagues of treachery.

Mr Callaghan sighed audibly as he admitted his belief that if Mr Benn were to be elected he would "do what he says."

The House of Lords would be "paired."

abolished Britain would be set on the path of unilateral nuclear disarmament and every Labour MP made the chattel of his constituency party executives.

Recalling a speech by Mr Benn at last year's Labour conference, Mr Callaghan said all this would be done in a period of three weeks. Even if it were, he said, there would still be 3m men and women out of work in Britain.

It would be the biggest betrayal of hopes and I fear the disillusion of those who are following him at the present time."

Mr Hattersley also took up Mr Benn's accusation that once elected Labour MPs had betrayed their obligations to the party.

He said: "Anyone who bases a campaign for the deputy leadership of the party on such an attempt to divide us and to reduce honest, hard-working representatives—with such cynicism of fear and disloyalty is not fit to take part in the leadership of our movement."

Mr Hattersley emphasised that two things would be clear if Mr Benn triumphed over Mr Healey:

● No matter how the votes had been manipulated, Mr Benn was not the choice of the party's rank-and-file members;

● Labour's prospects of winning the next General Election would have been "cruelly impaired."

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	British International Footwear Fair (01-739 2071) (until Sept 30)	Olympia
Sept 29-Oct 2	British Philatelic Exhibition (083 482 433)	Wembley Conference Centre
Oct 6-9	Design Engineering Show and Conference (01-747 3131)	NEC, Birmingham
Oct 6-10	Park Lane Hotel Antiques Fair (01-353 9382)	Park Lane Hotel, W1
Oct 13-16	6th International Airport Construction and Equipment Exhibition (0727 63213)	Belle Vue, Manchester
Oct 14-15	Hardware Review Exhibition (01-684 4082)	Newcastle
Oct 14-16	Interapcon Conference and Exhibition (0483 38065)	Metropole Ex. Hall, Brighton
Oct 20-23	International Business Show (01-405 6233)	NEC, Birmingham
Oct 20-23	London Exhibition (01-585 1200)	Olympia
Oct 21	Motorfair (01-385 1200)	Earls Court
Oct 24-28	International Automotive Parts and Accessories Trade Show—AUTOPARTAC (0494 41548)	Cunard Intl. and West Centre Hotels
Oct 27-29	Computer Graphics Exhibition (09274 28211)	Bloomsbury Centre
Oct 27-19	Electronic Test and Measuring Instrumentation Exhibition—TESTMEK (0823 4671)	Wembley Conference Centre
Oct 28-Nov 8	Model Engineering and Hobbies Exhibition (0455 37173)	Bingley Hall, Birmingham

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	Title	Venue
Current	International Trade Fair for Cleaning and Flooring (ILANEXPO) (01-455 1951) (until Sept 30)	Malmö
Oct 2-11	First International Fair (01-705 8707)	Singapore
Oct 9-13	International Market for Videocommunications—VIDCOM (01-499 2317)	Cannes
Oct 12-17	International Maritime Exhibition—RIOMAR (0206 45121)	Rio de Janeiro
Oct 16-25	International Flower and Horticultural Show (01-540 1401)	Copenhagen
Oct 17-21	International Exhibition of Women's Ready-Made Clothing (01-439 3964)	Paris
Oct 19-23	International Water Exhibition and Conference (01-272 4287)	Bombay
Oct 20-23	International Security, Safety and Protection of Man and Property—EUROPROTECTION/EUROSECURITY (01-456 1851)	Paris
Oct 21-27	International Petroleum and Gas Exhibition (01-235 2423)	Moscow
Oct 27-31	Electrical Engineering Exhibition (01-540 1107)	Berlin
Oct 28-31	International Sports, Swimming Pools and Leisure Facilities Trade Fair (01-408 0356)	Cologne
Oct 30-Nov 10	Tokyo Motor Show	Tokyo
Oct 30-Nov 11	International and Gastronomic Fair (0271 81288)	Dijon
Nov 3-7	International Engineering Exhibition (01-681 7688)	Seoul
Nov 4-5	Resins and Pigments Exhibition (0737 68811)	Milan

BUSINESS AND MANAGEMENT CONFERENCES

Date	Title	Venue
Sept 28-29	MSS Computer and Business Consultancy: Computer appreciation for managers/users (Worthing 34755)	Worthing
Sept 28-29	AMR International: Advanced executive secretaries (01-362 2732)	Helsinki
Sept 29	Dun and Bradstreet: More effective collection technique for credit controllers and supervisors (01-247 4377)	Café Royal, W1
Sept 29-Oct 1	Thames Water: Disposal of Sludge to Sea (01-597 33900)	University College, London
Oct 1	British Franchise Association: International franchising and licensing (0753 653546)	Café Royal, W1
Oct 6	The Henley Centre for Forecasting: The new leisure markets for the 1980s (01-353 9961)	Cumberland Hotel, W1
Oct 8-9	Department of Energy: Fifth National Energy Management Conference—Energy Conservation—the key to competitiveness (01-211 3000)	Nat. Exbn. Cntr., Birmingham
Oct 8	Dun and Bradstreet: Understanding credit and collections—for all collection personnel (01-247 4377)	Piccadilly Hotel, Manchester
Oct 12-13	AMR International: Effective presentations (01-262 2732)	Westbury, W1
Oct 12-16	Lloyd's World of Shipping Conference (01-353 1000)	T'ung Kong
Oct 13	IPS: Costs and prices—the outlook for 1982-83 (0990 23711)	Penta Hotel, SW
Oct 14	Oyez-IBC: Drafting commercial contracts—variations of standard forms and essential provisions (01-242 2481)	Scientific Society, W1
Oct 15	CBI: Motivating employees (01-379 7400)	Centre Point, W1
Oct 15-17	World Sugar Journal: International Policy and Legislation on Sweeteners and Alcohol (0753 72137)	Florida
Oct 16	Systematics International/ICFC: Seminar for Business Executives (0223 62126)	Colechester
Oct 19	British Institute of Management: The Effective Manager (01-405 3456)	Guernsey
Oct 20-21	Frost and Sullivan: Motivating Computer Personnel (01-456 8377)	Copenhagen

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Kitson urges delegates to keep firmly to the Left

BY IVOR OWEN

IN HIS opening address to the Labour conference at Brighton last night Mr Alex Kitson, party chairman, urged delegates to keep firmly on a Left-wing course.

He called for the reaffirmation of the commitment to unilateral disarmament, withdrawal from the EEC and the supremacy of the party conference in policy-making.

While Mr Denis Healey looked on impassively, he insisted conference should assert its authority.

"Firstly, and perhaps most importantly," he said, "we should state that it is conference and conference alone that decides the principle of policy and it is the Parliamentary Labour Party which then implements those principles. That would be a real unity—a unity of purpose and instrument."

Mr Kitson said the party had a right to expect that party policy laid down by conference should be put and put forcibly, from the front bench in the Commons.

He appealed to delegates not to aid and abet "the distortion by the media, the overselling of defeat or victory for a particular candidate in the deputy leadership election."

The party would still be here this morning, he stressed. "We will still form the next Government after Thatcher."

Mr Kitson argued that the position of an individual would not alter the party's clear position on the major issues before the nation.

He said the policies agreed by the party were not dispensable.

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He said the policies agreed by the party were not dispensable.

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TECHNOLOGY

EDITED BY ALAN CANE

Leyland Vehicles approves new suspension system

BY JOHN GRIFFITHS

LEYLAND VEHICLES has given its formal approval for the fitting of a rubber suspension system to its trucks. The system, developed by Rydewell Suspensions at a new factory in Corby, Northants, will be offered as an option which can be ordered through the Leyland dealer system on a range of four- and multi-wheeled models. The Leyland endorsement is an important breakthrough for Rydewell. But there could be others. Ford is experimenting with the system on its new

Cargo range, and negotiations are said to be well advanced with other manufacturers. Meanwhile, licensing agreements have been concluded for its manufacture in Australia and the U.S.

At the heart of the suspension are inclined rubber-to-metal sandwich bolster springs. They work in conjunction with a variety of mounting configurations depending on the type of axle being suspended. For example, a three-axle bogie applicable to trailers used in five- and six-axle tractor-

trailer combinations rated at 40 and 44 tonnes uses longitudinal and transverse location of the axles by tie bars and a triangular torque arm above, and torque rods below, the axles. Telescopic dampers are fitted on all axles.

A single-axle system, rated for 6-15 tonnes capacity caters for both driven and trailing axles. The axle itself is carried on a pair of trailing arms on each side of the chassis with the rubber units at the ends of the trailing arms and positive location provided by a central torque rod (see diagram). The system can cope with gross weights of between five and 55 tonnes.

The advantages claimed for the system over conventional spring and air suspensions are that it offers a soft ride in unladen conditions, when most shock damage is done to trucks. It stiffens progressively under compression to match whatever loading is applied; it is non-reactive—in other words it has no tendency to make the truck

bounce, when a driver brakes heavily on an uneven surface. Because the springs are angled from each side towards the centre of the truck, there is a progressive resistance to roll under cornering.

Since there is no metal-to-metal contact with the truck body itself, there should also be a substantial reduction in vibration transmitted to the road surface, lessening both perceived noise and road damage. This element of the suspension's performance is to be investigated by researchers at Southampton University.

The drawback is price: between 30 per cent and 30 per cent more than conventional systems. The differential, however, could be expected to narrow as output builds up.

Now, however, says Mr Arthur Clarke, its chairman, the company can nurse hopes of its fitment as original equipment—a situation which almost certainly would involve further licensing agreements.

Since the move from its



LEYLAND'S Roadtrain, a vehicle which could benefit from the new suspension system

initial premises at Brighouse, Yorks, to Corby last year, to a factory taking advantage of equipment grants from British Steel Industries after the closure of steel-making there, Rydewell has already expanded on its small base.

Its original 20 employees have become 40 and 150 are envisaged. Some £500,000 of new capital has been injected by Midland Industrial Finance, which has also taken a 40 per cent stake in the company, formerly wholly owned by Mr Clarke.

The IBM system—Audio Distribution System or ADS—is based on the IBM minicomputer Series/1. Voice messages are translated by the system into computer code and then stored on magnetic discs. According to IBM the system can be used from a pay phone, from home or from work using a touch-tone telephone, or a dial telephone fitted with a tone generator.

Message storage

IBM and Delphi Corporation announced simultaneously this week systems to record, store and forward voice messages over the telephone.

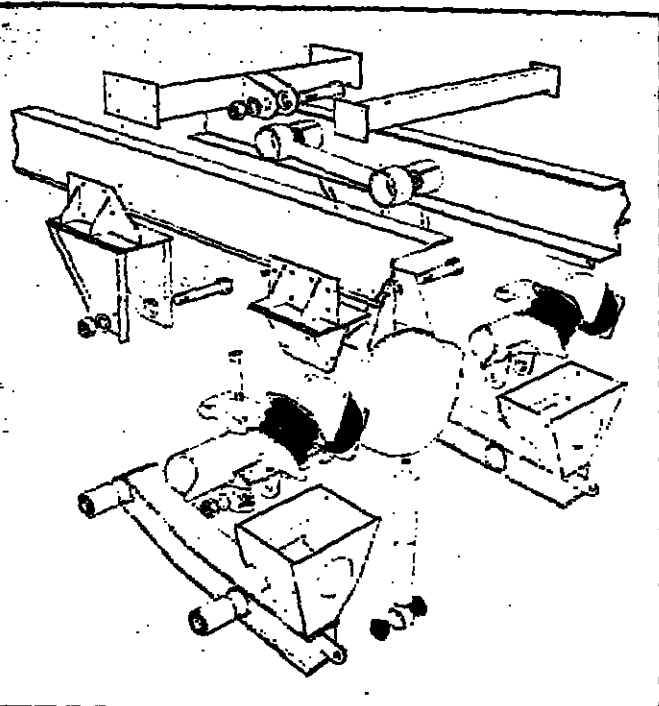
It is believed that the Delphi system will be used as the basis of a public telephone answering service by British Telecom. BT and Nexos, the State-backed UK office equipment company which has the exclusive European licence for the Delphi system, have been in negotiations for some months now.

The IBM system—Audio Distribution System or ADS—is based on the IBM minicomputer Series/1. Voice messages are translated by the system into computer code and then stored on magnetic discs. According to IBM the system can be used from a pay phone, from home or from work using a touch-tone telephone, or a dial telephone fitted with a tone generator.

IBM said: "Users of the system can retrieve, record, hear, alter and transmit messages by using the tones generated by a telephone keypad." The ADS system includes software and the Series/1 minicomputer will cost from US\$115,000 to US\$335,000, and accommodate up to 1,000 users. First customer shipments are scheduled for February 1982.

The Delphi system is based on one of the fastest commercial computers available, the Delta 2, a microprocessor device capable of handling 2400 instructions a second.

The ability to store voice messages and forward them to the recipient at the right time, heedless of time zones or working practices is seen as a major goal of office automation.



A diagram showing the principle of the rubber suspension system

Spanish sunshine provides the electricity

BY MARK NEWHAM

MORE THAN 1,000 people in southern Spain started using electricity direct from the sun this week via Spain's first solar power stations in Almería.

Backed by the International Energy Agency (IEA), nine of the IEA's 21 member countries put up DM 70m (37 per cent from West Germany) to build the stations—two plants, each with a 500 kilowatt capacity.

Despite their identical generating capacities, the two stations use different solar technology. One, the Central Receiver System (CRS), generates electricity from a 500 Kw turbine driven by steam produced in a central tower.

A field of 93 39 square metres area mirrors (heliostats) focuses the sun on a boiler in the tower to heat liquid sodium. This

turns water to steam to drive the turbines. The heliostats are computer controlled to track the sun and maintain maximum reflection on the boiler.

Next to the CRS is the station's Distributed Collector System (DCS). Over 5,000 square metres of solar collectors with U-shaped cross-sections focus sunlight on central oil-filled tubes running down the centre of each collector.

Through a heat exchanger, the heated oil turns water to steam to drive another 30 Kw turbine.

Project management was by West Germany's aerospace establishment (DFVLR) which

sited the two plants next to each other to monitor their performance under identical conditions.

West Germany's Interatom was lead contractor on the CRS while Aecurex of the U.S. and MAN of Germany supplied the DCS collectors. Electricity from the plants is fed to consumers through the grid of the Spanish utility, Sevillana de la Electricidad.

If the CRS performance lives up to expectations Interatom plans to build a central receiver 40 times bigger, possibly at Badajoz, South-West Spain. Interatom has been working on its 20 Mw gas-cooled solar

tower (GAST) design with other West German companies since 1978. GAST is likely to cost DM 500m of which DM 50m has already been offered by Germany's Research and Technology Ministry, and DM 40m by Spain's Industry and Energy Ministry.

Spain is not the only country using large scale solar technology. The world's first grid electricity producing solar plant came on line at Adrano, Sicily, earlier this year. The plant, financed by the EEC and capable of generating 1Mw, was swiftly followed on line by two 1Mw plants at Nio on Shikoku Island, Japan.

CONTRACTS AND TENDERS

SIDERURGIA NACIONAL, E.P.

PORTUGAL

INTERNATIONAL PRE-SELECTION

The Siderurgia Nacional, E.P. intends to construct an extension to their steelworks which is located at Seixal, on the River Tagus, near Lisboa, and will expand production by 1.1 million tonnes of liquid steel.

Orders are placed for engineering services and main process equipment: Blast Furnace 1 million t/year Two 120 t BOF

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It is anticipated that commissioning of the steelworks will take place in middle of 1984.

This notice relates to the following sections of work:

Ref.	Section	Description	Ref.	Section	Description
FCA	Lime Plant	From conceptual design to commissioning for a lime production plant approx. 140,000 t.			
SG-D/E	Transformers	Design, supply and erection of: 150/30 KV—60 MVA 30/6 KV—20 MVA 6/0.38 KV—1.25 MVA 6/0.38 KV—0.4 MVA	SG-W/Y	Maintenance Engineering Workshops and Stores	From conceptual design to commissioning for a workshop and stores complex with buildings and equipment for the following: —mechanical workshops —boiler workshops —electrical workshops —instrument and electronic workshop —cranes and transport workshop —civil and infrastructure workshop
SG-L	Gasometer	Design, supply and erection of wet or dry type gasometer for C.O. Gas of 40,000 m ³ capacity and 800 mm WG	IP-A	Port Facilities	Design, supply and erection of: —2 ship bulk-unloaders and —several conveyors for raw material —4 rotating cranes —4 overhead travelling cranes and several trucks for general cargo (coils, scrap, billets and final products)
SG-N	Energy Management System	From conceptual design to commissioning a complete system for monitoring and automatic data logging of steelworks fuels and utilities for the purpose of energy management			
SG-Q	Oxygen Plant	From conceptual design to commissioning for a plant with an 0 ₂ production 500 t/day			
SG-V	Laboratory	From conceptual design to commissioning for laboratories including the following plant: —raw materials testing			

The financing of the plant and services will be provided as necessary from the following sources:

1. Siderurgia Nacional, E.P., funds
2. Credit granted by international development bank, namely the World Bank. Companies interested are invited to write or telex to:

The Project Director
Siderurgia Nacional, E.P., RNI/COGEP
Rua Braamcamp, 7, 1297 Lisboa Codex
Telex No. 42465

before 10th October, 1981, stating the reference number(s) of the section(s) for which they would like to receive the pre-selection document and questionnaire, and providing general information on the company and their major references in the related fields.

The complete questionnaire returned within the specified time limit will be used to draw up a list of prequalified contractors who will be invited to tender.

Rectification

Nationale-Nederlanden

To holders of warrants entitling to bearer depositary certificates representing shares in Nationale-Nederlanden N.V., established at Delft (Netherlands), and issued in conjunction with:

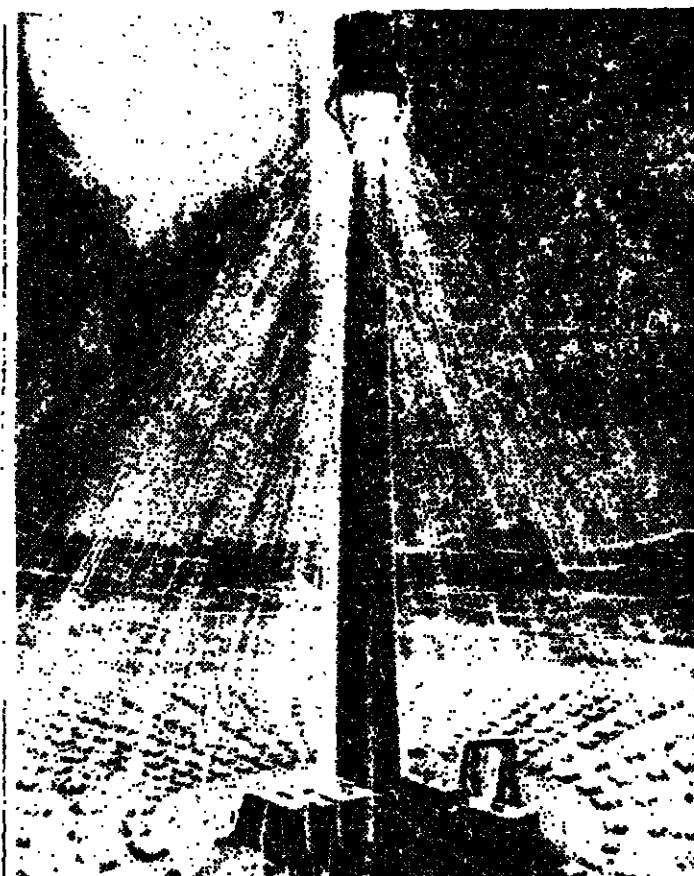
- a) the US \$ 30,000,000 8% debenture loan 1978 issued by Nationale-Nederlanden Finance Corporation (Curaçao) N.V., established at Willemstad (Curaçao), and
- b) the share issue by Nationale-Nederlanden N.V. in 1978 with a nominal value of DFIs 13,077,700.

As a result of the decision taken by Nationale-Nederlanden N.V. to make an interim dividend for 1981, at DFIs 3.40 per share, payable, to be taken up, at the option of the shareholder, either entirely in cash or DFIs 0.80 in cash and DFIs 0.25 nominal value in bearer depositary certificates out of tax-exempt share premium, the warrant exercise price for warrants issued in 1978 has been reduced from DFIs 111.80 to DFIs 111.41 per certificate as per 8 September 1981.

In consequence of this reduction of the warrant exercise price the number of bearer depositary certificates representing shares in Nationale-Nederlanden N.V. obtainable per 1978 warrant has been increased to 11,219,819 shares as per 8 September 1981. (instead of 11,291,819)

For warrants issued in 1978 the warrant exercise price current since 30 May 1980 as well as the number of bearer depositary certificates representing shares in Nationale-Nederlanden N.V. obtainable, DFIs 98.20 and 12,219,859 respectively, remain unchanged.

Delft, September 2, 1981 The Executive Board



AN artist's impression of a power tower, a method of using solar heat for the large scale generation of electricity. This particular idea originated in the U.S. under an experimental government study. The proposal was for a steam boiler mounted on top of a tower several hundred feet high with banks of heliostats mounted round the tower base

POINTERS

Welding hire

A DEVELOPMENT in welding techniques for pipework is available on either short- or long-term hire from Noblehire, 17, Royce Road, Carr Road Industrial Estate, Peterborough (0733 44144)

Advantages to the users (who are given the services of a skilled engineer for instruction following commissioning) are constant control of speed to suit the application, and exact repeatability at any future date. Positioned in seconds, the welding head comes in a range of sizes to suit outside diameters of between 3 mm to 230 mm, and has a particular pincher action which clamps swiftly and securely to the tube.

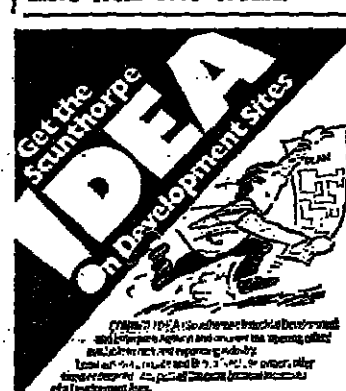
Better service

AN IMPROVED service to customers' needs for decorative finishes and car repair paints is promised by Sikens UK which has invested £130,000 in a 10,000 sq ft extension to its Abingdon warehouse.

The company supplies a complete range of specialist fillers, primers and undercoats and says its transparent wood-finishes for interior and exterior timber has been used for many years in the UK.

Overboots

WELTED overboots and over-shoes, made from ceramic tyre-treads with a neoprene sole can safely be autoclaved up to 134 degrees C for three minutes, says Countdown Clean Systems. More from 0773 604411.



This announcement appears as a matter of record only.

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BUILDING AND CIVIL ENGINEERING

Contractors squeeze margins

BY ANDREW TAYLOR

The recent trend of contractors "buying work" to keep plant and labour forces intact during the recession is causing increasing concern among builders. They fear that the next upturn in the construction cycle may come too late to save some of those firms now tendering for work on little or non-existent profit margins.

Most at risk would appear to be the medium sized companies which do not have the financial muscle of the major international and national contractors nor the flexibility of small operations to turn easily to household repair and maintenance—although, even here, work has now levelled out according to some watchers of the black economy.

With an upturn in construction activity now forecast as unlikely to occur until 1983, the financial pressures are mounting and there are fears that the level of construction company bankruptcies will rise over the next 18 months to two years.

So far the level of building company failures has been relatively modest compared with past recessions. This in part reflects the previous weakness of the building industry but also the impact of the time-lag between winning a contract and the start of work.

The latter is a significant point as it helps to explain why some contractors have managed to achieve relatively modest profit performances against the background of recent industry forecasts that construction output will decline by a further 11.5 per cent this year compared with last year's 5 per cent fall.

A recent study of building costs and tender costs by the Building Costs Information Service shows that contractors winning medium term contracts at the end of 1979 will have done so when tender prices were at a relative peak. In the

12 months to fourth quarter of 1979 tender prices, according to the BCIS, had risen by 30 per cent, compared with an increase in actual building costs of only 18 per cent over the same period.

In fact contracts won 18 months ago may have performed better than some contractors had anticipated—given that profit margins may have allowed for faster rates of growth in building costs than actually occurred.

It is the impact of profits coming through from work won several years ago, but only now showing through in published accounts, that has perhaps masked to some extent the effect of the recession on a number of particularly medium sized construction companies operating outside of the south east.

Disturbing

But unless there is an upturn in workloads occurs sooner than is now being forecast, it would appear reasonable to expect construction company earnings to come under increasing pressure over the next two years as work won several years ago, is completed and profits taken.

More disturbing for the industry is the level of some tender prices which have recently been submitted by contractors desperate to win work and maintain their cash-flow. In some cases these contracts have contained little or no margin for profit.

According to one partner in a small private East Anglian housebuilding company, his firm is currently receiving tenders for sub-contract work at prices no higher than those prevailing two years ago. Contractors by cutting margins to the limit may be exposing themselves to any sudden sharp rise in the cost of building material or labour.

The fear that contractors may

well be running a serious risk by "buying work" and concern that the worst of the recession has still to be reflected, construction company profits was a central theme in two key speeches at last week's annual general meeting of the Federation of Master Builders, Harrogate.

Mr Gordon Fisher, a past-president of the Federation and chairman of FEB International, told the conference that he was not convinced that some companies had allowed sufficient profit margins over the past two years to carry them safely into the mid-1980s.

"The profitability shown in 1980-81 has in fact resulted from the settlement of final accounts accumulated over previous years' work: in many instances work won between three and five years earlier," said Mr Fisher.

He warned that the levels of work won in 1980-81 have not been sufficient for this position to be repeated in the next two years. "The carry-forward profit principle may well be all right when work load is an 'on-going' situation, but it is dangerous when work is in short supply and when buying work on low margins to keep going has been the order of the day."

Mr W. L. Clarke, property manager of the corporate finance division of Midland Bank, also warned the conference of the dangers of "buying work." He said that some builders might hope to repair margins by various claims under contract clauses, as work progresses or is completed. "In my view, over-reliance on this is a danger and the time taken in settling claims can disrupt a critical cash flow even further."

It would appear therefore that for those companies which rely solely on contracting for profits that life is unlikely to get much easier for some time yet.

Laing hospital and office block deal

DESCRIBED AS a two-storey "nucleus" hospital to be built at Bridgend, Mid-Glamorgan, is a £14m project awarded to John Laing Construction by the Welsh Health Technical Services Organisation.

This 400-bed district general hospital will have departments located in cruciform blocks on both sides of a hospital "street." New buildings here comprise almost 22,000 metres of floor space to give an accident and emergency department, X-ray and ante-natal facilities, adult, maternity and children's wards, four operating theatres, kitchens, administration and service

departments, stores and boiler house. The hospital's construction will be of reinforced concrete frame and floor slabs on concrete pad foundations, with cladding of facing brick and blockwork cavity wall, and metal cladding in some areas.

Roofing of the pitched roofs of the cruciform units is of concrete tiles, and the contract includes provision of air-conditioning and other internal services. External work will include landscaping, drainage, roads and car parking.

Work is to start soon on the site, near Gely Road, with completion due by the end of 1984.

Architects are the Alex Gordon Partnership, consulting engineer Clarke Nicholls and Marcel (structural), J. Roger Preston and Partners (mechanical and electrical), and quantity surveyors Davis, Bellfield and Everest.

NEW HEADQUARTERS building for insurance brokers Leslie and Godwin is under construction under a management contract with £7m awarded by the Imperial Group Pensions Fund to Laing Management Contracting.

Sited adjacent to the Kingsmead shopping centre in Farnborough, Hants, the four-

storey block has been planned in a U-shape around a first floor level garden, allowing Leslie and Godwin staff (at present based in two separate buildings in Farnborough) to move in under the same roof.

Ground floor of the new 9,000 sq m building will include car parking space, offices and shop units, with a pedestrian mall linking to the Kingsmead Centre. Above this will be three floors of air conditioned offices. Construction will be of piled foundations, reinforced in situ concrete frame and cladding of bronze-tinted glass and brick, and the work should be finished early in 1983.

Danks wins heating deal

VALUED AT £3.5m is Danks of Neabertons' tender accepted by the Property Services Agency (Department of the Environment) for a design and development contract for a new heating facility in the West Midlands.

This covers the complete supply of the facility (including civil engineering, foundation and site preparation), a building to house 150m BTU per hour of Danks Metrical, coal-fired high-pressure hot-water boilers, coal storage distribution and ash handling systems, installation of standby diesel generators, and computerised control for optimum performance.

Work on the contract is scheduled for mid-1983.

Steelwork

ABOUT 300 tonnes of structural steelwork has been fabricated and erected by John Booth and Sons (Bolton) for the modernisation programme being undertaken at the St George's Centre, Preston.

The centre, which was built in the early 1960s, was beginning to look dated, and owner Legal and General Assurance Society's programme will give the city a shopping centre which it believes will rival the best in the country.

Roofing in of various areas of the existing precinct include the circular rotunda and mall to give shoppers complete weather protection.

Buildings in colour

Although the new standard will not take effect until January 1 next year it has been published now for the convenience of potential users and to enable future colour schemes in buildings to be planned.

New escalators

AT PRESENT there are 270 Otis escalators operating in the London underground system, some of which are over half a century old.

New escalators are to replace existing ones with the agreement signed between Otis Elevator and the London Transport Executive and worth £15m to the elevator company.

Rush and Thompkins busy

ABOUT £3m worth of new contracts are announced by Rush and Thompkins, £2m worth gained from concentration of efforts at the company's Scottish operations at Lennox House, Cumbernauld.

Due to start next month is a £900,000 job for the Scottish Development Agency for the first phase of the Templeton Business Centre in Glasgow involving converting part of an old carpet factory at Bridgeton into offices and factory units. A home improvement programme for East Kilbride Development

Corporation covers 115 terraced and semi-detached houses and 70 flats (over £700,000) and modernisation of 120 houses in the Cumbernauld district of Cumbernauld (£630,000).

Civil engineering schemes cover resurfacing and rekerbering 3.5 km of the A94 Forfar to Stonehaven trunk road (£1m) and redecking the Douglas water bridge on the A83 at Inverary for £180,000.

In the south is a rail contract for about £300,000, alterations to a BR convalescent home at Dawlish, Devon, and fitting out Fine Fare's store in Sunderland (£4m-plus).

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For a copy of the IMM booklet "Inside CD Futures," please write to the International Monetary Market, 444 West Jackson Boulevard, Chicago, Illinois 60606. Or call one of the following IMM numbers:

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Moss has £8m plus

MORE THAN £8m's worth of new contracts have been won by William Moss (Construction) during the last two months.

The company's Loughborough office has two projects—one is for British Shoe Corporation, the other for Monarch Knitting Machinery. These are worth together £2.75m.

Liverpool branch announces a total of £2.67m which includes a sheltered housing development in Wigan, the "Rocket" pub at Bowring Park, Liver-

pool for Higsons Brewery, a new branch office for the Halifax Building Society in Wrexham, and a supermarket scheme for Lemnos Group in Clwyd.

Other work started is on a third laboratory contract (worth £424,000) for Esso at Abingdon, and London branch's commencement of two contracts (together worth £1.3m) on an abattoir for Sidney Ziff and a swimming pool for the City of Westminster at Caird Street.

Lovell developments

FIVE RECENT signings for Y. J. Lovell (Southern) are together worth £8m and include a new £1.2m job to redevelop a church site in Horsham, Sussex.

Work involves the erection of a five-storey, L-shape office block plus a separate church and church hall with two-storey accommodation attached.

J. Sainsbury's acquisition of a Lovell-built supermarket shell at Farnborough is worth another £750,000 to the builder for fitting it out in time to be

trading for Christmas. Work on a Waitrose supermarket has just started at Caterham and this will include a multi-storey car park.

Other work covers three warehouse shells, divided into four and four units of about 230 square metres each, for Roban Developments. These are to be built on a virgin site purchased from Wokingham District Council.

A six-storey office block in suburban Middlesex is worth another £2.5m.

LOST, STOLEN OR MISSING CD FORMS

One hundred (100) blank negotiable certificate of deposit forms, of the type commonly issued and traded in the United States national money market, of First Union National Bank of North Carolina forwarded to its issuing agent Citibank, N.A., have been either lost or stolen. Twenty-two of these certificates were recovered by the United States Federal Bureau of Investigation (FBI) in New York City. Those certificates still missing are presumed stolen and bear numbers 1453, 1457, 1459, and 1476 through 1550, inclusive.

The certificate forms are grey/green in colour and are signed on behalf of First Union National Bank by Velda Ratcliffe. The issuing agent, Citibank, N.A., and the certificates will not be honoured if presented for payment.

The certificates have not been validly issued and stop payment orders as to each such certificate should be placed at both First Union National Bank and Citibank, N.A., and the certificates will not be honoured if presented for payment. Should you require any additional information contact Markon A. Cowell, Jr., Senior Vice-President and General Counsel, First Union National Bank, at telephone number 704/374-6828, telex 572-422 or S.W.I.F.T. FUNBUS 33, to his attention.

Notice is hereby given that Mr. Robert S. Stewart no longer represents or is associated with Falconbridge Nickel Mines Limited in any capacity whatsoever.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Shell shows a modest social face

Arnold Kransdorff examines a multinational's attitude to UK urban renewal

SAM GALLACHER, thinks environment secretary Michael Heseltine is mistaken in his belief that the UK will follow the U.S. pattern on urban renewal—where private industry joins with government in the large-scale redevelopment of depressed inner-city areas.

"It is a question of a difference in philosophy," he says. "In the U.S. everybody, from businessmen to all levels of government, including the public, tends to have a more businesslike approach to solving the problem. On day one they accept that a joint venture to inject life into decaying inner-city areas has to make a profit. In the UK, businessmen show little inclination towards programmes of social responsibility and local authorities are generally more interested in getting people into jobs than in assessing the cost of creating them."

In addition, companies generally prefer to participate in a venture at or near the location of their head office. In the U.S. there are many companies with headquarters in decentralised areas whereas in the UK, a larger proportion of companies have their headquarters in London—which means that the provinces would be neglected.

Gallacher should know. He is director of public affairs at Shell UK, one of a handful of British companies that has responded to Michael Heseltine's call to private enterprise to help restore the fortunes of the country's depressed inner cities; the scene of many of this summer's street riots.

In Shell UK's case, the commitment to what it calls urban renaissance is part of the company's overall approach to corporate social responsibility—a concept that is still largely in its infancy in the UK. Whereas most U.S. companies generally would see their "social responsibility" extending to areas of environmental and worker

health and safety, energy conservation and the advancement of women and minorities, most UK companies still regard the issue in terms of philanthropy.

Even in this area, British companies—including Shell UK—tend to lag demonstrably behind U.S. companies. Shell UK gives annual grants and donations to charitable and other causes totalling around £9.6m, equal to 0.1 per cent of 1980s pre-tax profits. Other commitments to social responsibility, including the urban renaissance programme, bring this figure up to £2.1m or 0.4 per cent of profits, but this is still less than half what a typical U.S. company might give to philanthropic causes alone.

Monsanto, the giant chemical company, based in St Louis, has a firm policy to give away up to 2 per cent of annual profits to worthwhile community causes. This excludes monies committed to other, extensive, social responsibility programmes.

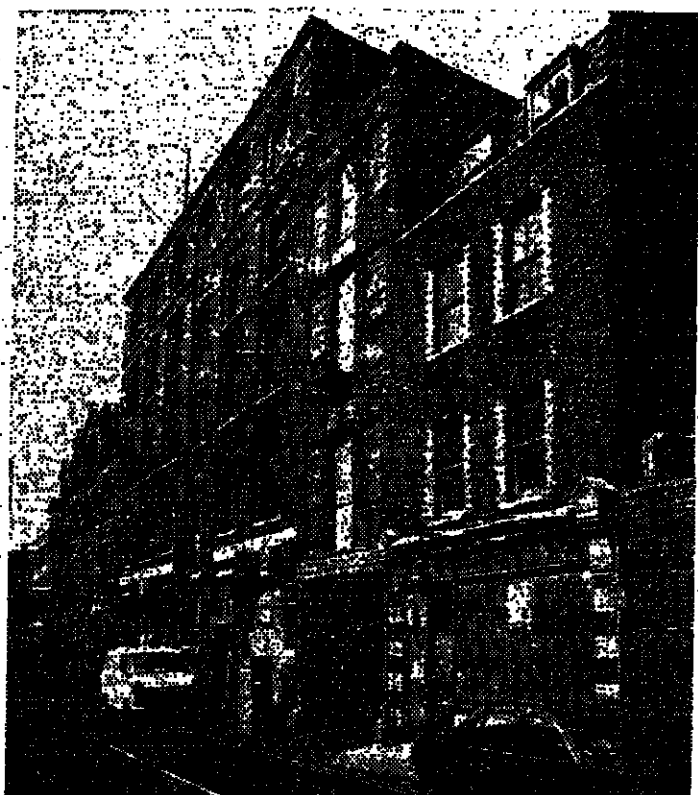
Orchestra

Apart from grants and donations, Shell UK's social responsibility programme encompasses a number of projects under the umbrella of "community affairs," including the sponsorship of the London Symphony Orchestra and a continuing effort to improve Britain's waterways.

Into this category also falls a commitment to "education," which involves providing teaching materials for schools on courses concerning the petroleum industry. It is also involved in youth unemployment through the Government's Manpower Services Commission.

Shell UK hopes, however, that its main efforts in the field of social responsibility will eventually be directed towards urban renewal.

Like most other British companies, Shell UK's involvement in the subject is still hesitant. Enterprise Agency (LENTA), an



The warehouse in Brune Street, Spitalfields, which is to be converted into workshops. Shell is contributing £100,000

This could be because of the lack of tax incentives in the UK, in contrast to the U.S. position. But whatever the reason, Shell UK is unapologetic.

"We know our commitment is small beer," says Gallacher. "But if we are going to make mistakes, we prefer to make small mistakes."

"In the U.S. Government and industry have been co-operating in urban renaissance programmes since the mid-1940s. Over there local governments put up enormous sums of money to develop large tracts of land. Industry comes in because everyone accepts the basic principle that profits have to be made."

"The Shell UK experience so far is that every time we get involved we seem to have difficulty over the objectives. We have to spend so much time getting agreement on philosophy, and in some cases this has been impossible. Some local authorities place a high emphasis on social requirements such as job creation, regardless of cost."

Gallacher adds: "We have got to find a different way of approaching the problem. That's why we are trying Spitalfields."

This is a new project to renovate an existing building in a run-down area on the eastern fringes of the City of London. The project is being co-ordinated with three other companies through the London

Enterprise Agency (LENTA), an

organisation set up to promote small business.

Shell UK's financial involvement is a modest £100,000. A similar sum has been voted by British Petroleum while Barclays Bank and Midland Bank have each put up £200,000.

LENTA says that the project is designed to stimulate improvement in the fabric of the area by providing essential new workshop accommodation. "This will enable the decanting of existing firms from substandard premises to permit their rehabilitation and the introduction of new firms to the area to widen the employment base," it says.

LENTA admits that the development does not meet conventional investment criteria in the short term, but "as the area improves and values rise, the original historic cost input should be recovered by eventual onward sale."

Gallacher is optimistic that the project will eventually meet the company's requirement that it will "stack up." "All the units have been let and the premises should be ready by June next year," he says.

If it does, Gallacher hopes that Shell UK will be the pace-setter for other projects of a similar nature. The UK experience in urban renaissance will, he believes, involve numerous small investments. Progress, he is equally sure, will be slow—far slower than Michael Heseltine would hope.

How a 'Japanese' formula became an American best-seller

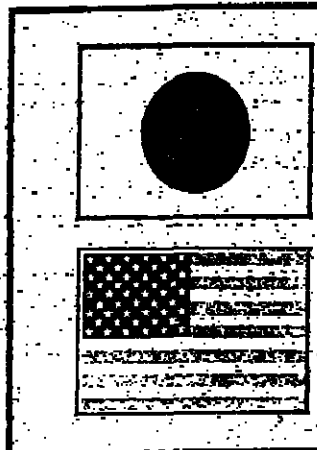
AFTER such gems as "X and Y," "MBWA" and "QWL," now try the latest wonder formula—"Theory".

To judge from the best-seller lists, the great American public is doing just that; not just businessmen, but old Joe Soap himself. Fascinated, dumbfounded, if not aghast at the unstoppable invasion of America by the fiendish Japanese, they are flocking in thoroughly unexpected numbers to buy a book which combines the apparently impermeable worlds of behavioural theory and "human resources management" (to use the correct business school jargon). Sprinkled with a touch of good old American folksiness, the book has come through six reprintings in as many months, since its publication in early spring, and has climbed on to at least three book club lists.

With its subtitle "How American business can meet the Japanese challenge," "Theory 2," by William Ouchi, a professor at the graduate school of management at University College of Los Angeles, is an unashamed leap into the "learn from Japan" bandwagon which has been sweeping the West for the last 18 months or so. So is "The Art of Japanese Management," (reviewed below), one of whose authors is Ouchi's former research partner.

Yet the real value of "Theory 2" is its analysis of how several leading American companies—notably Hewlett-Packard, IBM, Intel and Eastman Kodak—have built a highly successful consultative relationship between all levels of management and between management and the shop-floor.

It is Ouchi's discussion of this phenomenon, rather than



Like the Japanese, leading American companies such as Hewlett-Packard, IBM, Intel and Eastman Kodak have built a highly successful consultative relationship at all levels of their organisation.

Stressing ethics rather than the bottom line can actually help the bottom line in the long run.

his survey of the Japanese scene, which takes up the bulk of his immensely readable and entertaining (if sometimes maddening) 270 pages.

But the fact that he devotes most of the book to the U.S. rather than Japan is not the only reason why Ouchi fails to convince us of the justification of the Japanese connection. His model American companies did not learn much of what he dubs their "Theory 2" from the Japanese. Their chief mentors were a group of American postwar behavioural scientists and management theorists. And it was these same academics who provided much of the foundation for the modern Japanese way of business management.

Which is where all the initials and acronyms come in. Ouchi admits that his title is borrowed from the "Theories X and Y" propounded by Douglas McGregor in the 1950s: that managers are of two basic breeds, the "X" man assuming that people are fundamentally lazy, irresponsible and need constantly to be watched and "extrinsically" motivated, while the more enlightened "Y" man assumes they are fundamentally hard-working, respon-

sible and need only to be supported and encouraged (that they are intrinsically motivated, in other words).

Ouchi summarises McGregor's work, but fails sufficiently to point out its remarkable effect on the management style of a growing number of U.S. corporations in the 1960s and 1970s. Among other things, it gave executives who were instinctively an "MBWA" type (Management By Walking Around). It also helped give birth just over a decade ago to the "QWL" movement (Quality of Work Life), whose second international conference in Toronto last month attracted over 1,500 delegates from a host of companies and trade unions.

The style spawned by the theories of McGregor and others has all sorts of variations and permutations, to which many labels have been attached, but they all have in common the view of a corporation as an "open system," where trust and consultation replace threat and edict.

Many practitioners of "open systems" management will see Ouchi's "Theory 2" as little more than a new name for what they have been doing for years. But this, and the

fact that the book offers not a theory, but a description, is not necessarily to Ouchi's discredit. He has succeeded—in an extraordinary degree—in popularising a style of corporate organisation which is still far from common in the West, but which must be adopted much more widely if companies are to succeed in "knowing" just in time" (Kaishu production system, quality circles and the other fashionable practices from the Japanese).

Where the European reader feels "Ouchi" about Ouchi (which should be pronounced Oo-oo-choo, so Fortune magazine tells us), is with aspects of his over-personalised style, such as when he repeatedly informs us that employees in a "Theory 2" type organisation have more satisfying family and marital relationships than people who work for the run-of-the-mill company.

Ouchi is equally irritating when he denies that his description of the steps through which a company can join the promised land of "Theory 2" is a "cookbook for management development." Within just four sentences he gives the game away with the following phrase: "as a rough guide, allow approximately two years from the beginning of the process until it has permeated through the ranks of managers."

It is worth noting that the complete transformation can take as long as 10 to 15 years. But in the process he makes it sound too easy—just like one of those folkloric cookbooks of "Aunt Mary's Recipes" that one finds in bookshops on both sides of the Atlantic these days. All too often the "elegant" theory collapses in the heat of the oven.

Addison-Wesley Publishing Company, Reading, Mass. 01867, U.S., \$12.95.

Christopher Lorenz

Morals and work: the great divide

JAPAN IS doing something right, and that something is management. This, in a nutshell, is the theme of a short but thoughtful book by Richard Pascale and Anthony Aghos on the reasons for Japan's spectacular success and America's spectacular lack of it in the recent conduct of their economies.

Athos and Pascale dismiss "simplistic" explanations of Japan's success (such as the currently popular notion that Quality Circles are the "key").

Instead they try to convince their readers that Japanese managers are better because they start out with a more realistic concept of human relations than their American counterparts. The core of "The Art of Japanese Management" consists of a simple but impressive analysis of the differences between Japanese and Western concepts of "self"—which makes it appear that too much stress on individuality and self-reliance has become a source of rapidly diminishing results in the American business world.

The authors make another point about Western society which sounds simple but could have a lot to do with the supposed distinctiveness of Japanese management methods. This is that the West decided early on that "morals" and "work" belonged in separate spheres. The Japanese, they say, have consistently associated morality with business activity—which is why big companies like Matsushita seem to have

the power to command a commitment from their employees which goes far beyond normal career ambitions.

The book turns the tables on sceptics by arguing that it is Western separation of the two areas which is odd, not the Japanese tendency to merge them. To support this view the authors point to some American companies (eg IBM) where the "style" of management includes a very marked stress on service to society or some other ethical objective. Stressing ethics rather than the bottom line can actually help the bottom line in the long run, say Athos and Pascale, although probably not within the quarterly business term which constitutes the horizon for many American managers.

Meticulous

Pascale and Athos do not say that Japanese management is based entirely on "soft" concepts like serving the public or keeping employees happy. A chapter devoted to Matsushita Electric, the Japanese electrical and electronics giant, argues that the genius of the founder, Konosuke Matsushita, lay in combining the soft approach with typically "hard" American techniques (like meticulous planning and profit control, and shifting employees who are not performing up to expectation to other jobs). American business methods, however, tend too often to be 100 per cent hard.

say the authors. Their view of what happens as a result of this is spelled out in a long and fascinating case study on ITT under the management of Harold Geneen.

Athos and Pascale could perhaps be faulted for saying too much about Matsushita and not enough about other Japanese companies (which are barely mentioned). Their tendency to attribute Matsushita's achievements to the managerial genius of the founder rather than to other less spectacular causes surfaces when they claim, for example, that Matsushita developed the highly successful VCR system for video tape recording after Sony had come up with the earlier (and today less successful) Betamax system.

Actually it was a Matsushita affiliate, Video Company Japan, that developed VHS, while Matsushita's own engineers were working on what later proved to be an unsuccessful version of VTR technology. Matsushita's dominance of Japan's domestic market through its network of 30,000 exclusive retail outlets is something else the authors

pass over although they do discuss other reasons for the company's extraordinary ability to maintain market share without necessarily being in the forefront of every technical development.

A book claiming to tell readers how Japanese management works would need to contain more detail (and more scrutiny of the less attractive sides of the Japanese business scene) than Pascale and Athos find space for. But just conveying facts is not evidently their business; in Chapter One the authors say they want to hold up Japan as a "mirror" in which American businessmen can get a new view of themselves and of how they could be doing things better than they are today. The book succeeds in doing that—even if to those concerned with the day-to-day activities of Japan—the mirror sometimes seems a bit too highly polished.

The Art of Japanese Management: applications for American executives. By Richard T. Pascale and Anthony G. Athos. Simon and Schuster, 1230 Avenue of the Americas, New York, NY 10020, U.S., \$11.95.

Charles Smith

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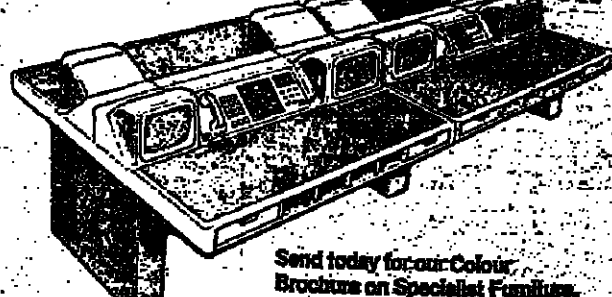
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Monday September 28 1981

The IMF under U.S. scrutiny

THE U.S. Government will be twisting the knife if it perseveres in its campaign to clamp down on the expanding loan portfolio of the International Monetary Fund. Already the very high rates of interest which have resulted from President Reagan's economic policies have had a substantial impact upon the current account deficits of the developing countries. Those developing countries which have no oil will be paying \$800-\$900 million in interest this year because of this factor alone.

This extra burden might be said to nullify the sharp increase of \$7bn in loans, creating a total of \$11.5bn, to which the IMF has committed itself so far this year — indeed, more than nullify them because the disbursement of IMF loans takes place over a number of years.

Yet the U.S. is now attacking the new pace of the IMF's lending. It is using the forum of the annual meeting of the Fund and the World Bank in Washington this week to export its hard-line economic policies to other countries. It sees the IMF's more generous lending terms as inconsistent with these policies.

Strong

The rest of the IMF membership is right to resist this U.S. campaign. The arguments for increased lending by both Bretton Woods institutions are strong and getting stronger. If the 1970s was the decade when the commercial-banking system outstripped these institutions in putting OPEC surpluses at the disposal of countries in deficit, the 1980s will be the decade when the excesses of such bank lending have to be unraveled. As the list of debt reschedulings grows longer, the importance of economic advice and discipline as an accompaniment to loans will grow more apparent.

The IMF is unique in its ability to monitor the affairs of indebted nations in this way — witness the desire of the international bankers to involve the IMF in the problem of Poland's bank debts. But this ability can be used much more constructively before a debt crisis occurs than when the Fund is invited in as lender of last resort. If the IMF is to be involved early it must be in a position to provide loans of an amount, and on terms, which have some relevance to the scale of the borrowing country's needs.

It is from this perspective that the \$5.7bn loan which India has been discussing with the IMF, seems so encouraging a development. The U.S. Administration has criticised this loan, suggesting that the terms are too lax and that bank credit is still available to the country. Yet here is a giant of the developing world, which has in recent years sought counter-productively to develop itself in semi-isolation, involving the IMF in the management of its economy, and doing so before the flows of private finance have dried up and before there is any need for terms and conditions likely to cause "IMF riots."

Challenges

The Reagan Administration may be on firmer ground when it challenges plans for a fresh allocation of Special Drawing Rights to IMF members. This addition to the reserves of all countries will amount to international printing of the five currencies in the SDR basket at a time when there is no shortage of overall liquidity. Such a cash handout does not satisfy the needed principle of finance with economic involvement any more than the worst excesses of bank lending. It is the sort of "easy money" which the U.S. Government can rightly criticise and which the IMF must certainly avoid.

Embrace

The Reagan Administration is also right when it urges the developing world to embrace the mechanisms of the free market. But its assertion that the developing world should rely on private flows of funds and adopt U.S. tight money policies is hard-nosed to the point of self-delusion. Large parts of the developing world do not qualify for bank loans. Economic policies designed to deliver a therapeutic shock to inflated, and inflationary, expectations in highly developed economies are not relevant to the poorest countries of the world.

The IMF and the World Bank may have their shortcomings, but they are at least attempting to combine Western economic experience and oil surpluses in a constructive approach to the financial problems of developing countries. In this project both institutions deserve Western support.

New curbs on share raids

A CHANGE of ownership is an event of major significance in the life of a company. Apart from its shareholders, the employees, the local community and sometimes even the nation as a whole, can have a legitimate interest in who owns a business.

So there has been general disquiet about a number of recent cases where effective control of a public company has been secured in a matter of hours by heavy purchases of shares on the London Stock Exchange. Having announced their terms, bidders have stormed straight into the market and persuaded institutional shareholders that their best interests lay in taking cash immediately rather than waiting for the uncertain outcome of the bid. As a result, the victims have been left with no choice but to debate the industrial or financial merits of the takeover.

Free market

The Council for the Securities Industry, which has a non-statutory responsibility for supervising the behaviour of London's security markets, has decided to curb these raids before they become more widespread. From now on, anyone who has announced a takeover bid will have to wait for a period of seven days before making significant stock market purchases.

This seems a reasonable balance between the interests of the defending company and those of the free market in securities. Given that it is unsatisfactory for control to change as the result of a few telephone calls around the City, the sensible remedy is to slow down the rate at which a bidder can buy a dominating share holding.

It normally takes longer than seven days to produce a full defence document. But as Eagle Star showed when it was raided by Allianz earlier this year, this should be long enough to enable managers to outline their prospects and rally their

troops. However the rules cannot be welcomed with unrestrained enthusiasm. The trouble is that these restrictions on the financial markets have a habit of throwing up almost as many problems as they resolve, and the pursuit of laudable objectives can for various practical reasons produce less than desirable results.

Answer

A lot of people in the City will be poring over the new rules to look for gaps. What happens if there is more than one bidder? Is it reasonable to put a ban on share purchases by the attacking company without imposing a similar check on the associates of the defender? There is a danger that rules will create the need for new rules, until the point is reached when shares will simply be suspended at the time of a takeover announcement, leaving the battle to be fought entirely through circulars to shareholders. That would be most undesirable, not least because the market is a much better guide to the real value of a company than merchant bankers' rhetoric.

Short-term

An answer to the problem lies in the hands of companies and their shareholders. By full disclosure of their financial condition, companies should make sure that their share price reflects as accurately as possible the underlying value of the business. And shareholders, especially the large institutions, need to recognise that ownership involves a measure of responsibility which cannot be fulfilled by shuffling paper around simply to maximise immediate gains. Unless trustees and others responsible for the oversight of investment portfolios stop judging their managers on the basis of strictly short-term performance, all the rules in the world will not prevent the financial markets from being brought into disrepute.

FEW of Sir Keith Joseph's dreams were fulfilled during his two years as Secretary of State for Industry. He did, however, manage to launch the National Enterprise Board on what his political supporters hoped would be a path to oblivion when earlier this year he authorised its gradual merger with the far less controversial and more staid National Research Development Corporation.

Having come to recognise that there is a continuing role for State agencies to play in encouraging the private sector to develop new technologies such as micro-electronics and genetic engineering, Sir Keith sought to satisfy both Conservative Party stalwarts and the needs of industry by approving the merger and the creation of an umbrella organisation called the British Technology Group to cover the two organisations.

The political hope was that the NEB would vanish into the new group and that less would be heard in the future about it and its large-scale and highly controversial businesses such as the Immos micro chip company, the Nexos office equipment business, and its other smaller ventures.

Now, however, it seems as if the NEB's structures, methods and priorities are gaining the upper hand in the new group and will live on, albeit modified because of the link up. It also seems as if the NRDC's traditional key role of providing a form of finance for specific projects within established companies ranging from ICL and Glaxo to small businesses may be at risk because of a stricter approach to potential profitability.

The Government hopes that what is happening under the joint chairmanship of Sir Freddie Wood, chairman of Croda—who in the 1970s formed the National Bus Company, out of separate State-owned companies—will be good for both organisations. The technological strengths of the NRDC are being merged with the more entrepreneurial approach of the NEB.

Eventually a powerful and possibly profit-making organisation may emerge able to encourage industrial innovation and development across a wide spectrum from university laboratories, Government research establishments and individual inventors to small businessmen and large companies.

NRDC staff (there are 220 of them) know that their operations have become rusty and need revamping to meet the requirements of industry and the universities. But they do not understand why the NRDC, which has never been at the centre of controversy since it was set up in 1949 could not have been told to reform itself on its own.

On the other hand the merger is more popular among the 60 staff at the NEB, which has never at a constant identity or much stability since it was formed in 1975.

The NRDC was originally created because of great con-

NEB NRDC

THE NEB and NRDC's operations have been merged into the British Technology Group. But they will remain separate statutory bodies until legislation is passed, perhaps in the 1982-83 Parliamentary session.

Until then each investment will be allocated to one or other body. This will complicate operations and accountability since the two bodies have different legislative rules and requirements and different forms of funding.

A common 12-man board has been appointed to both bodies and the same 12 people constitute a British Technology Group Council. All 12 are non-executives, except for Sir Freddie Wood, chairman, Mr Brian Willett, chief executive, and Dr Jim Cain, deputy chief executive.

Creation of this board structure caused three executive directors of the NRDC to lose their jobs. They have been given new posts. Another 16 top NRDC executives, including one board member, have retired early or been made redundant.

The new management structure is based on separate divisions for making new investments and for operations (monitoring and developing investments). Other specialist divisions handle: "technology transfer" of public sector inventions; small businesses; and regional investments.

cern in the 1940s that enough was not being done to exploit UK inventions — such as penicillin which had been lost to the U.S. during the war. Since then the corporation has built itself a wide-ranging business which includes about 380 development projects and £20m investment associated with the inventions of universities and other public sector organisations (about 320 projects) and about 320 private sector companies. More than half these investments are for £30,000 or less. It also holds 1,800 UK patents and patent applications which it licenses out to interested companies, preferably in Britain.

Its university and similar work — traditionally dubbed "public sector exploitation" — includes one great money spinner — a life-saving family of drugs called cephalosporins. This has earned the NRDC £100m in royalties in the past 17 years and alone has made it self-financing (and free from political interference). Other significant royalties are far smaller — in the past year have included alkali-resistant glass, dental cement, a dust helmet respirator and (the NRDC main money-spinner hope for the future) pyrotechnic insecticides.

As a result the corporation holds liquid resources of £30m against approved project expenditure of nearly £19m. But despite its achievements, British inventions have continued to go abroad and the NRDC, while doing a useful job, has not solved the basic problems which caused post-war politicians to set it up. But no-one ever expected too much of it. Even Mr Harold Wilson, when he spoke about its foundations

in Parliament as President of the Board of Trade in June 1948 said that, while it would have a scientific and economic purpose, he did "not pretend that it will do anything spectacular to improve the position of invention and discoveries and research in this country."

Its biggest failure came recently when it did not move fast enough into the field of bio-technology and genetic engineering, despite repeated requests to do so from many official quarters. The NEB eventually stepped into the breach last year and set up a £12m bio-technology project called Celtech in partnership with City financial institutions.

Around the same time, as cash for research has become generally tighter complaints increased from universities that the NRDC was not aggressive enough in searching out their inventions, together with grumbles from companies (usually those refused money) that it was stodgy and bureaucratic. These complaints grew into a clamour which even reached the ears of the Prime Minister when inventors complained at a Downing Street party last year about the rough treatment they had received.

The NRDC was taking a lot of flak for being too unadventurous and slow," says Sir Freddie Wood who joined the Corporation's board in 1973 and became its chairman in 1979. Last winter he seized on the possibility of a merger with the NEB as a relatively easy way of pushing through changes that were urgently needed in both the NRDC's finances and in its organisation (thus incidentally creating an body which he believes might be maintained by



Sir Freddie Wood: no more "moon shots"

a Labour Government). The NRDC was making too many losses. Its failure rate on its project financing is about 75 to 80 per cent — not much greater than the average for innovation, but enough to chalk up £3.9m of discontinued projects (including about £5m on hovertrain investments) in its 1980-81 annual report published last week.

The crucial cephalosporins income is declining as the drug becomes gradually out of date. Having dropped from an annual peak of about £20m to £14m this year, it is expected to expire by 1984. Then the total inventions' licensing revenue would probably total only £5m to £6m a year — insufficient to cover losses on the NRDC's other activities.

Compounding the problems, a highly effective marketing campaign aimed at bringing in extra business in the past few years generated 161 investments last year, taking £10m authorised expenditure. This raised the overall portfolio from 400 to 700 projects in three years. The corporation's organisation was consequently seriously over-stretched. (By contrast the NEB has far fewer but bigger investments—59 companies with assets employed of £140m.)

The NRDC was therefore ripe for treatment when the NEB's continual crises came to a head last November with the sudden resignation on personal grounds of Sir Arthur Knight, its chairman.

By then the NEB had been cut back from its original State holding role, losing its responsibility for Rolls-Royce, and it disposed of most of its stakes in major companies such as ICL,

Ferranti, Herbert and Fairley. It had been turned primarily into a venture capital style of organisation interested mainly in various areas of high technology, and was also supposed to help small firms in general, and industry in the depressed regions. Its work was therefore overlapping with that of the NRDC.

So Sir Freddie was given the chairman's job at the NEB as well as the NRDC on the understanding he would merge the organisations. He has done this far faster than anyone (including Sir Keith) had expected at the time—at the expense of a serious slump in morale among the NRDC's staff who are generally older than NEB executives and who had established career patterns.

Where precisely the new organisation goes now is not finally clear—its first corporate plan is about to be prepared. There will certainly not be any more major State-owned green-field projects in the foreseeable future like Immos which is being given nearly £100m public funds (£50m via the NEB) and which Sir Freddie describes as "rather like a moon shot which we can only watch and wait to see where and how it lands—you can't interrupt it now."

Nor will the Nexos office equipment type of venture, which is believed to have been allocated nearly £30m and is still not secure, be repeated.

There will however be a lot more joint ventures with the private sector costing perhaps up to £3m-£5m with the group hoping to put in often not more than £250,000 to £1m to act as a catalyst. Investments will usually be made where there is technological innovation or an

advance in industrial use. A couple of bigish bio-technology projects — one in the agricultural area — and information technology ventures are being prepared and investments in robots and their components are to be expanded.

"The NEB's method of charting out its target areas like information technology and robots will continue, and will operate alongside the NRDC system of looking to see what is being developed in the universities and elsewhere," says Sir Freddie. "But I have great reservations about anyone putting down massive amounts of money to get instant solutions instead of letting things grow organically."

How much freedom it has will however depend on the funds it obtains from the Government and the return it is expected to make when its drug royalties run down. Sir Freddie would like a "dowry" of £100m to £200m from the Government (the NEB receives £30m-£40m a year at present) which could be invested in projects at a rate of say £30m to £50m a year. He would like to produce profits after three or four years and generate new investment funds, which would be boosted from sales of successful investments to the private sector.

But this would mean cutting back on the NRDC's special project finance scheme which it believes is unique since repayments are only geared to sales revenue and are cut off after a set period. The scheme could be reorganised to make the entry terms stricter and to produce more income.

But there is a suspicion in the group that senior NEB executives will tend to want to reduce risks by offering smaller companies equity investments in their businesses, rather than finance for specific projects both because that is the NEB way of working and because it can provide a safer investment base.

Sir Freddie admits that the future of the project form of funding for all but the biggest companies is being reviewed but denies it will be abandoned. His supporters want to persuade him that it is not only unique and especially useful for small companies that do not want to part with equity, but that it is also becoming relatively more important now that equity finance is available from a continually increasing number of City sources. As one executive says, however, "You may just break even on project funding but you'll never get rich."

As a businessman surrounded by a board of non-executives from the private sector, Sir Freddie not surprisingly tends to favour arrangements that will generate profits, attract private sector partners, and which provide the familiar monitoring yardsticks of profit and loss.

But if the primary function of State intervention in industry is to plug gaps left by the private sector and to stimulate activity in areas where the private sector is loth to tread on its own, is such a commercial ambition realistic?

Men & Matters

Esprit de core

"I've lost \$100m in the past few weeks," says Steve Jobs, vice-chairman of Apple Computer, counting the cost of the New York stock slump. "But I don't mind. I'm in it for the long term." And at the age of 26, with his 15 per cent stake in the company still worth \$120m, the long term looks bright enough. "We're like General Electric in 1915. Or Ford in the 1920s," he grins.

The bearded university dropout who sold his Volkswagen minibus to found Silicon Valley's most precocious company four years ago, was in London at the weekend overseeing Apple's \$30m investments in Europe this year and planning more. Jobs doubts whether Apple—which has a plant in Ireland—will be establishing more manufacturing centres in Europe. It is the company's marketing and dealer network that he wants to expand rapidly. About 20 per cent of Apple computer sales are in Europe, with the UK its largest customer there responsible for half that business.

He is eager, too, that more of Apple's computer programmes should be written in the UK. Of its 10,000 programmes, only 400 were produced here.

With his giant rival IBM only recently into personal computers, Apple has 300,000 computers already in use worldwide. "Write a programme for IBM and what is their base? Zero," he says. "Write one for Apple and you make \$1m."

Sitting in his hotel room, amid untidy piles of computers and discs, Jobs reflects philosophically on suggestions that there may be some political barriers to his expansionary plans. "The trouble with the policy-makers is that they did not grow up with the technology."

But even when you are a multi-millionaire in your twenties, "there's so much more to be done," he says. "I'm driven by money, though it's nice to have the resources for the company."

His ambition is to bring the size of the Apple computer, which sits comfortably on a desk-top, down to the size of a book.

As for pleasure: "I get my pleasure out of seeing a whole classroom of seven-year-old kids using Apple computers."

Bare market

I hope that the City community will not shrink from a chance to improve UK performance in an unusual area of the visible export business. Playgirl, the American magazine which prides itself on its "candid portrayal of masculine beauty," is holding its first British editions next month, at which potential pin-ups will be asked to demonstrate their suitability before the Playgirl team. A "body elevator" will appear in an eight-page feature.

Among the names which Playgirl hopes will respond to its summons are a predictable array of sportsmen, pop singers and prime ministerial off-springs. But why not a "Euro-bondage" spread, say I? Or a team of leading merchant bankers displaying unusual uses of long taps, butterfly spreads and money-market instruments? All applications, correspondence, holiday snaps, etc. should be directed to Playgirl and not to this column.

Vin gaffe

Grants of St James's has been embarrassed by an apparent modern miracle in Cardiff.

A customer in a local pub sampling a glass of Nicholas dry white, topped with soda and ice, thought it tasted rather strange. Puzzled, he sampled the same vintage in the hotel next door. Far from being an impertinent little wine, he suddenly realised, it was downright outrageous. It was water.

Grants has now hastily withdrawn a whole consignment for analysis. The results will be

available this week. But some think that the once powerful Welsh temperance has finally discovered the ultimate weapon — a wand which turns wine into water.

On his Marks

One of the many preliminary sideshows to this year's IMF meeting in Washington was a very private dinner to the "phantom five" group of finance ministers on Friday night. The group, which brings together ministers from Britain, France, Japan, U.S. and West Germany, is so self-effacing that Whitehall officials were instructed to "have no knowledge" of it when it met in Britain last April.

The engagement fell at an awkward time for Germany's Hans Matthöfer, as he was already committed to a parliamentary debate in Bonn that day. The lateness of the hour meant that when he finally arrived at Washington airport, he was forced into the extravagant course of hiring a helicopter to speed him to the meeting. Oh, and the debate which had prior claim on his attentions? A vigorous session on German budgetary cutbacks.

Birth right

Among the many achievements which have distinguished the life of Lord (Lew) Grade, it is recorded that he had the good fortune to start off on the right foot. His birthday is noted in Who's Who, as falling on December 23, 1906 — making him 74, albeit getting younger every day.

Rather a shock, then, to be flicking idly through the records of the Associated Communications Corporation filed at Companies House and to discover that, as far as that institution is concerned, his birthday falls on January 23, 1906. From agriculture to Aquarius, not quite so memorable a date and pushing him already over

the line into the final quarter of his first century!

Not so, says Grade. The discrepancy arose when his parents arrived in Britain with a very limited grasp of English, the wrong date was put on to his passport, and thus enshrined, reproduced itself on his official company records. But the correct date, precise, eternal and immutable, is December 23.

Musical shares

The floral dance seems to have given way to the blues down in Cornwall, to judge by the lamour issuing from St Piran mining subsidiary South Crofts staff magazine.

What with the recession, the price of tin and Jim Raper's arguments with the Stock Exchange over the group's share quotation, the company's resident song-writer means that the staff "... are in a daze. Optimism is difficult to raise. Trudging along from day to day, waiting for redundancy to come their way."

The ode rhymes on through its mournful couplets, but makes a brave bid in the last few lines to raise hopes of "a much brighter day, when... South Crofts will be here to stay."

Smelling sweet?

Will it be "Pebble"? Or "83"? The waiting will be over on October 19 when an anxious world will learn just what new name British Oxygen — whoops, BOC International — has chosen, the better to express its corporate personality. Not just a name either — a "livery," too, I gather. The gasman cometh.

Last straw

"Secretive? If you gave her a needle, she would build a haystack around it!"

Observer



The Giant Panda needs your help to survive

Once every eighty to a hundred years the bamboo forests in China's Sichuan Province burst into flower and then die off. And that's bad news for the Giant Panda, which depends for its survival on huge amounts of bamboo.

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FINANCIAL TIMES SURVEY

Monday September 28 1981

Arab Banking and Finance

As its financial institutions grow in size and sophistication the Arab world, and in particular its oil-rich states, is becoming a major force in the management of international money flows. This survey examines the changing scene in detail.

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ESTIMATING and forecasting the financial surplus of the oil producing states has become something of a discipline in its own right since the explosion of prices in the last quarter of 1973. It has hardly proved to be an exact science, however.

Calculations of the unspent assets (after official transfers) accumulated by members of the Organisation of Petroleum Exporting Countries (OPEC) in 1980 varied from \$85bn to \$121bn. Early this year the Organisation for Economic Co-operation and Development (OECD) projected a surplus for 1981 of \$109bn. By mid-summer the First National Bank of Chicago put the figure at \$87.6bn.

Downward revision of earlier assumptions has been made necessary, of course, by a fall in oil production far greater than had been anticipated and a halt to the escalation of prices. Nevertheless, the transfer of resources remains very substantial and could bring total accumulated Opec assets to as much as \$350bn by the end of the year.

According to present indications no very marked decline seems in prospect next year. The International Monetary Fund (IMF), for instance, foresees a 1980 surplus of \$96bn (before official transfers) falling only to \$80bn in 1982.

The so-called Opec surplus, meanwhile, is more exclusively Arab than ever. In 1980, when revenues enjoyed by members of the producers' club as a whole rose, and all of them were in profit, about 90 per cent of it probably accrued to Saudi Arabia, Kuwait, Iraq, Libya, the United Arab

Emirates and Qatar. In 1981 Saudi Arabia and Kuwait by themselves will account for about the same proportion.

This year Libya's exports have been hit by the market slump. Iraq's has dropped to rather less than one-third of the level before the outbreak of the Gulf conflict.

The proportion of the total accounted for by Saudi Arabia and Kuwait becomes, almost remorselessly, larger by the year. By the end of 1981 — according to the estimates of Occidental International Corporation and not forgetting the vagaries of forecasting — Saudi Arabia could have at its disposal foreign assets worth as much as \$175bn and Kuwait \$78bn. It is reckoned that Saudi Arabia's income could be running at a rate of \$17.5bn and Kuwait's at \$7.6bn.

Just how great is this concentration of wealth can be seen from the fact the international liquidity of all the industrialised countries at the end of May this year amounted to the equivalent of \$255bn, only marginally more than the two oil-producing states.

The consumers' response to the most recent surge in oil prices, by way of conservation and the development of alternative sources of energy, has been such as to cause concern to some producers, not least Saudi Arabia, about long-term demand. For the indefinite future, however, there seems little prospect of rectifying the payments imbalance between the oil exporters and importers.

Whatever the pessimism within Opec in the face of the present market slump, the

World Bank has recently predicted a rise of 3 per cent in real terms for the price of oil each year during the present decade. The increase could be very much higher if a drastic shortfall in supplies occurs about the middle of it.

Those six Arab oil producers which accounted for the bulk of the Opec surplus could cut their production by 50 per cent, its latest World Development

from the oil producers' investments in the West was low and perhaps even negative. They have every reason to keep as much of their wasting resource in the ground as possible. In this situation the need for financial instruments, preferably issued by the main international agencies concerned with recycling and development, had become imperative. The requirement has not in any

Rights (SDRs) in each of the next two years. Under this unique deal the interest on the loan will be based on the market rates in the five largest industrialised countries and Saudi Arabia has a convertibility option allowing it to discount its commitments on the open market at any time.

As a result, the IMF was guaranteed a large part of its borrowing requirements for the

of surplus countries." The IMF sought but has not so far obtained another SDR 1bn from Kuwait and the United Arab Emirates. In finalising its agreement with the Fund, Saudi Arabia was prepared to let lapse the question of observer status for the PLO (Palestine Liberation Organisation). But the issue is by no means dead as far as the other Arab oil producers—and

cation in deploying its funds for the purchase of real assets as part of its strategy of building up an alternative source of income for future generations. At the end of last year it had some \$3.7bn in equity portfolios in the U.S. and was believed to have British shares worth £1bn or more.

Yet Kuwait complains not only of the erosion in the value of investments through inflation and currency depreciation but also about "the low capacity" of the industrialised countries' markets "to absorb funds relative to the volume of funds available". To quote Mr Abdul Rahman al Attij, the Finance Minister, who retired earlier this year. "The state has for some years been interested in investing in the developing countries and has participated in a number of viable projects in this area but has found itself faced with a number of obstacles, not the least ideological, bureaucratic and legal problems."

Just as in 1974-75 the surplus Arab oil producers confounded fears about volatile flows of hot money, so over the past two years their deployment of funds has been generally conducive to the health of the world's monetary system. The IMF has calculated that nearly a tenth of their total cash surplus, or about \$10bn, was disposed in 1980 in the form of grants and loans to other developing countries and contributions to regional or international aid agencies.

Last year net disbursements of official development aid by

Greater involvement in task of managing oil wealth

By Richard Johns, Middle East Editor

Report observed. Evidently it was prepared before the full impact of the drop in Opec production was felt.

Nevertheless, as the International Energy Agency has not ceased to remind consumers, the balance between supply and demand is still a fine one. Dependence on the willingness of Saudi Arabia to produce more oil than it requires remains a sobering fact, especially when the extent of the criticism of the policy by the conservationist lobby is considered.

In the 1974-78 period the interest earned in real terms

way been lessened by the recovery of the dollar, the currency on which of necessity some 70-75 per cent of surplus assets are held.

Saudi Arabia requested an inflation-proof instrument when the IMF's special supplementary facility named after Dr. Johannes Witteveen, the last managing-director of the IMF, was established six years ago. Finally, an important and promising precedent was set under the agreement reached in March whereby the Kingdom undertook to lend the equivalent of 4bn Special Drawing

next two years. It should, on the face of it, be possible to attract a greater volume of petrodollars for conversion into SDRs. A recent study by an economist at the Organisation of Arab Petroleum Exporting Countries concluded that investments made in them in the 1974-78 period kept their value better than those in dollar instruments and in gold. But the author commented pointedly that since SDRs were created to assist with international liquidity and finance balance of payments deficits they were "not in the interest

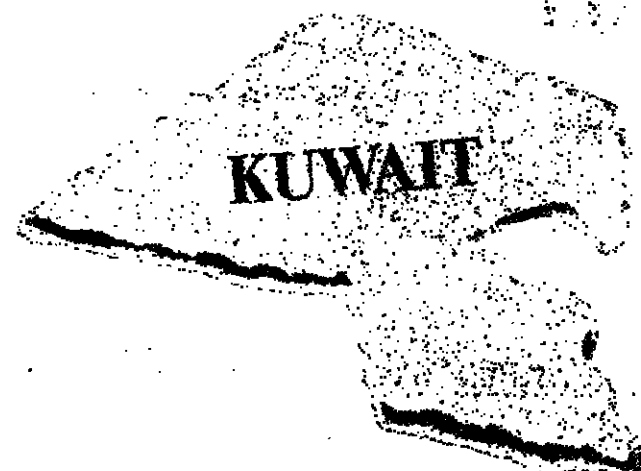
therefore the Kingdom — are concerned. Generally they are unenthusiastic about international recycling mechanisms, preferring their own institutions or bilateral arrangements, both for disbursing aid and making investments.

Security of investments, the abolition of impediments to them in the industrialised world and the question of the erosion of their value figure prominently in the report of Opec's Ministerial Committee on Long-term Strategy.

Kuwait has by far the greatest experience and sophis-

Continued on page XX

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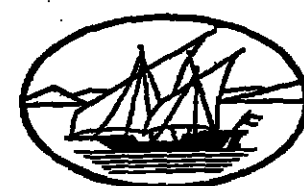


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ARAB BANKING II

DEPLOYMENT OF OPEC'S IDENTIFIED FINANCIAL SURPLUS

	1974	1975	1976	1977	1978	1979	1st half	1980 (provisional)	1981 (Q1)	1974-80
U.S. (domestic)	11.53	7.97	11.02	7.40	8.26	7.06	9.60	2.40	2.20	59.44
Bank deposits and portfolios	10.53	6.27	9.12	7.00	-0.04	8.36	8.90	2.10	2.00	53.54
Other	0.7	1.7	2.9	0.4	0.3	-1.3	0.70	0.3	0.2	5.90
UK (domestic)	7.3	0.3	-1.1	0.7	0.3	2.4	2.5	0.7	-0.4	12.4
Sterling bank deposits	1.7	0.3	-1.4	0.3	0.3	1.4	1.3	0.2	-0.1	3.8
Other	5.5	0.0	0.3	0.4	0.0	1.0	1.2	0.5	-0.3	8.6
Bank deposits in other countries	22.3	9.1	12.1	10.6	3.0	32.5	22.5	12.2	6.3	122.1
UK Eurocurrency bank deposits	12.8	4.1	5.6	3.1	-2.0	14.8	8.0	5.3	2.5	54.2
Other	9.0	5.0	6.5	7.5	5.0	17.7	14.5	6.9	3.8	67.9
Other industrial countries										
Initial organisations and gold	3.5	4.0	2.0	0.3	0.1	-0.4	3.4	0.3	1.2	16.4
Others (a)	11.0	12.4	12.2	12.5	10.4	18.3	12.1	6.5	4.7	100.4
Other (b)										
Other investments in other industrial countries							8.7	8.1	4.7	2.9
Loans to developing countries							8.6	4.0	1.8	0.5
Total (identified)	54.63	33.67	38.25	31.50	13.96	60.86	50.10	22.1	14.00	318.74

* Besides identified direct investment includes prepayment for U.S. exports and changes in non-bank liabilities. Excluding foreign currency deposits, IMF and IBRD. Also includes holdings of gold - \$As defined by the Bank of England, consists of special bilateral facilities and other investments in countries outside the U.S. and UK - including equities, property holdings, etc. - plus loans to developing countries. † Mainly loans and holdings of equity.

Sources: U.S. Treasury Bulletin and Office of International Banking for U.S. data; and Bank of England Quarterly Bulletin for all other data. Bank of England data excludes changes in liabilities arising from net borrowing and inward direct investment, and does not account for changes in credit given for oil exports. Compiled by Wharton Middle East Economic Service.

Significant changes in oil surpluses investment

WEALTH OF THE DOMINANT TWO

	1972	1977	1978	1979	1980	Jan. 1981	Est. End-1981
Kuwait	2.4	21	27	49	85	72	76
Saudi Arabia	2.3	64	61	78	125	130	175
Total	4.7	85	88	127	210	202	251
Kuwait	0.410	2.1	2.7	4.8	6.5	n/a	7.5
Saudi Arabia	0.125	4.4	6.4	7.8	12.5	n/a	17.5
Total	0.535	6.5	9.1	12.6	19.0	n/a	25.1

Source: Occidental International Corporation.

THE ARAB surplus from oil revenues becomes, by the year, proportionately more concentrated in the hands of two producers. By the end of 1980 Saudi Arabia and Kuwait dominated the figures for the net foreign assets of the Organisation of Petroleum Exporting Countries, with Saudi Arabia's assets alone totalling some \$150bn by June this year, going by the highest estimate.

This compares with a total of \$250bn for the collective surplus of six main Arab oil exporters at the end of 1980, or 73 per cent of all of Opec's foreign assets. Since then Saudi Arabia's dominant position has been strengthened even further. Right up the abortive Opec meeting in Geneva in August Saudi Arabia was producing 10.3m barrels a day (b/d) of crude or 43 per cent of total Opec output while other Arab producers reduced their production.

Of the six Arab members of Opec with the largest surpluses - Saudi Arabia, Kuwait, Iraq, UAE, Libya and Qatar - we have seen their oil revenues drastically cut. Iraq's war with Iran, which started in September, 1980, cut its oil output from 3.3m b/d to a current level of just under 1m b/d. Libya's customers for oil have also cut back drastically on their contracts because of the high price of the North African crude.

In a soft oil market, the Arab oil surplus by the end of the year will be somewhat lower than expected, with the bulk of it accruing to Saudi Arabia. This makes exact figures difficult to forecast because of the difficulty of knowing how long some of the oil exporters are willing to see output slump without cutting their prices.

It is possible to be a little more precise about the surplus before the drop in demand and high Saudi output seriously affected the production of other Opec members. By the end of last year the gross foreign assets of Opec as a whole were \$365bn compared to \$190bn at the end of 1978 according to the Wharton Middle East Economic Service. Some three-quarters of the total was accounted for by Arab members of Opec. The figure does not include the private sector's foreign assets which are estimated to account for some 15 per cent of the total.

Precipitous

Last year alone the surplus of the Middle East Opec members was estimated to be \$22bn, with Saudi Arabia accounting for almost half of this, according to the calculations of the First National Bank of Chicago. In 1981 initial estimates put the surplus at \$70bn but in fact the drop is likely to be more precipitous because the oil glut has forced Libya, Kuwait and Algeria to make fairly drastic reductions in their exports.

Saudi Arabia's oil minister, Sheikh Ahmed Zaki Yamani, now suggests that oil prices may drop below the Saudi official level of \$32 a barrel. It is by no means clear that the Saudi compromise offer of \$34 a barrel for all Opec marker crude will still be on the table when the organisation meets again in Abu Dhabi in December. Thus a number of Opec states in the Arab world will be unable to increase their surplus assets and in the case of Libya will probably start to draw them down.

Although hit by falling prices Opec states have benefited from the rise in the dollar in which oil is valued. As a result the price has risen in real terms this year substantially benefiting the purchasing power of the oil producers. The strengthening of the dollar also has clear benefits for the surplus states since the most of their assets overseas are in dollar denominated instruments.

Saudi Arabia is the king-pin of the Arab surplus. In 1973 its total foreign assets amounted to only \$2.3bn. It is now likely, to

be adding to its accumulated foreign assets by more than that amount every three weeks. Investment income by the end of 1981 should total \$17.5bn for Saudi Arabia and \$7.6bn for Kuwait, according to Dr Odeh Aburdene, vice president of Occidental International Corporation.

Even with increased budgets there is no way that Saudi Arabia can absorb its oil revenues, even though the budget for this year is \$39bn, and \$25bn is to be spent on the Five Year Plan for 1981-85. Oil revenues will be "at the very least equivalent to twice our annual foreign exchange needs," says Saudi Finance Minister Sheikh Mohammed Aba al-Khalil.

Revolution

This is different from the situation in 1978-79 when slight fiscal deficits were recorded. At that time Sheikh Aba al-Khalil said that "the maintenance of a large surplus is not consistent with our economic policies." The Iranian revolution and the renewed surge in oil prices changed its position.

The caution of Saudi and other Opec oil exporters which developed during the 1970s continues, though the last year has seen greater diversification. Even so about half of all Opec investments are in bank deposits, with most of those denominated in dollars held outside the U.S., though it has led to caution and conscious effort to diversify.

Out of an identified financial surplus accumulated between 1974 and 1980 of \$319bn, 43 per cent was deposited in the Eurocurrency market and in banks outside the UK and the U.S. Another \$100bn or 31 per cent was held outside banks in countries other than Britain or the U.S., mainly loans to industrialised and developing countries, as well as concessional loans and portfolio investments.

The third most important category is the \$60bn or 19 per cent of investments and other placements by Opec in the U.S. Saudi Arabia has always pursued a responsible policy of not shifting funds in response to currency fluctuations. The very size of the sums with which it is dealing would make such an operation difficult even if the Government wished to do so. This is not true of all the other Arab Opec members. The strengthening of the dollar in the first half of 1979 and of sterling last year had some influence on investment managers, but the bulk of the surplus accumulated in the 1978-80 period has gone into the Eurocurrency markets. But the proportion has been declining rapidly in 1981.

A recent study on the disposition of the Opec surplus by the Wharton Middle East Economic Service asked why the Middle East oil exporters as a group last year reduced their deposits with banks in the U.S. (and add only relatively negligible amounts to accounts in their major foreign branches) but, at the same time, sharply increased non-bank portfolio investments in the U.S.

It looks as if the attitudes of Saudi portfolio managers diverged here from those of

Kuwait and Iraq. Even before the U.S. diplomats were seized in November 1979 and the freeze on Iranian assets imposed, investment managers from the main Arab surplus states were already diversifying their portfolios away from the U.S. The freeze merely accelerated this trend.

In 1980 Saudi Arabia was already investing more of its surplus in the currencies of West Germany and Japan. Last year the Saudi Arabian Monetary Agency (SAMA) lent \$3bn to the West German Finance Ministry and together with other financial institutions bought government paper worth about \$2bn. In January this year Saudi Arabia agreed to buy another \$3bn worth of government notes.

Last year also saw much increased interest in Japan among Middle East Opec members which had invested little there up to the end of 1979. Some \$10-\$11bn, both bank deposits and stocks and bonds, was invested by the Middle East oil exporters in 1980, though the enthusiasm may have waned somewhat this year.

They also made Euroyen deposits worth some \$3.4bn. It is particularly interesting that Iraq and Libya, the Arab surplus states most likely to be nervous following the U.S. freeze on Iranian assets, had invested \$2.6bn and \$1.7bn respectively in Japan in the first nine months of 1980.

The position of these two of the Arab members of Opec has changed dramatically since last year. Iraq's oil exports have been hit by the war with Iran and it can no longer sell oil from the Gulf. Its present oil exports are about 970,000 b/d. At the same time its expenses have increased because of higher military expenditure and the Government's decision to boost the development and import programmes.

The Iraqis have always been extremely secretive about the size of their reserves but at the beginning of the war last year they are believed to have totalled about \$30bn. It is equally difficult to tell how far they have been run down but they are now thought by bankers to have fallen to \$18bn or less, though this could prove to be an underestimate.

The exact figure depends partly on how much Iraq is really receiving in loans from other Gulf oil producers. Such loans, which are certainly over \$6bn, include \$2bn from Kuwait and an unknown amount from Saudi Arabia. No doubt more will be forthcoming from Riyadh if the war continues, and the Iraqis are forced to dip deeper into their reserves. But the hard line which the Iraqi oil minister, Mr Tayeb Abdel-Karim, pursued at the last Opec conference in quest of a high price for oil suggested that Saudi Arabia's financial commitment to back Iraq was very much less than total. There are even rumours that the Iraqis may soon resort to commercial borrowing on the international market.

Libya's problems are of more recent origin. The high price of its oil led to a rapid decline in its oil exports in mid-1981 as companies refused to renew their contracts. The country is

also coming under increased political pressure from the U.S. By early this month oil exports had dropped to about 600,000 b/d compared with 1.5m b/d in April. Cuts in development spending and presumably some draw down on reserves, estimated to be worth \$37bn at the end of 1980, looks inevitable.

For political reasons the rulers of Arab states have always been keen to ensure that their investments overseas have a low profile. This is completely the opposite of the spectacular investments such as Kuwait's acquisition of St Martin's Property Corporation, Saudi Arabia's, in particular, keeps a low profile. Kuwait, however, has become less sensitive about the extent of its holdings being known.

The Governments of both Saudi Arabia and Kuwait have said that they want generally to limit their holdings of the equity of any U.S. company to below 5 per cent. Saudi Arabia is now placing somewhat more emphasis on corporate stock-holding. They have also been buying debt placements by such companies as AT&T, IBM, Texas Utilities and GM. Earlier this year the British merchant bank Robert Fleming reached agreement with SAMA to manage a substantial portfolio of Japanese equities. It is a little surprising, however, that last year Opec investment managers showed a preference for the U.S. bond market, rather than the stock market.

Equities
Kuwait has traditionally played a rather more forward role than Saudi Arabia in buying equities. The Kuwait Investment Office (KIO) in London, established in 1962, was estimated in 1980 to have \$2.5bn in equities and property in the UK at the end of last year. Kuwait has also been active in the West German stock market, where it purchased 14 per cent of Daimler-Benz as long ago as 1974 and 25 per cent of Khorst Stahl steel company in 1978. The KIO has also been a long-term investor in Japanese equities, with large shareholdings in such companies as Mitsubishi Electric Corporation, Toshiba and Hitachi.

Overall there have been three very significant changes in the Arab oil surplus since the second surge in oil prices was provoked by the overthrow of the Shah. First, there has been the sheer growth in size of Opec funds. Second, an increasing proportion of these is held by Saudi Arabia because it maintained its oil production at a very high level at a time when other Arab oil producers cut theirs.

Third, development in the disposition of the Opec surplus has been the shift away from the dollar over the past year and a big drop in the proportion of the surplus placed in bank deposits.

After the shock of the sudden inflow of vast, increased revenues in 1973 and early 1980 the trend has been towards diversification, most notably in Japan and West Germany.

* Disposition of the Opec surplus. Wharton Middle East Economic Service, 1980.

Patrick Cockburn

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ARAB BANKING III

Arab banks seek wider world role

IT IS remarkable until how recently the role of Arab banks in the recycling process remained questionable. The recent shortcomings of a nascent banking sector and the innate conservatism of the Gulf's oil surplus states suggested until the end of the 1970s that physical proximity to so much Opec wealth was going to prove more frustrating than advantageous for the banks of the region.

Nowhere was this conclusion more pointed than in Bahrain. The dramatic growth of its offshore banking industry was one of the major success stories in the 1970s. But the factors behind its growth did not include the one most often cited at the time—easy access to the state surpluses of the oil exporters.

These deposits continued to be channelled directly into the major commercial banks of the West. Placing their surplus dollars anywhere less secure, as Arab Finance Ministers and central bankers repeatedly explained, would incur unnecessary risks and be incompatible with the obligation owed to future generations. The day might come when Arab institutions could take their place alongside Western banks as trusted depositaries—but it was not an imminent prospect, or one susceptible to political rather than commercial priorities.

Today the region is witnessing a subtle but quite perceptible shift of attitude. Arab banks are no longer content to play a role far sooner than expected—and in some cases have already begun to do so. It would be misleading to stress too much the political nature of this change. It is in large part an acknowledgment that the progress of the region's indigenous banks has outpaced expectations. There are sound commercial reasons for seeing them play a direct recycling role earlier than envisaged.

Not the least of these is their

success in building on what might be termed their indirect recycling role—that is to say they have thrived on the natural banking business generated within the region by the domestic spending of the surplus states. From this base they have expanded into international finance, drawing for their funds on the global inter-

Kuwait, the National Bank of Abu Dhabi and others into setting up Western branches and pursuing a greater share of the international market.

They already enjoy some powerful advantages, notably youthful loan portfolios with ample room to accommodate borrowers, both sovereign and corporate, whose names have

to provide this capital is seen by many as a first step by them towards the total integration of the Arab banks into the recycling process—a first step undoubtedly motivated by political as well as commercial considerations.

How far the political motive extends to a greater regard for the borrowing needs of the

and provided 12 per cent (\$1.5bn) of the total funds lent to it by the banking system.

Other political motives are less contentious and widely aired. They include in particular the need to diversify bank outlets for Opec funds—much discussed in the aftermath of President Carter's freeze on Iranian assets in U.S. banks—and a general pursuit of those economic activities like banking and petrochemicals which appear logical extensions of the oil industry.

Finally, there is a third recycling channel which, though far less important than deposits in quantitative terms at least, can also offer Arab banks a significant role—the direct investment of Opec surpluses overseas.

The management of investment portfolios for both the public and the private sectors of the Gulf remains to date very largely restricted to Western banks or, in the case of state portfolios, governmental agencies like the Kuwait Investment Office or the Abu Dhabi Investment Authority. Only the investment banks of Kuwait—the Three Ks—have been given significant assets to invest and the size of their portfolios has not grown much in recent years.

Probably the pattern of events here must follow that sketched in the commercial banking sector. Successful Arab banks will aspire to some control of Opec's invested assets. To achieve it they will first have to establish their competence in the management of that portion of the assets which passes indirectly to them, that is to say, via the private sector. Given the existing constraints on their management capabilities, this development still seems some way off—but there is no reason to doubt its approach.

Duncan Campbell-Smith

RECYCLING THE SURPLUSES

Until recently the task of recycling oil surplus funds fell very largely to Western financial institutions. Now the Arabs themselves are ready to play an increasing part. Articles on this page review this trend in operations.

bank market and so playing a significant part in the recycling of many of those oil revenue dollars to which direct access has been denied them.

These are the activities which have fuelled the growth of Bahrain's offshore banking sector. They have lifted to prominence many Arab banks, both in Bahrain and elsewhere in the region. League tables published by Euromoney last month listed the foremost international banks in terms of the number of Eurocurrency syndicated credits for which they acted as local managers in the first half of 1981. The top fifty included four Arab banks, which together had brought credits worth \$2.65bn to the market—a tiny figure in the total recycling picture but a contrast to the first half of 1980 when only one Arab bank crept into the top fifty with credits worth \$181.7m.

Other factors too suggest this recycling apprenticeship will lead to more pressure for direct patronage before too long. Intense competition in their domestic markets is an important motive pushing National Commercial Bank, based in Jeddah, the National Bank of

perhaps grown overly familiar to the West's major commercial banks. Many Arab bankers see Opec deposits as a potential source of huge additional strength for their institutions. They point to the undercapitalisation of those Western commercial banks as a further justification for switching at least a small portion of the deposits their way. This begs the question of whether the Arab banks are themselves sufficiently capitalised.

The first wave of Arab banks in the earlier 1970s, chiefly comprising Arab-Western consortiums like UBAF and BAIL, certainly had capital bases too small to allow any direct recycling role. But it is a critical feature of the newer Arab banks that abundant capital resources have been made available to many of them by their government shareholders. Banks like Gulf International Bank, Saudi Investment Banking Corporation, Saudi International Bank and Arab Latin American Bank have all seen sizeable capital increases in the last year. Kuwait, Libya and Abu Dhabi have given Arab Banking Corporation an authorised capital of \$1bn. The Opec states' willingness

Third World—implying a greater readiness by Arab banks to meet them at a delicate point. It might be a desirable contribution to international stability were Arab banks indeed to discover criteria of creditworthiness acceptable to them if less apparent to Western bankers.

But this is exactly the role which central bankers like Sir Ahmed Abdullatif of the Saudi Arabian Monetary Agency spend much of their time in front of microphones castigating as a figment of the West's imagination, the product of wishful and muddled-headed perceptions about the moral obligations on oil wealth. Arab banks must apply the same criteria as their Western competitors towards all borrowers. To do otherwise would set back their case for receiving Opec deposits.

Arab banks' lending to non-oil developing countries is none the less a conspicuous feature of their expanded activities. According to Morgan Guaranty Trust's World Financial Markets, Arab banks were lead or co-lead managers in nearly one-third of the published Euroloans to this sector in the first four months of 1981.

Shift in Western channels

THE PAST 18 months have witnessed a series of remarkable and somewhat paradoxical trends in the relationship between Arab financial institutions and the Western banking system.

At a time of unprecedentedly high U.S. interest rates and extreme strength of the dollar, the big Arab petroleum depositors have been diversifying their holdings further away from the American currency and placing increasingly large investments in non-bank markets.

Put simply, the wealthy Arab countries have been neglecting the chance of making short-term gains by keeping their surplus oil revenues in what during the past 18 months has been the most profitable investment instrument—short-term dollar deposits. The oil states have instead been concentrating more on the longer-term strategic goal of bringing their investment portfolios into better balance.

A few recent statistics illustrate the strength of the trend. In the second quarter of 1981, according to the Bank of England, the oil exporters (dominated by Saudi Arabia and the other big Gulf producers) placed only 27 per cent of their identified deployed cash surplus in bank deposits (mainly in Eurocurrency deposits in the UK).

Proportion

This proportion was down from 36 per cent in the first quarter. It compares with 54 per cent in 1974, after the first oil price increase, and 69 per cent during 1979.

The latest report on banking from the Basle-based Bank for International Settlements (Bis) illustrates the extent to which currency diversification has taken place. In the first quarter of this year the proportion of dollar placements out of total new Opec deposits with the international banking system fell to an unusually small 40 per cent. The Bis suggests that "at least as concerns their bank deposits, the Opec countries' investment pattern was, if anything, a stabilising influence on the exchange markets during the first quarter of 1981."

The Bis records that as of March 31 this year the dollar made up only 65 per cent of total Opec deposits of \$125bn in the main European banking centres. This compares with a proportion of 72 per cent when the deposits totalled \$60bn at end 1977.

There are many reasons for the shifts that have taken place since the aftermath of the first oil price increase in 1973-74, when the Arab oil producers generally stuck to a strategy of keeping most of their surplus proceeds in dollar bank deposits (along with a small amount of sterling investments, reflecting the pound's residual role in oil payments).

The dollar is still the transaction currency for the overwhelming share of oil payments. But the oil states have followed a conscious strategy during the period of dollar strength of buying up alternative investments—particularly in D-marks, Japanese yen and Swiss francs—at a time when

these currencies have been looking relatively under-valued.

Not only have institutions from the Saudi Arabian Monetary Agency downwards made large purchases of D-marks and ren-denominated bonds issued by the German and Japanese governments and other issuers. They have also taken advantage of the loosening of exchange restrictions in Germany, Japan and Switzerland to build up their local currency bank deposits in the three countries. (The same applies to the UK, which has seen a large inflow of Arab funds into sterling bank deposits in London). Middle East depositors have also become important participants in the fledgling market in Special Drawing Right deposits.

The decreasing importance of international bank deposits vis-à-vis other investment instruments reflects a number of factors. First, many of the large banks with traditional relationships with Arab countries—particularly American and British institutions—have been wary of taking on greater deposits from Opec nations. They already have a large share of the oil producers' accumulated foreign assets and wish to avoid over-concentration, especially when the lending side of international banking has been becoming less profitable and more fraught with risk. Such banks during the last 18 months have at times offered Opec depositors interest rates below market levels in a bid to divert them to other institutions.

Opec depositors are similarly preoccupied with the risks of placing too large a share of their funds in individual banks and geographical areas. This applies to all the big Eurocurrency depositors from the main Arab countries—SAMA, the Kuwait Investment Office, the Abu Dhabi Investment Authority, the Libyan Arab Foreign Bank, the Iraq Central Bank and the Qatar Ministry of Finance.

Such reasoning has prompted these investors not only to widen the number of banks with which they do business, but also to diversify their investments in other forms of investment like bonds, equities, property and precious metals.

The entire diversification process is also an important part of the Arab move to set up their own institutions which can play a direct role in the international banking system. According to Morgan Guaranty, Arab banks' lead-manage share of Euro-market syndication has been around 10 per cent during the past three years.

An increasing share of their credits is directed away from the traditional area of other Arab borrowers towards non-Opec countries (particularly those which produce oil) such as Mexico, Brazil and Argentina. The commercial Arab banks have, however, been careful to avoid lending to the poorest developing countries

which have been hit hardest by dearer oil. Institutions like the Arab Banking Corporation have also become important lenders to some Comecon countries.

This kind of increasing direct lending expertise matches the steps Arab institutions—particularly from Kuwait—have already taken to build up their presence on the international bond market.

A third factor behind the move away from the banking system is undoubtedly the political shock which followed the action by the then President Carter in November 1979 to block Iran's assets in the U.S. Since then Arab countries' holdings of Treasury dollar securities have increased markedly, showing that the move certainly fell far short of totally unhinging their link with the dollar. But the increased awareness of the political vulnerability of bank deposits has undoubtedly encouraged some countries (above all the obvious candidates, like Libya, with poor relations with the U.S.) to place more emphasis on discreet and anonymous investments outside the banking system.

Deposits

Since the end of 1979 Opec nations have actually reduced their bank deposits in the U.S. As well as reaction to the Carter move this also reflects the lower level of interest rates available on domestic dollar deposits compared with those on the Euro-market. (The situation may change once New York banks start to offer Euro-market rates with the establishment of international banking facilities in October).

More discreet and less well supervised investments through fiduciary accounts in Switzerland, equity purchases in Japan and private placements with major U.S. companies all appear to have increased since then. The slowdown of Euro-market depositing is reflected in Bank of England figures showing that the Eurocurrency deposits of Middle East oil exporters in the main centre, London, rose by only just over \$10bn to \$50bn, in the 18 months to June last.

Latest Bis data show that as of March 31 last the "non-absorbers" among Opec (Saudi Arabia, Kuwait, Qatar and the United Arab Emirates) had a total \$66bn in deposits outstanding in domestic and foreign currency deposits in the major international banking centres, of which the bulk would be in London.

Total Opec deposits (of which the lion's share is accounted for by the four high-surplus Gulf producers and the other Arab states) came to \$182bn, just \$42bn up from December 1979—compared with a total current account surplus over the 13 months probably approaching \$150bn. Since Opec's total asset position must now be well above \$400bn these figures show as well as anything else that the oil states' investment strategy, by taking them increasingly into backwaters outside the main banking channels, is becoming ever more difficult to track down in hard figures.

David Marsh

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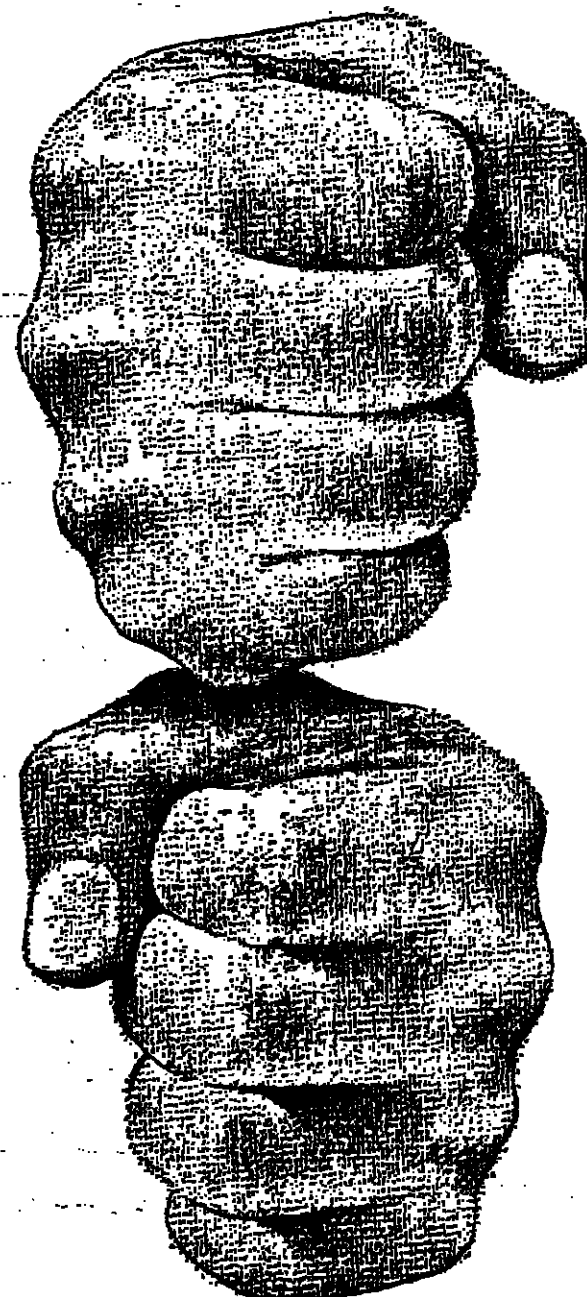
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ARAB BANKING IV

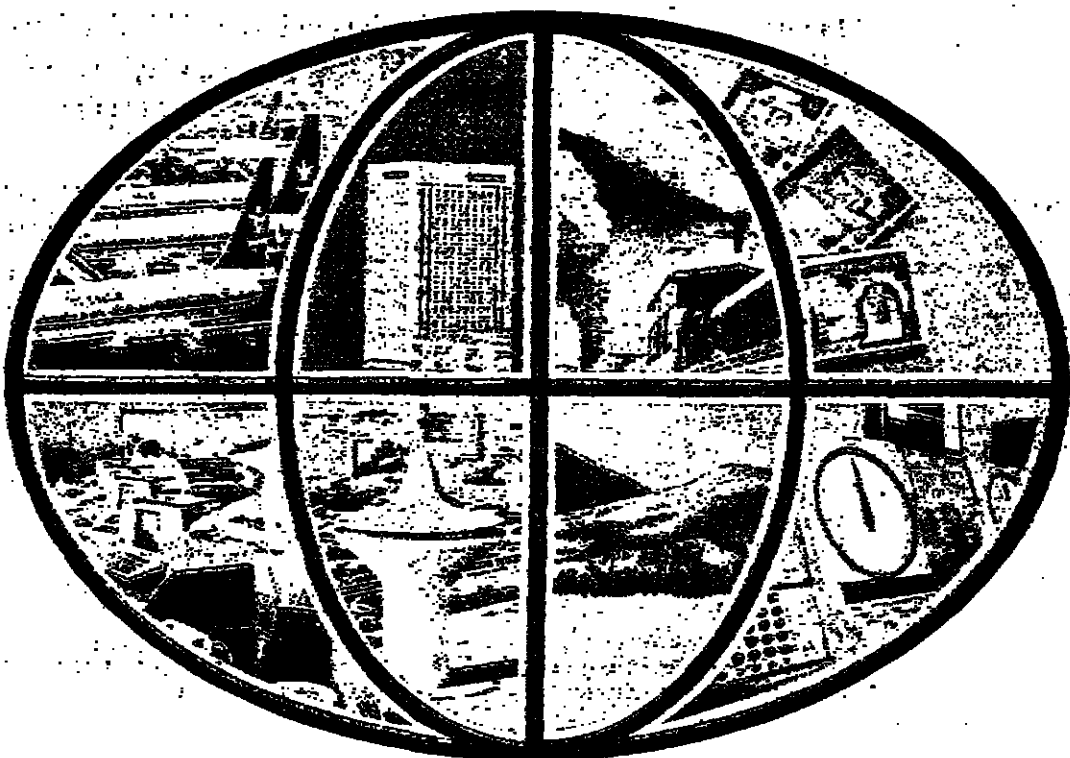
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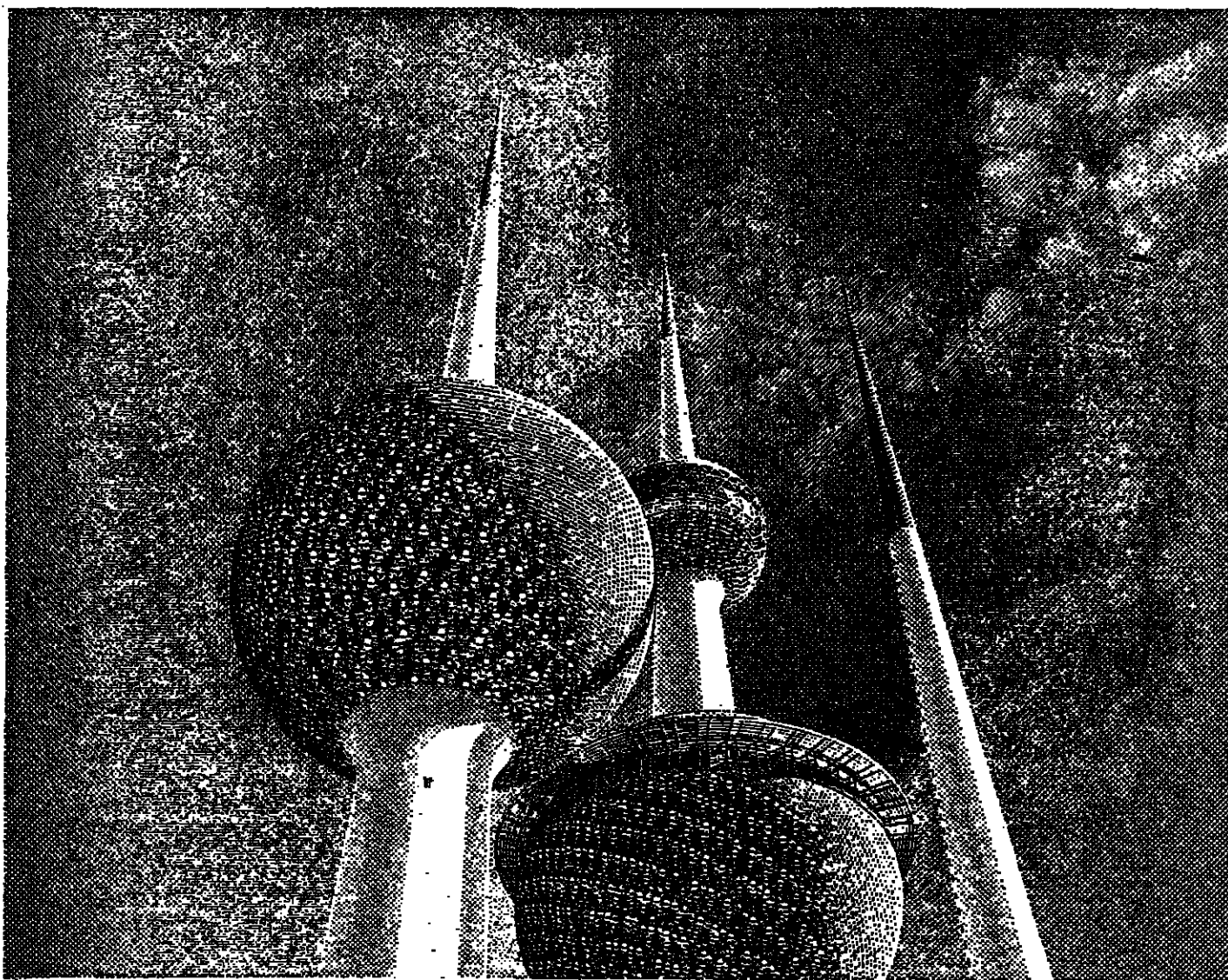
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Total Assets: SR. 34,410 Million



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KUWAIT'S PREMIER BANK WORLDWIDE

Growing element in Bahrain OBUs

THE NEW element this year in Bahrain's six-year-old offshore banking market is the increasing strength of the Arab component, despite the presence of the European majors and U.S. banks of the stature of Citibank, Chase Manhattan and Bank of America.

Numerically, pan-Arab and Arab consortium banks, including the Arab-owned but Pakistan-run BCCI, make up a third of the 63 OBUs (offshore banking units) in the market. But their share of the \$42.9bn of assets reported at the end of June is officially put at 40 per cent. The Governor of the Bahrain Monetary Agency (BMA), Mr Abdullah Saif, places the European contingent second, while the original market-makers from the U.S. have dropped back.

A salient feature of the half-year figures, which indicate an annual growth rate of 25 per cent against 35 per cent in 1980 and 16 per cent in 1979, was that 80 per cent of the increase was in U.S. dollars. Regional currencies, now almost exclusively Saudi riyals since the squeeze on external Kuwaiti dinars and UAE dirhams, nevertheless continued to rise. There was also a notable increase in liabilities to Arab countries (from \$24.2bn to \$28.9bn). So far as this represents deposits rather than contingent liabilities such as letters of credit and guarantees, the surplus over lending to Arab countries was channelled mainly to Western Europe.

The reduced role of U.S. banks has been attributed to several factors, including the declining profitability of international compared with domestic operations, and the trend towards diversification of Arab and investment into Europe and Japan. There is also a feeling in the market that U.S. banks have been worrying about area risk since the Iranian debacle. But one Bahrain-based manager comments: "There has been no pull-back. We are doing as much business as we've always done."

Another adds that in the present volatile state of the foreign exchange and money markets, "people are more cautious." If some international banks have withdrawn from this field, new players have moved in. Brokerage earned on foreign exchange and deposits increased from \$7.5m in 1979 to \$9.8m in 1980. A further increase is understood to have been recorded in the first half of this year.

Not all the OBUs from outside the region are doing as much business as they might, in the opinion of one Arab banker. Some are simply a link in a world-wide chain, placed there for the convenience of head offices. Others are so hedged about with restrictions that they cannot make the most of available opportunities. Manufacturers Hanover Trust was among those which had to scrap its ban on lending at margins of under one per cent.

There is a distinct impression, too, that the calibre of some of the expatriate executives in declining—an impression borne out by the BMA's decision to conduct a management audit and to reserve the right to reject unsuitable replacements.

In the European group—which includes the Swiss, Dutch and Scandinavians, although Spain's Banco de Vizcaya has withdrawn from active participation—the French banks are all growing steadily, with the latest arrival, Credit Commercial de France, undoubtedly contributing sizeable new assets. The British banks also report a good first half, and continue to adapt to new market situations. NatWest, for example, has just brought out two business development managers to nurture regional client relationships.

Niche

Banks from Malaysia, India, Pakistan, S. Korea, the Philippines and Latin America are busy carving out their own niches in the market, but the big Japanese push is yet to come. No fewer than 14 leading banks and security houses have only a toe in the water as representative offices, leaving the important role of market-maker in yen to the sole OBU, Bank of Tokyo.

Given the scale of Japanese involvement in the region, both in industrial projects and trade, it will surely not be long before a number of these banks enter the market directly.

The performance of the Arab group hinges primarily on Arab Banking Corporation (ABC) and Gulf International Bank (GIB), which in fact accounted for 44 per cent of the entire half-year asset growth of \$8.4bn. These two locally incorporated but outward-looking banks have added a new dimension to the market with their ability to attract big international borrowers at a time when regional lending is rather flat and is subject to competition from increasingly sophisticated onshore banks.

So far Bahrain has func-

tioned as an international funding centre with a certain amount of regional lending. The broadening of the asset base is regarded as vital to continuing growth, and all banks in the market, not just Arab ones, will benefit from the development of a strong syndication function.

Although GIB and ABC are pre-eminent, a number of other Arab banks are active. Among the five newcomers to the OBU market this year have been the offshore unit of the National Bank of Bahrain and the Saudi and Kuwait-backed United Gulf Bank (UGB), which has a paid-up capital of \$75m. UGB has retained Morgan Stanley as advisors on investment policy and plans to offer a full range of investment services through a wholly-owned subsidiary with a representative office in Kuwait.

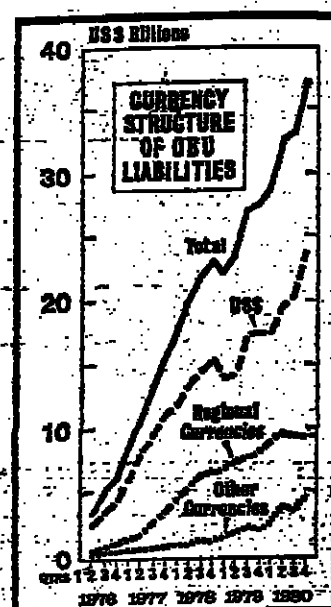
National Commercial Bank of Saudi Arabia continues to play the role for which it was set up as an OBU in Bahrain—to be a major market-maker in Saudi riyals, based on its strong deposit base in the Kingdom. Most of its SR lending is inter-bank or to corporate clients in Europe and elsewhere, since domestic trade financing is naturally channelled through the Jeddah head office. There are exceptions, though—notably the Ali and Fahad Shobokshi loan syndicated in Bahrain.

Forward exchange swaps for foreign contractors in Saudi Arabia are not such big business as they used to be, since the Saudi Government decided in September 1979 to pay in dollars for contracts over SR 300m, but NCB is now marketing its services to individual non-Saudi customers up and down the Gulf.

Some 45 per cent of the OBU's total operation is denominated in SR and the same proportion in dollars. Mr Murad Ali Murad, NCB's manager, says the OBU has developed its own deposit base in the Bahrain market, especially in dollars, and obtains 30 per cent of its funding from this source.

The other regional major in the Bahrain market is the National Bank of Abu Dhabi (NBAD), whose OBU was set up primarily because of the reserve requirements in its home base. It is purely dollar-based and takes no part in the rapidly shrinking trade in UAE dirhams.

The creation of the UAE central bank may have taken over part of NBAD's role as the recipient of deposits from the Abu Dhabi Government, President Shaikh Zayed and the Abu Dhabi



national banks wanted to be close to the sources of oil wealth and in Bahrain they found freedom from corporate, withholding and personal taxes, good air-conditioning, postal and telecommunications services, a time-zone fitting neatly between Europe and Singapore, a stable Government and a society tolerant to foreigners. There was also a minimum of red tape.

Many of the same advantages could have been identified in Dubai, but the Bahrain Monetary Agency was reluctant to have Mr Alan Morris (now a director of Lloyds Bank International) to introduce what was then called "the offshore experiment" and to establish the style of management based on open dialogue and consultation which has been so ably maintained by his successor, Abdullah Saif.

There has been an inflow of supporting services which rival centres would now find hard to match—half a dozen money-brokers, together with accountants, auditors and legal experts skilled in loan documentation, many of them in joint ventures with local concerns. Bahrain's experiment is unlikely to be duplicated in the Gulf in the view of Dr Makram Rahat of the Arab Bank, not only because a second centre would have a reduced chance of success but because the income seemed from OBUs would not be worth while for a rich oil-producing country, although it is very satisfactory for Bahrain.

The financial infrastructure, however, is still a long way from complete. Bankers see a need for a greater diversity of market instruments, such as commercial paper, treasury bills, stocks and bullion as well as a great professionalism in the handling of public affairs companies.

Small deficiencies can lead to business being done elsewhere. For example, loans arranged for Brazil require the signature of the notary public, and that official's unfamiliarity with international procedure caused endless delay.

Mary Frings

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ARAB BANKING V

AMF seeks to increase its funds and activities

THE OPPORTUNITIES for the Arab Monetary Fund (AMF) to make a significant impact on the financial relationships of its 21 member countries are limited by the same political factors which so often bedevil wider Arab co-operation.

The objectives of the Fund when it was set up in 1976 were modelled on those of the International Monetary Fund but with the important addition that it would seek to promote Arab economic integration together with money markets and a unified Arab currency.

It was scarcely the fault of the Fund that the years since its formation have been marked by an impressive display of Arab disunity. While this has not so far prevented a slow but steady expansion of the Fund's activities, it has acted as a check to its pan-Arab aspirations.

The main role of the Fund has been to provide balance of payments support to non-oil producing countries and particularly to those which have not benefited from more politically oriented aid flows. The 1978 Arab summit meeting in Baghdad voted large sums to Syria, Jordan and Lebanon, all of which have had external payments problems in order to compensate them for President Anwar Sadat's overtures to Israel. Countries such as Sudan and Morocco, which are not in the political front line of the Arab-Israeli dispute, have had to rely much more on bi-lateral aid and the assistance of the Arab Monetary Fund.

Efforts

Although this general trend is certain to continue, the AMF is seeking to increase both the funds at its disposal and the sophistication of its technical assistance. Efforts are underway to increase its paid-up capital to near \$1bn. This should be achieved by the year-end. By the middle of this year loans committed by the Fund were fast approaching the 52 per cent of then paid-up capital and this would automatically trigger the requirement for the member states to provide the remaining portion of capital. A

Board decision in April allows the members six months to make the payment once the trigger level of loans has been reached.

The capital increase should act as a major spur to the activities of the Fund, especially as officials believe it has come to be accepted by most members as a useful addition to Arab monetary institutions.

Loan ceilings

At the same time the Board agreed to increase the loan ceilings for individual countries from 400 per cent to 500 per cent of their paid-up capital. Assuming that the present call for the outstanding 42 per cent of capital is answered it is estimated that this would allow countries such as Saudi Arabia and Algeria to withdraw up to a maximum of \$10.9bn and smaller contributors like South Yemen and Mauritania up to \$1.2bn.

It is unlikely that there will be any dramatic increase in the size of facilities made available by the AMF, but officials believe that the trend towards larger loans will be confirmed and anticipate an increase in the number of requests for assistance. Mr Al-Munsif Belkhouja, the outgoing chairman of the AMF council, told the last Board meeting during 1980 all loan requests had been met. These were put by Mr Jawad Hashim, the AMF chairman, at the equivalent of \$146m.

Few countries, however, have yet shown much interest in seeking to take advantage of the more generous facilities the AMF has to offer, probably because of the conditions which can be applied. Egypt, the one Arab country to have become heavily involved with the International Monetary Fund (IMF), did not greatly enjoy the experience and quickly found itself unable to apply the conditions attached to a \$720m Extended Fund Facility. Subsequent attempts to revive the facility failed—as, so far, have efforts to negotiate a new and even larger agreement.

The Arab Monetary Fund permits members to withdraw

amounts equivalent to 75 per cent of their paid-up capital without conditions, but in order to take advantage of the new 500 per cent ceiling for so-called extended loans there has to be agreement between the fund and individual country on measures and policies to be followed.

Morocco, which has borrowed over \$80m from the AMF in separate loans this year, has stressed its hopes the Arab organisation will develop into a substitute for other international monetary organisations "because these bodies tend to interfere negatively in the domestic affairs of developing countries."

There is no clear indication yet as to the extent the AMF would attempt to guide the policies of governments seeking larger longer-term loans and there must also be a question mark over the sophistication and size of its technical facilities for carrying out such an operation. Arab governments have in the past made substantial sums available on an ad hoc basis and with a minimum of conditions. Egypt, again, is the best example, having received \$2bn in balance of payments support from Saudi Arabia and three other Gulf states in 1977.

Relaxed

The relaxed attitude Egypt has adopted to the payment of interest on the loan and towards the repayment of capital has been coloured by its suspension from all Arab organisations, including the AMF, but it also reflects a more widespread feeling among the poorer more populous Arab countries that their wealthy oil-producing brothers have an obligation to share out their new riches.

The resentment which has built up in the Third World towards the IMF is well understood at the Arab Monetary Fund. But countries like Saudi Arabia have also privately appreciated the efforts of the IMF to instil greater financial discipline into aid recipients and it is along this delicate path it would most like the AMF to develop.

There is no suggestion, how-

ever, that more powerful Arab countries such as Iraq, which has been forced recently to borrow from Saudi Arabia, Kuwait and the United Arab Emirates because of the sharp drop in its oil revenues caused by the Gulf war, should have to avail itself of AMF facilities. In other words the AMF is identified with the economically weaker Arab brethren and it is perhaps with this aim in mind that the Board has expressed its intention of becoming more closely involved in individual development projects—which would suggest a greater affinity to the World Bank rather than the IMF.

Mr Hashim argued strongly along these lines when he addressed the Inter-Arab Capitalist Association earlier this year. According to the AMF's calculations the indebtedness of AMF members, expressed as a ratio of loans to GDP, would have increased from 25 per cent in 1978 to 70 per cent in 1985 if present trends continued. It was not enough, said Mr Hashim, simply to exchange one form of indebtedness for another through the utilisation of new mechanisms and the provision of funds to finance deficits. What was needed were intensive development programmes to promote trade within the Arab world and to create financial markets which would assist the flow of funds between the different countries.

The newly-formed Gulf Co-operation Council (Saudi Arabia, Kuwait, United Arab Emirates, Qatar, Oman and Bahrain) might just provide a lead because of the broad similarity of their economies, but it is difficult to be optimistic about Mr Hashim's desire to create a unified currency.

Aid agencies have a relatively simple task compared to that set for itself by the AMF. Only through the widest possible Arab co-operation can the trust be created to allow for a wider AMF role, but in the meanwhile it has to prove its own credentials through the management of larger funds shortly to become available.

Roger Matthews

Oil countries' demand for gold strengthening world bullion price

A RESURGENCE of demand for gold from the wealthy Arab oil producers has been an important factor behind a recovery in the international bullion price during the last two months.

Following the sharp drop from the peak price of \$350 per ounce in January last year to around \$300 in early August, many of the private Arab investors who had piled into the bullion market in the hope of making quick gains had good reason to feel demoralised. One London precious metal dealer tells of disappointed telegrams sent to him this summer by a key Middle East client addressed to "The big bear"—reflecting anguish at the constant news of falling prices.

Since then the mood has changed perceptibly, with the price regaining the \$450 level by mid-September. Demand both from investors and the jewellery industry has picked up as market participants came round to the view suddenly that gold had been over-sold. Some official Arab institutions which emerged as heavy buyers in 1979 and 1980 have also shown revived interest.

Reflecting the solidity of physical demand, particularly from Saudi Arabia, many jewellery fabricating factories in northern Italy—the traditional supplier to the Arab market—are reported to be fully booked until the end of the year. This is a marked contrast to last year, when Italian jewellers were hard hit by a slump in orders and heavy flows of hoarded metal from the Gulf.

Pattern

The pattern of buying, however, seems to have shifted compared with the latter half of 1979, when many Arab merchants and private sector companies threw themselves enthusiastically into both the gold and silver markets—and had their fingers badly burnt when the price subsequently slumped. This time the emphasis is far more on trading rather than one-way buying. Investors are careful to prevent their positions from becoming over-exposed. A series of quick-moving incursions into the market, buying at the lows and then creaming off profits when

the price moves up \$10, now seems to be the preferred strategy for many Gulf investors. "The Middle East has learnt that there is money to be made by jobbing," says one Arab bullion dealer in London.

The extent of the turn-round in demand last year is illustrated by figures compiled by Consolidated Gold Fields, the London-based mining finance house. These show that total holdings of carat jewellery in the main Arab countries of the Middle East were hardly changed last year after rising by about 115 tonnes in 1978, when demand was particularly strong during the run-up to the price explosion of 1979.

Swing

When the whole of the Middle East is considered, the swing is even more dramatic. If Turkey and Iran are included, total jewellery holdings in the area rose by 226 tonnes in 1978 and then dropped by nearly 90 tonnes last year, reflecting large-scale disbanding—in particular from Iran. This year the heavy disbanding has stopped. But physical shipments to the Middle East from the main gold trading centres in London and Zurich will still remain modest in comparison to the boom year of 1978. One reason for this is that the market has become a great deal more speculative and geared to short-term profits. To assist dealing and quick disposal, many investment consortia prefer to keep stocks in bank vaults in Europe, rather than in their home base in Saudi Arabia and the Gulf.

Additionally, some private investors—and most probably members of some of the Arab royal families who habitually trade in precious metals—like to maintain holdings in stable places like Switzerland as a form of last resort insurance against a change of regime or other political disturbance in their country. It is significant, for instance, that at least two of the big gold-dealing entrepreneurs in Beirut—the traditional centre of Arab gold dealing before the civil war—have since moved their operations to Zurich, where they are by all accounts prospering.

Although its significance as a trading centre has declined, Beirut is still an important entrepot for Middle East gold. Much of the hoarded supplies, which came back to Europe from the region last year were sent by air from the city to Switzerland.

Dubai remains an important shipment point for supplies of metal passing from the Gulf and the Indian sub-continent to Europe and vice versa. Recently the Soviet Union has shown increased interest in the possibility of selling small gold bars—the most popular form of investment in India—in Dubai for transshipment further east.

The exception to the general pattern of lower physical shipments to and from the Arab countries this year stems from the activities of central banks and other official institutions in the area.

Iraq and Libya have emerged as the two main Arab states which have shown great enthusiasm about building up their gold reserves—partly on purely financial considerations, but partly too for political reasons. The United Arab Emirates, Kuwait, Oman and Qatar have also operated in the market from time to time in varying degrees. Outside the main oil-exporting group, Syria and Jordan have occasionally shown interest.

Convert

Only in the case of the most powerful potential gold convert, the Saudi Arabian Monetary Agency (SAMA) has there been no sign of any official buying—although rumours abound that SAMA has in fact purchased gold at times through intermediaries.

Last year large-scale shipments of gold from Zurich to Baghdad were revealed in Swiss customs statistics, providing the first confirmation that Iraq had emerged as one of the biggest buyers of bullion in Opec. The Swiss figures are no longer published following complaints from the Swiss banks' clients that their traditional secrecy was being violated.

But this year it is believed that Iraq, after selling some of

its gold stocks at a price of \$350 to \$400 per ounce, may have been back in the market to buy gold again recently. Iraq has been much less financially hit by the war with Iran than Tehran (which has also made large gold purchases through its central banks over the past few years, but been forced to sell some recently).

Iraq's gold reserves have not been published for four years; they are classified at a state secret. Other countries are more obliging, however. According to statistics supplied to the International Monetary Fund (IMF), Libya's gold reserves rose to more than 8.5m ounces as of May this year from only 2.7m ounces last autumn.

Libya has been building up its gold holdings in Tripoli, mostly, it is believed, through purchases on the London market.

Buying has been motivated particularly by the desire to maintain a stock of international assets free from possible interference from the West. With the memory still fresh of President Carter's action to block 50 tonnes of Iranian gold held in the New York Fed in November 1979, and with the political temperature between the Libyans and the U.S. freezing rapidly, Col. Gaddafi is in no mood to take chances.

Similar but smaller purchases of gold have shown up in IMF statistics for Oman, Jordan, Qatar and the United Arab Emirates, although it is certain that the IMF figures do not tell the whole story because of the proliferation of semi-official reserve-investing institutions in these states.

SAMA is still thought to be basically too conservative to make large forays into the gold market. In a sense, however, the Saudi Arabians have already provided an example for the other more adventurous Arab states to follow. During the 1970s, motivated by the desire to be master of its own reserves, the Saudi Government transported all its gold stocks from the New York Fed back to the security of Riyadh.

David Marsh

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ARAB BANKING VI

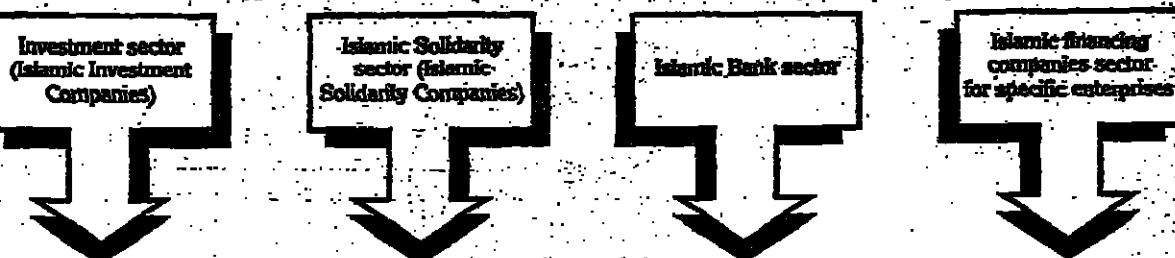
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OFFICIAL DEVELOPMENT ASSISTANCE FROM OPEC AND OECD MEMBERS

	1975	1976	1977	1978	1979	1980*
	\$m	% GNP	\$m	% GNP	\$m	% GNP
OPEC						
Nigeria	14	.04	53	.19	64	.13
Algeria	41	.28	54	.33	47	.24
Iran	593	1.12	762	1.16	221	.39
Venezuela	31	.11	103	.33	52	.14
Iraq	218	1.64	232	1.44	81	.33
Saudia Arabia	1,907	5.62	2,407	5.13	2,409	4.69
Libya	261	2.30	94	.63	115	.63
Kuwait	976	3.11	616	4.52	1,517	10.02
UAE	1,046	11.68	1,089	9.31	1,175	8.05
Qatar	339	15.62	195	7.95	197	7.90
Total OPEC	4,878	4.99	4,687	3.83	5,521	3.79
OECD						
Italy	182	.11	236	.13	186	.10
New Zealand	66	.52	53	.41	52	.39
UK	910	.39	885	.40	1,120	.48
Finland	48	.18	51	.17	49	.16
Austria	79	.21	43	.12	108	.23
Japan	1,148	.23	1,105	.30	1,424	.31
Australia	552	.59	377	.41	490	.42
Canada	948	.52	763	.39	945	.48
France	2,093	.62	2,146	.52	2,267	.60
Netherlands	608	.75	728	.88	908	.86
U.S.	4,161	.27	4,260	.26	4,682	.25
Norway	124	.66	218	.70	265	.32
Belgium	378	.59	340	.51	371	.46
W. Germany	1,689	.40	1,592	.36	1,717	.33
Denmark	205	.58	214	.56	258	.60
Sweden	586	.82	608	.82	779	.89
Switzerland	104	.19	112	.19	119	.19
Total OECD	12,350	.36	12,839	.33	15,680	.33

* 1980 data provisional for OPEC, estimated for OECD.

Source: World Bank: World Development Report 1981.

Big jump in Third World aid counters criticism

THE TEMPORARY easing in the upward trend of world oil prices this year has helped to moderate the sometimes ill-tempered comparisons between the performance of Arab countries, Opec and OECD members in providing assistance to developing countries.

Perhaps as important, the accusations made by some leading industrial nations that the oil producers had contributed a smaller proportion of larger surplus revenues during 1978 and 1979 have been countered by a sharp reversal in the trend last year.

Preliminary figures show that in 1980 net disbursements of official development aid by Arab members of Opec reached \$8.5bn, an increase of 12.4 per cent over the previous year. This strong upward trend has continued during the first half of 1981, despite the political difficulties of at least two Opec members.

During 1980 Arab aid agencies and the Opec Fund for International Development alone increased their disbursements to Third World countries by 43 per cent to \$1.9bn. This performance, they claim, is in many ways qualitatively superior to that of the industrialised world and is provided at perhaps greater cost to the donor nations.

Target

Using the standard, if somewhat tenuous, gauge of measuring a country's aid as a proportion of its Gross National Product (GNP), the Arab countries argue that in general they have since 1974 been well in excess of the 0.7 per cent target set by the UN for 1985. In 1975, for example, some Arab countries exceeded that future target by over 20 times and at least four have remained well ahead of it.

Provisional figures for 1980 emphasise the contrast between the leading aid contributors in the Arab world and those in the OECD. While not one OECD country has in any year since 1975 provided as much as 1 per cent of its GNP in development aid, there were three Arab countries last year at around 4 per cent and two more over 2 per cent.

The point for the developing countries, however, is not so much whether the oil producers have been ahead of OECD members' contributions or targets set by the UN but whether aid levels have matched the increased cost of their oil imports. In the years 1973/74 and 1978/79 this was very clearly not the case. The Opec line has always been that aid should not be given as compensation to those who import oil or that Opec members should in any way be held responsible for the difficulties facing the less developed countries.

of Arab aid is used directly by developing countries to finance the import of goods and services from the industrialised nations.

The Arab oil producers have also this year been attempting to counter the arguments that a major proportion of their disbursements goes to friendly neighbouring countries and too little is channelled to the rest of the world. In response they have pointed to the high percentage of aid which Britain provides for the Commonwealth and the high proportion of French assistance which goes to French-speaking countries.

The Opec Fund for International Development, on the other hand, has made direct loans to 76 countries in Africa, Asia and Latin America and now claims to have reached all but the relatively high-income developing countries. Dr Ibrahim Shihata, director general of the Fund, says that it is this, rather than the concentration on neighbouring countries, which should be stressed as a unique feature of Opec aid.

"If there is a concentration of Opec financial assistance, it is on the poorest countries, an emphasis which is not discernible in OECD aid as a whole," he says.

But as Dr Shihata pointed out, "A debate of this type may be interesting to those concerned with public relations but it does not address the challenges of the escalating problems of the developing world nor does it in itself advance the search for a solution to the acute financial dilemmas which many developing countries are facing."

One of the directions this search might take is through far greater co-ordination of effort both at regional and international level. The Co-ordination Secretariat of the Arab Fund for Economic and Social Development offers some insight into the basic lending trends of the eight principal Arab development funds. These appear to be placing greater emphasis on basic infrastructure projects and are in

general reducing the percentage of their overall commitments to Arab countries.

But it is recognised that because a large proportion of Arab lending is done on a bilateral government-to-government basis the possibilities for more detailed co-operation are limited. Instead, officials are aiming over the next few years to concentrate their efforts on the gathering and exchange of information, the preparation of economic reports and more detailed discussions on how joint financing operations should be carried out. And while direct balance of payments support will continue to absorb much of the aid given to developing countries, especially within the Arab world, it is hoped that by pooling resources the aid agencies will prove more adept at identifying projects and at providing the technical back-up to follow them through.

Disbursements

Just over 20 per cent of all loan disbursements made by the aid agencies last year came from the Islamic Development Bank based in Jeddah. With Saudi Arabia, Libya, UAE and Kuwait its major shareholders, the bank lent over \$420m, of which 30 per cent went to finance foreign trade. The next largest donor was the Saudi Fund for Development, which showed an over 30 per cent increase in lending.

Total disbursements reached \$330m during the year, spread among 21 recipients. The Kuwait Fund for Arab Economic Development made only a third of that number of loans but disbursed \$266m. The largest percentage increase during the year came from the Iraq Fund for External Development, which more than doubled its number of loans and disbursements to \$106m compared with \$106m in 1979.

Iraq has insisted that despite its year-old war with Iran it will continue to honour existing commitments and will consider new applications as before. Dr Abdul Amir al-Ahmedi, chairman of the Iraqi Fund, said

earlier this year that his country viewed assistance to the Arab and Third World as an indirect form of economic development for Iraq itself.

From the national point of view, Iraq said to the Third World promotes the economic power of these countries which enhances their political independence and freedom. This leads to greater Third World solidarity and support for Arab issues in general and for the Palestinian problem in particular. Such considerations make Iraqi investments in these countries no less important than economic investments in Iraq itself.

It is ironic that Iraq should have had to call on financial assistance from Saudi Arabia, Kuwait and the United Arab Emirates during the past few months and while its reserves remain relatively healthy the massive drop in its oil revenues and the absence of any sign of an end to the Gulf war must place a question mark over the fresh aid commitments it can undertake next year. Saudi Arabia, however, appears well placed to take up any slack in multilateral Arab aid, given that it has only recently reduced its oil production to 9m barrels a day and even at that level is still amassing financial surpluses at an impressive rate.

Of the smaller Arab funds the one showing most dynamism is the Arab Bank for Development in Africa. It tripled its number of loans last year and quadrupled its disbursements. It made available. This reflects the growing Arab awareness of the African countries and the extent to which development assistance has increased in the past five years. In 1980 total Arab aid to Africa is estimated at \$1.2bn, an increase of 115 per cent over the previous year. Over 40 per cent of that aid was provided on concessional terms and it is being increasingly concentrated on the least developed areas of the continent.

Roger Matthews

Private investment flourishing

AN EXPERIENCED and fairly senior British merchant banker, familiar with the Arab financial world, recently returned from his standard 14-day prospecting trip around the oil-resource states of the Arabian peninsula. Sporting the customary pallor induced by exposure to the icy and unrelenting blasts of Middle East office air-conditioning, and with a tongue furred by innumerable cups of Arab hospitality coffee, the banker offered his considered opinion that the private Arab investor looking for western outlets for his surplus capital was an all but extinct species.

The doleful conclusion of the British banker was overstated. Far from diminishing in numbers, private Arab investors are a flourishing and increasing breed, and individual millionaires have long ceased to be a rarity. What has hap-

pened, and what the British banker found, is that it is becoming less common for the Arab investor to channel his overseas investment funds through western financial institutions. Instead there is a growing tendency to utilise the purely Arab financial entity as the conduit for overseas investment.

An example of this trend is seen in the recently-formed Al Mal International Services, based in London. Registered in Luxembourg and the Bahamas with a capital of \$25m, Al Mal is specifically designed to handle the private investment interests of those it terms "high net worth individuals". The Al Kattan family, of Kuwait and Saudi Arabia, and Zaid al Mayassir, a wealthy Jordanian, are major shareholders in Al Mal. Only

recently Al Mal managed two Eurobond issues for important Japanese companies totalling \$500m. All the money comes from wholly private Arab sources.

Foreign banks themselves are a much favoured investment for the very wealthy Arab investor and these, in turn, often become the chosen conduits for private foreign investment. Recently one of the world's richest men, Mohammed bin Khalid al-Falaj, the United Arab Emirates Ambassador in London, has a respectable shareholding in the London-based Al Arab Bank via his Al Tajir Bank registered in the Cayman Islands. Trans-Arabian Investment Bank, an offshore bank in Bahrain, has Prince Saud bin Naif bin Abdul Aziz as its chairman. He is a son of the Saudi Arabian Minister of the

CONTINUED ON NEXT PAGE

ARAB BANKING VII

Insurance market gets boost from new venture

INSURANCE IN its modern concept and methods first became known and developed in the Arab countries towards the end of the 19th and the beginning of this century.

Foreign agencies introduced insurances such as marine cargo cover. Eventually, local companies began to emerge. Impetus to the development of an insurance industry was stimulated by the discovery of oil and the increase in revenues in certain areas, leading to ambitious programmes of work which required more insurance services.

The Arab world has provided one of the world's most rapidly growing insurance markets since the 1973-74 oil price rise and over the four years from 1975 to 1978 premium has grown at an average of 20 per cent.

By far, the most important development this year is the start up of the Arab Insurance Group, based in Bahrain, which began operations on July 1.

It was set up as a \$3bn joint venture in Libya, Kuwait, and United Arab Emirates.

Although only \$150m of the capital is paid up the rest is pledged to the new operation. Eventually, the new market, to be opened formally next month, could challenge some of the world's largest insurance groups, but so far the management says that it is looking for co-operation with old-established world markets.

Presence

The new group intends to undertake insurance and re-insurance operations in all classes of business, and hopes to establish a physical presence in various forms, throughout the world. Initially, it is trading as an international treaty and facultative reinsurance business.

At a later stage the group will also start underwriting direct insurance through a large network of group companies, joint ventures, branch offices or agencies in several countries and will offer a range of allied services. A detailed training programme is now being organised and by the end of the year the group hopes to be writing premiums of \$50m.

The creation of the new insurance market represents another move by the Arabs towards providing their economy

with sources of wealth outside of their traditional oil revenues.

National reinsurance companies in the Arab countries began to be formed towards the end of the 1950s and the beginning of the 1960s. Now there are nine Arab reinsurance companies, two of them owned by participants from more than one Arab country.

Ironically, the war between Iran and Iraq gave an added boost to developments in the Arab world. The outbreak of war prompted a relaxation in the tense relations between Lloyd's and the region which had existed since Lloyd's decision to impose surcharges on the premiums of vessels entering the Gulf.

The response of local states was to set up the Arab War Risk Syndicate (AWRS), which began operations last January. It comprises more than 30 insurance companies which insure general cargo and tankers from the Gulf region as well as off-shore oil installations.

The prime advantage of the syndicate is that it enables the consumer to have the advantage of buying wholesale and it should be able to obtain favourable rates from the reinsurance market in London or New York.

In the marine insurance market itself — the most important market in the region, accounting for about half of total premiums — the experience has been variable. Marine premium income rose sharply in the 1970s in all the major regions, but in recent months there have been signs of a slowdown. UAE in-

surance companies have reported losses caused by the Iran-Iraq war.

There has been a considerable expansion of a range of other insurance services. Contractors insurance is developing steadily, probably providing around 15 per cent of total premiums in a country with an ambitious development programme. In-croased urbanisation has encouraged some growth in the fire, motor and life sectors in the Gulf.

Biggest

The biggest single market is Saudi Arabia, where premium income is valued at more than \$500m a year. Algeria, Morocco, Egypt and Iraq are estimated to produce about \$200m in premiums a year, while Kuwait and Libya generate about \$150m.

In Saudi Arabia it is project development insurance that provides most of the business, with marine premiums relatively low at about \$13.8m in 1979. Cover for the Jubail port development — more than \$1bn — was provided by both Saudi consortia and major international insurance companies.

Total premiums for this year have been estimated at \$18.1m, with 30 Saudi-backed companies taking about 75 per cent of the risk and British Royal Insurance the remainder.

Marine insurance premium rates are currently under pressure in the Arab regions as competition intensifies. In many areas claims are rising sharply. Claims on marine cargo and hull business soared from \$4m in 1974 in the UAE to \$25.8m in 1978. In Morocco, they rose

from \$4.3m to \$13.3m over the same period, while in Syria they rose from \$800,000 in 1973 to \$12.4m in 1979.

Claim awards have now overtaken the growth of premium income. On average, marine claims in North Yemen, the most difficult area, grew by a huge 134.65 per cent in 1977 and 1979, while premium income rose by only 9.89 per cent a year. In the UAE, claims grew by 58.77 per cent against premium growth of 53.53 per cent between 1974 and 1978.

The General Arab Insurance Federation attributes high marine claim rates to a number of factors: congestion; limited facilities and inexperienced labour at ports; inefficient book-keeping; fraudulent acts by some shipowners and operators; negligence by customs authorities; and lack of co-operation between insurance companies.

The insurance market is relatively unregulated, partly because in some of the Arab countries insurance is not officially condoned. It is considered to be gambling on the will of Allah. But it has managed to maintain a rapid rate of growth with premiums running at about \$3bn.

Yet there are signs that the Muslim religious authorities are taking a more relaxed view. They have pronounced that it is not contravening the religious faith of the region.

Even so, nine Saudi insurance companies are registered offshore because insurance is considered to be a form of money lending proscribed by the Koran.

John Moore

REINSURANCE TRENDS IN THE ARAB WORLD

(\$m)

	1967	1977	1978	1979
Gross premium	24.98	271.6	317.3	377.9
Net retained premium	16.72	167.5	191.1	212.3
Retention %	66.9	61.7	60.1	56.2
Technical reserves	24.72	200.0	240.1	225.8
Reserves retention %	147.9	119.4	125.6	106.4
Investment return	0.92	8.89	12.4	14.4

Source: General Arab Insurance Federation

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MARINE PREMIUM INCOME AND LOSSES

(Average annual growth per cent)

	Premium	Claims	Period (inclusive)
Jordan	21.65	25.67	1975-79
Morocco	26.84	30.92	1973-78
Somalia	17.85	66.62	1973-79
Syria	32.35	53.28	1973-79
Tunisia	31.16	70.91*	1973-78
UAE	53.53	58.77	1974-78
North Yemen	9.89	134.65	1977-79
South Yemen	2.01	121.61†	1977-79

* From 1976-78 only. † From 1977-78 only.

Source: National Insurance Company, Baghdad

Private investment

CONTINUED FROM PREVIOUS PAGE

Interior. The two Shobokshi brothers, who have built up a large business empire in Saudi Arabia, are also shareholders in Trans-Arabian.

In the U.S. the Federal Reserve Board has given its approval to the takeover by an Arab consortium of Financial General Bankshares, a holding company which owns several banks in various states in America. The Arab consortium is led by Sheikh Kamal Adnan, the brother-in-law of the late King Faisal and a former head of the Saudi Arabian Intelligence Service.

The consortium is made up of eleven other investors from the Gulf states and Saudi Arabia. It includes Abdullah Darwish, from Qatar and a financial adviser to the ruling family in Abu Dhabi — and Faisal al Fulali, a Kuwaiti and a former chairman of Kuwait Airways. The Arab bid values Financial General at about \$200m and the attraction of the holding company is that it is not subject to the legal restrictions on multi-state banking.

The number of Arab financial institutions which are essentially investment vehicles for their owners and shareholders is growing fast. There are already at least a dozen such, not counting investment houses with a government shareholding. Extremely wealthy Arab businessmen like Gaith-Pharoun, Shaikh Suleiman Olyan, Adnan Khashoggi and Khalid bin Mahfouz long ago turned their investment activities into corporate entities. Gaith Pharoun's purchase earlier this year of a five per cent stake in Club Med for \$13m was arranged through one of his own Bahama-based companies, Interdec Properties.

In assessing the actual amount of Arab money invested overseas the volatile nature of some proportion of it must be borne in mind. A few months ago many Kuwaitis took legitimate advantage of low local interest rates to borrow Kuwaiti dinars and exchange them into high interest rate dollars. This agreeable and profitable means of making a profit became so popular that the Kuwait authorities became temporarily alarmed at the outflow of funds from Kuwait.

But, briefly, the exercise would have added many millions of dollars to the sum of Arab investment abroad. The purely money-type investment, in deposits, accounts, investment instruments react to varying interest rates, changing currency values and fluctuating stock market prices and those investments can and do move back to their land of origin as quickly and as easily as they came out of it.

Nevertheless, discounting temporary ebbs and flows, the private Arab investor has placed an estimated \$50bn-\$60bn in overseas investments. The bulk of that amount comes from Kuwait and Saudi Arabia, with a much smaller contribution from the United Arab Emirates and the other smaller Gulf states. Although oil rich countries Iraq and Libya do not produce the "high net worth individual" which Saudi Arabia and Kuwait have in ample numbers.

As long as those countries, especially Saudi Arabia, press on with their huge development and industrial programmes, multi-millionaires will be spawned in ever increasing numbers and the half a hundred billion dollars invested abroad today could soon be seen as only the beginnings of what private Arab money can do.

John Christie

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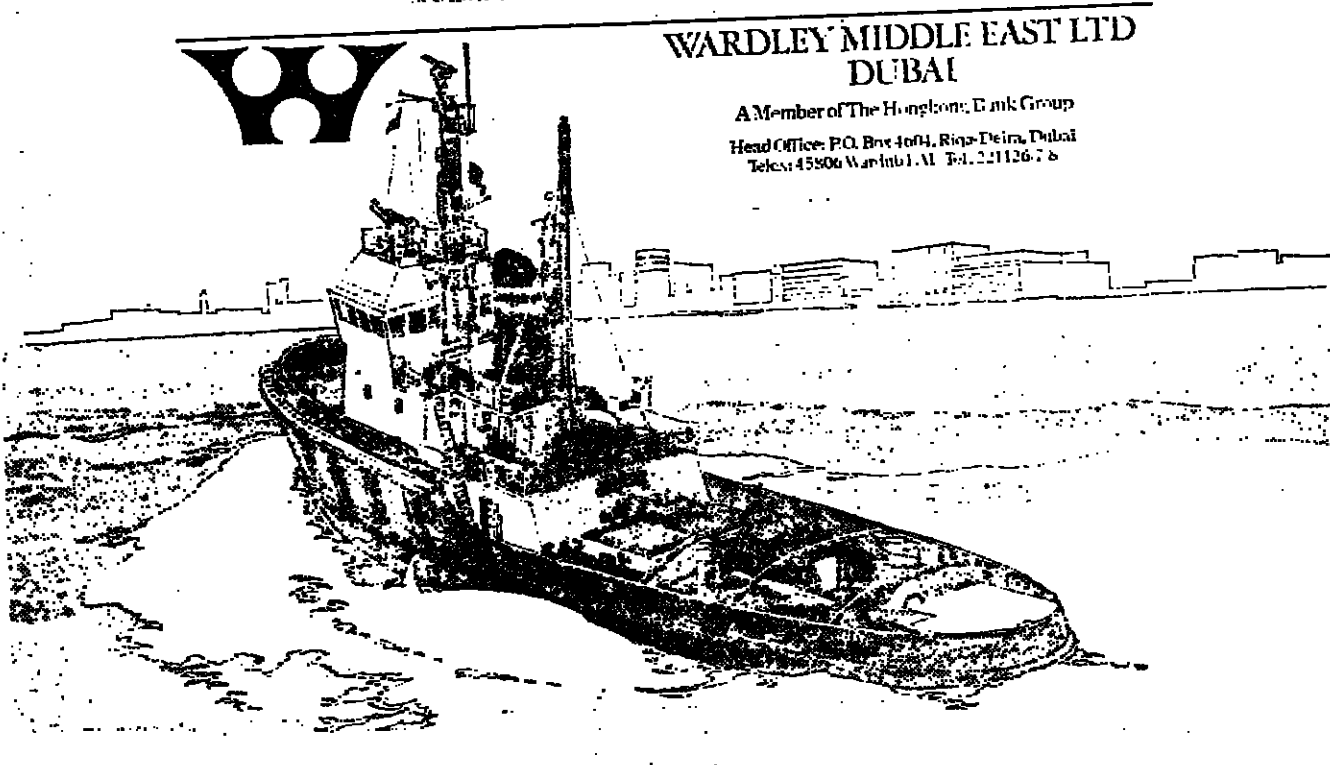
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ARAB BANKING VIII

Consortia partnerships and how they are faring

EUROPEAN-ARAB consortium banks are now moving into their second decade and in some cases their first reincarnation.

When the partnerships were originally formed in Paris, with the approval and encouragement of President de Gaulle and others, the philosophy was to strengthen financial links between Europe (especially France) and the Arab world.

This concept naturally meant better banking relations between European and Arab countries, the promotion of trade, the transfer of technical skills, and the use of the new consortium vehicles in financing projects in Arab countries.

Some of the goals have been achieved. The Union de Banques Arabes et Françaises (UBAF), for example, has grown into a large international organisation with total assets of \$22.6bn at December 31, 1980. With only a few Arab and French banks a decade ago, UBAF now has nearly 30 Arab banks and branches around the world.

aux (FRAP-Bank), one of the first banks to be established in Paris with the participation of Arab capital, decided to buy out their European partners.

FRAP-Bank, which has done well under the chairmanship of M. Yves Bernard, was finally confirming rumours which had circulated for months. Rumour had it that Société Générale, which has held a 25 per cent stake, wanted to ease its way out of the consortium.

Following previous denials of rumours, Société Générale and others went ahead last week and confirmed them. The deal involves Société Générale and other non-Arab investors, including banks in Belgium, Switzerland, Japan and Greece.

It is understood that the deal will result in a payment to non-Arab shareholders of about \$250m. FRAP's balance sheet in 1980 was FRF 4.5bn and net profits came to FRF 50m.

M. Bernard commented last week that the idea of the original consortium, set up 12 years ago, was to bring together European and Arab interests at a time when neither side was particularly familiar with the other.

But now Société Générale had a network of its own in the Middle East, while the Arab shareholders wanted their own international activities to be developed.

Last week's report from Paris of the Arab purchase of FRAP-BANK was especially poignant in the light of similar reports that Crédit Lyonnais, a founder member of UBAF, wished to withdraw from the holding company of this bank.

As the rumours started a few months ago, prominent French bankers began wondering whether this was to be the end of the era that started under President de Gaulle and Pompidou at a time when such consortium banks were very much à la mode.

In Paris, Mr. Mohammed Abushadi responded to reports that Crédit Lyonnais was selling its stake in UBIC, the Caisse and Netherlands-based holding companies he set up five years ago to bring some order to

UBAF's worldwide operations. Mr. Abushadi said: "I want to make it clear that the French shareholders are and will go on holding 40 per cent of UBAF, nothing in the world could make them leave this institution and nothing in the world could make the Arab shareholders wish that such an event should ever take place."

Attached

The Arabs were "very attached to their continuing presence in UBAF," just as they were also keen on developing their "relationship" with the American, British, Italian, German and Japanese shareholders of the respective banks, he added.

Mr. Abushadi concluded: "The eventualities of the French shareholders selling their participation in UBIC has been under discussion for a long time simply because it was felt that their indirect presence in the rest of the group conflicted with the underlying philosophy, which has constantly guided our strategy in establishing the group—to create in each country a joint venture bank including Arab and non-Arab shareholders."

His statement last week is the latest basis for observers of UBAF to understand what is happening. At FRAP-Bank, the dust seems to have settled a little more.

Regardless of the politics of European-Arab banking, the consortiums are here to stay. By the end of last year they had demonstrated their effectiveness in several ways. The value of letters of credit for Arab imports executed by these banks in 1980 totalled around \$10bn, or nearly 20 per cent of the imports by Arab states from industrial countries.

One of the major consortium banks which has opened its books is the European-Arab Bank, formed in 1972, with its holding companies in Luxembourg and key staff in London.

This bank has, and plans to continue to have, a 50-50 split in its Arab-European share-

holding. The group's four subsidiaries (in Brussels, Frankfurt, London and Bahrain) are all wholly-owned by the holding company.

In London, Mr. Nigel Pearson, deputy general manager, said this organisation was unlike UBAF's. "That's why we feel we can point to a truly consolidated balance sheet," he said. "Our shareholders do not vary from country to country. We have closer co-ordination."

Mr. Pearson admits that his bank has not been as active in areas such as project financing as it would have been wished. But the past year had been a year of consolidation, as heavy start-up costs at the Bahrain branch were incurred.

Speaking of consortiums in general, he said it was possible that there had been too much concentration on worldwide financing. "Maybe they've been too keen to do the easy business," he commented.

But he emphasised that building up a consortium bank was a long and difficult process. European-Arab growth was continuing, he claimed. Figures yet to be released for the group's consolidated balance sheet as of June 30 show assets of more than \$2bn.

Meanwhile, the Luxembourg holding company was injecting equity capital and subordinated loans into all parts of the family.

Clearly, consortium banks, like all banks, have their problems. Profitability has not always been very high, their role has often been more that of intermediaries between international clients than as active operators in a host country.

The consortiums continue to grow, however. Plans are being made for further incursions into the syndicated loan market and also in project financing.

Even if some of the groups were to be experiencing a less than successful reincarnation, they still have a part to play.

Alan Friedman

Tide of Islamic banking begins to run strongly

IF YOU were told you could obtain an interest-free loan without collateral from a bank or that the bank refused to pay interest on your deposits, you might suspect that your informant was dreaming or undergoing a bout of mid-summer madness. This, in fact, and more, is possible with Islamic banks. They are a significant new phenomenon in the world of finance which in time might develop to be as important as the emergence of Euro-currency financing in the 1960s.

Attempts at establishing such banks have been going on for over 20 years; in 1982 an Islamic bank was set up in Mit-Gham in the Upper Nile delta. It proved quite successful and by 1987 it had about 1m clients. It was then closed down—apparently for political reasons.

Nevertheless, the venture laid the seeds of modern Islamic banking. Soon afterwards, particularly with the spectacular increase in the liquidity of some Moslem countries, more banks were opened, the first being the Islamic Development Bank, which was set up in 1975 with the encouragement of the late King Faisal of Saudi Arabia.

There are now as many as 13 Islamic banks in various parts of the Arab world, the latest being Dar Al Islami (Islamic Financial House), a \$1bn venture launched in Geneva last June by Prince Mohammed al Faisal al Saud, a son of King Faisal and a nephew of King Khalid of Saudi Arabia and a founder of the Faisal group of banks.

With the exception of the Islamic Development Bank, in which the Saudi Government has a majority interest, all Islamic banks were established as public companies and all were oversubscribed.

The protagonists of Islamic banking argue that Islam—unlike other religions—does not only address itself to morality but to the practical socio-economic problems of society. Sharia (Islamic law) was the basis of the very elaborate institutions which developed during the heyday of the Islamic empire.

In the contemporary world of Islam both a moral as well as a practical need exists for the development of Islamic banks. There is a moral need because commercial banking today views money as a commodity and, by charging interest, uses money to make money. In Islam, however, money is seen purely as a means of exchange with no intrinsic value of its own. Unless money is translated into a productive process, it is considered immoral to pay a premium for it. That is why neither deposits given to an

Islamic bank nor loans granted by the bank bear interest. Interest is considered as usury—or riba—which is prohibited by the Sharia.

The practical need for Islamic banking is intertwined with the moral one, because as a result of the ethical basis of modern banking concepts, commercial or Riba banks have failed to mobilise savings in the Moslem world. It is estimated, for example, that until the 1970s only 4 per cent of Egyptians expected to use banks at all.

The hoarding of capital—which often proves a hindrance to economic activity, particularly in the developing countries—is also forbidden by the Sharia. It is therefore a primary objective of Islamic banks to mobilise dormant resources. They apparently have no problem in achieving this goal.

It is claimed that on its first day of opening to the public the Islamic Bank of Kuwait received KD 50m (\$140m) transferred from deposits in the commercial banks.

Naturally, neither Islamic banks nor their depositors are motivated by purely philanthropic considerations. Thus, while refusing to give or take interest, all Islamic banks have been making profits from the start of operations. Their depositors receive a share of these profits and the banks have

developed a number of novel mechanisms which enable them to make these profits.

The first of these mechanisms is the *murabahah*, a system whereby the bank enters into partnership for a limited period of time with the client for a particular project. Both the bank and the client contribute to the capital, with the client maintaining the right to buy back gradually the bank's shares. Profits emanating from such a project are normally shared by the bank and the client according to predetermined ratios agreed by negotiation and not by the prevailing rate of borrowing capital.

Another form of partnership is the *murabahah* formula, by which there is a marrying of capital with expertise: the bank provides the capital, the client the team for the project. Profits or losses are split according to a negotiated agreement and not as a percentage of the capital. Any loss is borne by the bank alone, unless it can be proved that it is caused by negligence committed by the client who normally takes up the responsibility of managing the project. In some cases, it is possible that such a partnership would lead to ownership.

The third system is the *murabahah*. Here, the bank purchases a commodity for the client at a known price and

CONTINUED ON NEXT PAGE

TOP 50 ARAB BANKS IN TERMS OF ASSETS

	Established	Total assets		Established	Total assets
National Commercial Bank	1938	14.9	Saudi American Bank	1980	2.1
Rafidain Bank	1941	8.3	National Commercial Bank	1970	2.1
Arab Bank	1930	7.1	Bank of Kuwait and the Middle East	1971	2.0
Banque Nationale d'Algérie	1966	6.3	European Arab Holding	1972	1.9
Banque Extérieure d'Algérie	1967	5.9	Arab Banking Corporation	1980	1.9
Bank of Credit and Commerce International (BCCI)	1973	5.3	Bank of Alexandria	1957	1.8
Commercial Bank of Kuwait	1961	5.1	Al-Bank al-Saudi al-Hollandi	1977	1.7
National Bank of Kuwait	1952	5.0	Saudi Cairo Bank	1979	1.6
Union de Banques Arabes and Françaises (UBAF)	1970	4.5	Banque Intercontinentale Arabe	1975	1.5
National Bank of Abu Dhabi	1968	4.7	Burgan Bank	1975	1.5
Alahli Bank of Kuwait	1967	4.7	Saudi Investment Banking Corporation	1976	1.4
National Bank of Egypt	1898	4.4	Jamahiriyah Bank	1969	1.3
Gulf Bank	1960	4.2	Union Méditerranéenne de Banques	1975	1.2
Riyadh Bank	1957	4.2	Saudi British Bank	1978	1.2
Banque Mitr	1920	3.7	UBAF Bank	1972	1.2
Libyan Arab Foreign Bank	1972	3.7	Bank al-Jadira	1976	1.1
Commercial Bank of Syria	1967	3.3	National Bank of Dubai	1963	1.1
Al-Bank al-Saudi al-Fransi	1977	3.2	Arab International Bank	1971	1.1
Credit Populaire d'Algérie	1966	3.0	Qatar National Bank	1965	1.1
Gulf International Bank	1975	2.8	Banque Marocaine du Commerce Extérieur	1980	1.1
Arab African International Bank	1964	2.7	United Bank of Kuwait	1966	1.0
Saudi International Bank	1975	2.7	Bank of Oman	1967	1.0
Wahda Bank	1970	2.5	Bank of Bahrain and Kuwait	1971	1.0
Banque du Cairo	1952	2.4	UBAF Arab American Bank	1976	1.0
Banque Arabe et Internationale d'Investissement (BAII)	1973	2.4	Union Bank of the Middle East	1977	1.0

Source: Middle East Economic Digest

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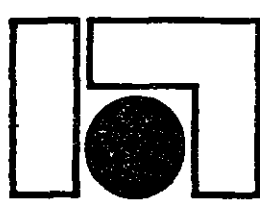
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ARAB BANKING IX

Sovereign borrowers enter into a quiet phase

SOVEREIGN ARAB borrowers are scarce these days. While Egypt savours new wealth from its oil to the extent of running a balance of payments surplus of \$1.3bn last year, Algeria, whose appetite for borrowing abroad could never quite be quenched in the mid-1970s, has vanished from the sight of international bankers for well over a year.

The situation of these two borrowers is changing today as the result of the sharp fall in the real price of oil—though not yet to the extent of bringing them back to the international capital markets. Other Arab borrowers have maintained their presence, albeit in a fairly modest manner. Jordanian names continue to be much favoured by bankers but they hardly ever appear publicly. The same is true of the United Arab Emirates.

Such, however, is not the case with Morocco, which last year had to borrow \$1bn from the International Monetary Fund (IMF) to help finance its balance of payments deficit. The country has raised only a limited number of loans during the past year and this, together with prudent debt management has helped avoid too sharp a fall in its credit rating.

Precarious

The one Arab country which does have a serious debt problem is Sudan. There is little it can do in terms of raising loans with commercial banks so long as its external financial position remains as precarious as it is today. There are hopes, however, that a \$400m seven year loan, which is part of a larger rescheduling operation will be completed before the end of 1981.

Banks which have lent to Sudan say they have been receiving interest payments on loans outstanding since June 1981, a marked improvement on the situation up to then. Bankers hope the worse is behind them and look forward to an easier road ahead.

Arab country indebtedness overall—expressed as a ratio of loans withdrawn to GDP—rose from 24.5 per cent in 1975 to 41.5 per cent in 1979 and is expected to reach 70 per cent by 1985 if present patterns are maintained. Debt service over the same period increased from 2.6 per cent of GDP to 6 per cent and could increase to 11 per cent by 1985 while as a proportion of total export earnings it increased from 12 per cent in 1975 to 28.7 per cent in 1979 and is expected to reach 55 per cent in 1985.

Despite its continuing

SOME MAJOR BORROWINGS				
	1977	1978	1979	1980
Algeria	889	3,297	2,114	40
United Arab Emirates	1,086	726	401	101
Morocco	797	605	499	420
				542

Provisional to August 1981

Source: Morgan Guaranty

ARAB BANKS IN THE INTERNATIONAL SYNDICATED LOAN MARKET (First half 1981)

	Rank	Loans Issued (\$m)	Amount	Per cent
Arab Banking Corporation	1	30	906.91	22.0
Arab Bank	2	11	708.82	17.1
Gulf International Bank	3	25	599.23	14.5
KFTCIC	4	9	433.29	10.5
National Bank of Kuwait	5	10	200.86	4.9
AI UAEF Group	6	19	188.60	4.6
AI Saudi Banque	7	8	178.68	4.3
Saudi International Bank	8	11	117.16	2.8
BAII	9	7	109.37	2.6
Ariabank	10	6	106.11	2.6
Arab African International Bank (Including Alhaab)	11	10	91.92	2.1
National Commercial Bank	12	6	87.35	2.1
National Bank of Bahrain	13	3	54.58	1.3
European Arab Bank	14	4	46.31	1.1
National Bank of Abu Dhabi	15	1	40.00	1.0

Source: Euromoney Syndication Guide.

absence from the international capital markets, Algeria remains the Arab country with the largest outstanding commercial debt. Figures recently released by the Bank for International Settlements suggest that the foreign liabilities of Algeria vis-a-vis banks in 14 industrial countries were over \$8bn.

The BIS figures cover only bank activities within its own area (ie, the Group of Ten countries, Switzerland, Austria, Denmark and Ireland) and thus cannot be taken as a complete picture of countries net foreign assets.

Until late last year Algerian bankers had successfully sought to lengthen the availability period of some of their large outstanding loans. This year, however, they have hardly travelled out of Algiers.

Now Sonatrach, Algeria's state oil and gas company, is seeking to take advantage of the current low Eurocredit margins to renegotiate the terms on a \$500m ten-year loan arranged two years ago.

The loan carried a spread of 1 per cent over the interbank rate throughout. Sonatrach has asked the agent bank, Citicorp, for the margin to be reduced to a split 1-1 per cent for the remaining eight years. The borrower, which has not drawn on the credit so far, has also asked that the availability period of the funds be pushed back from the end of this year to the end of 1982.

The terms Sonatrach is able to command will provide a good test of Algeria's credit rating among international banks.

Jordan has been another notable absentee from the publicly syndicated loan market during the past twelve months. This reflects the country's sound economic health: public sector external debt rose by \$200m by 1980 to \$1,238m. Debt repayments continue to rise but debt servicing as a percentage of income from exports and services only rose from 4.5 to 8.8 per cent in 1979 and an estimated 8-10 per cent last year.

Total reserves of just over \$1.5bn cover eight months imports today. Bankers estimate that were a Jordanian state borrower to approach the market it could command a spread of 1-1 per cent on a medium-sized loan.

Egypt is another example of an Arab country which has not needed to raise publicly syndicated Eurocredits because it is in relatively good financial health. Although the decline in the price of oil is hitting it, there is as yet no sign of the country wishing to raise funds in the international markets. It would appear that a lot of funds from the U.S. often lent on concessional terms, are continuing to flow to the banks of the Nile. So long as this situation lasts, there is little chance of seeing Egyptian borrowers back in the commercial loan market.

Of those countries which continue to borrow in the commercial markets, the United Arab Emirates raised \$363m in 1980 as against \$101m last year. The terms it pays continue to be fine, incorporating elements of 1 and 1 per cent.

One country whose credit rating has declined is Morocco but the country has avoided exacerbating an already difficult economic situation by refraining from stepping up its commercial borrowing too much. In 1981 it has so far borrowed \$542m as against \$420m in 1980. The spread Moroccan borrowers are paying has increased a shade but this has also happened to many other Third World borrowers.

Morocco is well served by a very competent team of people at the Ministry of Finance and the central bank in Rabat. Their endeavours have avoided a sharp deterioration of the country rating among banks—something which could easily have happened considering the poor state of the country's external finances.

It should be added that many loans to private Arab companies, particularly in the Gulf and Saudi area, are virtually unreported. Two such deals were arranged for the French Saudi company Saudi Oger and were led by the Amman-based Arab Bank. The rise of Arab Bank in respect in the league table of bank managers to second position behind Arab Bankers Corporation was essentially due to these unreported loans. But in virtually every case the terms of such transactions are not known—very often the transactions themselves remain secret.

Francis Ghiles

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ARAB COUNTRIES VIS-A-VIS BANKS IN 14 INDUSTRIALISED COUNTRIES 1980*

	Assets (\$m)	Total less maturity credit (\$m)	Liabilities	
			of which one year or less maturity credit (%)	Unallocated (\$m)
Algeria	n/a	9,033	16.3	2,879
Bahrain	9,358	7,733	97.1	219
Egypt	5,299	3,303	61.3	1,486
Iran	n/a	5,196	26.0	748
Iraq	n/a	345	96.5	418
Jordan	1,895	428	38.3	562
Kuwait	n/a	4,139	95.1	326
Libya	n/a	686	91.0	292
Oman	958	253	65.6	384
Qatar	n/a	398	34.4	94
Saudi Arabia	n/a	4,269	80.6	1,820
Syria	958	485	85.4	110
UAE	n/a	5,199	77.7	813
North Yemen	757	140	40.0	105
South Yemen	350	33	97.0	16

* Austria, Belgium, Canada, Denmark, France, Germany, Ireland, Italy, Japan, Netherlands, Sweden, Switzerland, U.K., U.S. Includes all lending by Italian banks. † Excluding undisbursed credit commitments of banks in Ireland, Italy, the Netherlands and Switzerland and of their foreign affiliates. ‡ Excluding the U.S. Source: Bank for International Settlements.

Islamic banking

CONTINUED FROM PREVIOUS PAGE

resells it to the client at a profit. Islamic banks also use some of their deposits to extend what are described as benevolent loans to partners facing cash flow problems, a process which can lead to improving the profitability of the operation.

In addition, Islamic banks offer the traditional banking services such as transfers, acceptance of current deposits, discounting of bills but all in accordance with the Sharia. All these operations involve fees which are not calculated on the interest rates normally charged by commercial banks. According to Dr Youssef al Sabah, vice-chairman of Dar Al Maal Al

Islami, the overall effect of this approach is more ethical. "No project would fail due to the heavy debt service it has to cope with."

This insistence on the morality of the Islamic banking approach was repeated again and again by Prince Mohammed Al Faisal Al Saud during a recent meeting in Geneva. As he expressed it: "There is a tendency for commercial banks to look more at the security available than the reason for the financing. We in the Islamic banks would study the project with you and share the risks involved if it is considered viable and socially useful. If it fails, you lose your money, but you will not be burdened with interest payments for the rest of your life."

M. Tarbush



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Dealing Room Tel: 6534156 Telex: 402524 SCB FX SJ
Cable Address: SAUDICAIRBA-JEDDAH

BRANCHES:

JEDDAH

Al-Faiha Main Branch, City Branch, Sheraton Branch, Al-Hamra Branch, Bab Malkah Branch, Al-Hamra Women Branch, Al-Siteen Branch, Al-Wazir Branch, Al-Malaz Branch, Women Branch, Al-Batha Branch, AL-KHOBAR BRANCH, DAMMAM BRANCH, KHAMIS MUSAHA BRANCH, ABHA BRANCH, MEDINAH BRANCH, MAKKAH BRANCH, YANBU BRANCH (TABUK BRANCH under establishment).

Kuwait.

A message from the country's most progressive bank.

Over the past few years, Kuwait has emerged as the financial centre of the Gulf.

As Kuwait's importance has grown, so has the Commercial Bank of Kuwait.

We are now one of the largest banks in the country, offering comprehensive credit, banking and financial services to personal and commercial customers.

Our growth is a direct result of planned organisation and on-going development. We identified needs, developed services to meet them and actively promoted these services in Kuwait and abroad.

Our goal: to make the Commercial Bank the most effective bank in the region.

For example, our close working relationship with one of the world's largest international banks, Chase Manhattan, has made us a vital factor in world banking.

We are involved in major syndications as lead or participating bank. We provide comprehensive financial packages to international companies working, trading, building and investing in Kuwait, and we help Kuwait firms to do business abroad.

Also, our foreign exchange dealing room was the first of its kind in Kuwait.

Another first: direct links with Reuters of London.

As a result of our work, we are also the only bank with all 29 branches linked by computer so that customers can deposit or withdraw at any one.

We are the only bank to offer 24-hour Cash Card facilities. Four branches have the equipment; more will follow next year.

Through our link with Visa, we were the first bank in Kuwait to offer credit cards, and now many Kuwaitis carry Visa Cards issued by us.

And our network of correspondent banks gives our customers a financial presence in

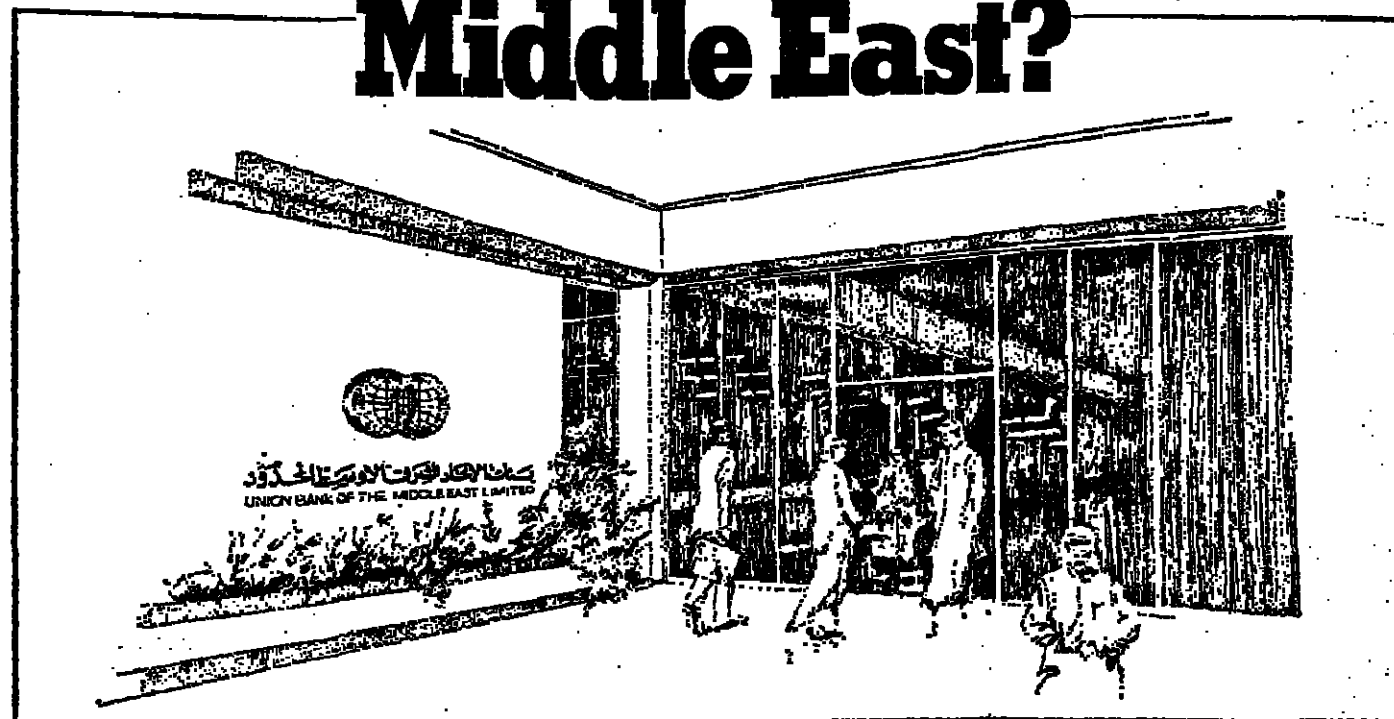
89 countries.

The Commercial Bank of Kuwait SAK
Authorised, issued and fully paid
Capital KD 20,412,000.

Head Office: Mubarak Al Kabir Street, PO Box 2861,
Safat, Kuwait. Telephone: 411001. Telex: 2004. 2167.
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UNION BANK OF THE MIDDLE EAST LIMITED

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Telephone: 281181 Telex: 46425 UNIDB EM (General)
46426 UNIFX EM (Foreign Exchange)
Cable: UNIONBANK

Branches in Dubai, Karachi, Lahore, Faisalabad and Sri Lanka.

As at 31st December 1980: Issued share capital Dh. 210 million (US \$57 million).
Total assets exceed Dh. 3.7 billion (US \$1 billion).



بنك الدلتا الدولية
DELTA INTERNATIONAL BANK

1113 Cornish El Nil, Cairo (ARE)

The Bank deals both in local and foreign currencies.

Authorized Capital U.S. Dollars 20.0 million
Paid up Capital U.S. Dollars 12.5 million
Summary of Statement of Accounts as at 31/6/1981

1—Assets

a) Cash and due from Banks U.S. Dollars 39.8 million
b) Loans and Advances U.S. Dollars 110.8 million

2—Liabilities

a) Current accounts and Time deposits U.S. Dollars 135.5 million
b) Due to Banks and Correspondents U.S. Dollars 59.0 million
c) Capital, Reserves and Provisions U.S. Dollars 19.6 million

Head Office: 1113 Cornish El Nil, 8th Floor, Cairo.
Telex: 93833 Delta UN

Branches Under Establishment:
Port-Said — Heliopolis — Dokki — Suez

Subsidiary Companies:

Delta International Trading Co., London, U.K.
Arab Swiss Consultants Ltd., Dusseldorf, W. Germany

Branches:

Cairo: 1113 Cornish El Nil, 3rd Floor, Cairo.
Telex: 93833 Delta UN.
Alexandria: 95, 26 July Road—Bour El Selsela Bldg.
Azarita / Alexandria. Telex: 54580 DIB UN.
Cairo Airport: Five Foreign Exchange Offices.
Tanta Branch: 12 Ahmed Maher St.
Minieh Branch: Mahmoud Fahmy El Nokrashi St.

This announcement appears as a matter of record.

As Salam Hospital Company S.A.E.

\$18,000,000

Medium Term Fixed/Floating Rate Loan

To finance the construction of a 303 bed acute care hospital to be managed by American Medical International, Inc.

Guaranteed by

The Bank of Alexandria

and

Alexandria Kuwait International Bank

Managed by

Dillon, Read Overseas Corporation

Lloyds Bank International Limited

-Cairo Branch-

Midland Bank Limited

Crocker National Bank

First Interstate Bank
of California

Crédit Lyonnais

-Cairo Branch-

Agent Bank

Midland Bank Limited

ASIN-Technical Financial Services, Cairo acted as consultant to the project.

29th May, 1981

ARAB BANKING X

Saudi Arabia

Aggressive bidding for funds to build deposit base

DOMESTIC BANKING

Articles on this and the following two pages review developments in the banking systems of a representative six Arab countries.

SAUDI ARABIA'S banking market continues to grow as rapidly as any in the Middle East. Total commercial bank assets — a rough indicator of market size — rose 7 per cent in the three months ending June 2 last to SR 95bn (\$27.8bn). This suggests credit expansion is running at about 30 per cent a year.

The bank assets figure understates the actual size of the banking services market, however, in addition to business that does not show up in balance sheets, a significant proportion of the business is taken by unregulated money changers which are free from the requirement to report monthly to the Saudi Arabian Monetary Agency (SAMA). Off-shore banks, many based in Bahrain, are estimated to account for about 50 per cent of lending and deposits.

A third group is government agencies such as the Saudi Industrial Development Fund (SIDF), the Real Estate Development Fund (REDF) and the Saudi Arabian Agricultural Bank (SAAB), which finance private industry, housing and agriculture respectively. These pre-empt the banks' lending over \$25bn in the 1979-80 financial year (which ended in May 1980).

Stimulated

So the commercial banks appear to account for a minority of the Kingdom's banking business, though they are now making efforts to win more. Their first target is to build a deposit base, and this has stimulated competitive bidding for funds from increasingly interest rate conscious corporations and individuals. Leading the pack are the two Saudi-owned banks—the National Commercial Bank (NCB), possibly the Middle East's biggest private bank, and Riyad Bank. They have well established branch systems and still benefit from a low cost deposit base, though this is changing gradually.

Somewhat behind these two come seven locally registered banks with minority foreign shareholdings. These are Saudi American Bank (Samba), Al-Bank Al-Saudi Al-Hollandi (Saudi Dutch), Al-Bank Al-Saudi Al-Fransi (Saudi French), Saudi British, Al-Jazira Bank, Saudi Cairo Bank and Arab National Bank.

These joint ventures were created between 1975 and July 1980—either voluntarily or at SAMA's insistence—out of the

Saudi operations of their foreign affiliates. The last to complete the metamorphosis was Samba.

Three other foreign banks continue to do business in the Kingdom, though they are expected to face Saudiisation sometime in the future. They are Bank Mellat, Banque du Liban and d'Outre-Mer and Pakistan's United Bank Nons is a significant participant in the market.

The 13th and final member of the commercial banking community is the Riyadh-based Saudi Investment Banking Corporation (SIBC). Founded in 1977, with a 20 per cent share held by Chase Manhattan Bank of the U.S., the SIBC concentrates on participating in development projects, but is also a member of the Jeddah, Riyadh and Dammam clearing houses. Small personal deposits are not accepted.

The immediate issue facing Saudiised banks is to expand services for new and potential depositors. For the Saudi British Bank (an affiliate of the British Bank of the Middle East), this entails starting a major branch construction programme across the Kingdom. Three new branches are scheduled to open in 1981 and another six are on the way. Samba-Citibank's affiliate is more ambitious. It wants to open 50 new branches in the next five years.

Most Saudiised banks have a branching strategy to make up ground lost during the process of becoming locally controlled, when they were prevented from expanding. Some are focusing on particular market segments. Samba is aiming for clients of high net worth, trading companies and contractors, now generating the need for a plethora of guarantees for bonds related to construction projects. Mr. Mike Callen, Samba's

managing director, says high technology banking is the key to the Saudi market, which is scattered over an area the size of Western Europe. The bank's plans to introduce a video display unit (VDU) system linking customers directly to the bank put it well ahead of its rivals, some of which are still in the process of computerising.

Profitable

Saudi banking is highly profitable, thanks in part to barriers to free entry for banks wishing to open offices in the Kingdom. Average returns on assets are often above 2 per cent, though some larger banks' earnings have been affected by sharply rising interest payments to depositors. This is despite SAMA's ceilings on fees for letters of credit, transfers and other banking services.

Profitability has also been preserved in the face of the onslaught from offshore. More than 60 banks have offshore banking units (OBUs) in Bahrain, and all consider the Kingdom to be a major target. Some local bankers complain they have major competitive disadvantages. This is because SAMA has tight prudential controls on deposit-taking and lending. The biggest restrictions are considered to be a 15-to-one deposit to paid-up

capital and reserve ratio, and a 7 per cent reserve requirement on demand and time deposits.

Price controls and limited capital may explain why Bahrain banks are winning a stream of lucrative construction guarantees facilities from contractors working in the Kingdom. Latest examples include Dong Ah Construction Industry's \$m facility for housing in Buraidah and the seventh syndication for Riyadh's Saudi Oger, bringing the company's offshore syndications to more than \$1 bn.

Nevertheless, the consensus is that Saudi banking will eventually squeeze out most if not all of the offshore bankers. Signs that they are interested in displacing the foreign banks are evident in early attempts by most of them to open merchant banking divisions. NCB has also opened a full foreign branch—an OBU in Bahrain. Growth is based on accumulating reserves.

The incentive is a market, rapidly growing but of modest size by European standards—possibly the size of Sweden's. It is not quite a gold-mine, but certainly big enough to sustain the interest of big international banks in the Kingdom for most of the 1980s.

Eddie O'Sullivan

Kuwait

Unruffled by nearby battle zone

A MERE 100 kilometres separates Kuwait from the battlefield where the Iraq-Iranian war rumbles on a year after its outbreak. Kuwait seems as exposed as ever, but despite fears about its vulnerability to external pressures confidence in the local economy is stronger than ever. Property speculation is a continuing preoccupation. After last year's decline activity on the stock market has picked up and turn-over in 1981 may exceed the record KD 1.8b achieved in 1979.

Confidence has been generally strengthened by the appointment of Mr Abdulkadhim al-Hamad as Minister of Finance, not the least because of the expectation that he will inject more money into the economy. The higher interest rates introduced last year have ceased to be the lure they were in 1979-80 when the system was drained of liquidity. The market is once again self-absorbed. More characteristically Mr Abdul la Gabandi, Deputy General Manager of the Kuwait Foreign Trading and Contracting Company, reflects the general attitude when he says: "The best place for Kuwaitis to invest is in Kuwait. Wherever you go there are risks and Kuwait is an island of stability."

He points out that profits on the stock market are "double if not triple" what they are elsewhere. Price-earnings ratios are extraordinarily high by any standards. And the most favoured shares of all on the stock market are those of the commercial banks—six solid and sound institutions plus the branch of the Bahrain and Kuwait Bank—which accounted for 55 per cent of turn-over on the Kuwait stock exchange last year. The total balance sheet of the Kuwait banks grew by nearly 28 per cent from KD 5.42bn to KD 6.95bn.

Deposits in commercial banks increased by 30 per cent but all the growth was accounted for by time deposits. Current and savings accounts were static as a result of higher interest rates outside the states. There was a rise in domestic lending too. The deficit of domestic advances widened over the year, at the end of which advances

totalled KD 490m more than deposits as Kuwait citizens sought a better return elsewhere, in particular from Bahrain's off-shore banking units.

Declared profits were an average of 10 per cent of shareholders' funds. Growth in 1980 was 19.5 per cent compared with 22.2 per cent in 1979 and 34.4 per cent in 1978. This amounted to an average of 10 per cent of shareholders' funds, whose ratio to total assets was 5.9 per cent. The squeeze on margins arose directly from the need to meet expanding demand for credit at a time when Kuwaiti money was flowing out of the state in search of arbitrage profit elsewhere.

Kuwait remains as firmly wedded as ever to low interest rates on advances. The calling remains 7 per cent for secured loans of not more than one year, 8.5 per cent for unsecured and 10 per cent for others. Recently Mr Hamad repeated the Government's adherence to them. "We do not feel that very high interest rates are to the advantage of our economic growth. They are inflationary and so on," he said. Politically the removal of the ceiling would also not be acceptable to a public which regards cheap credit almost as a right.

Remedial

Faced with the outflow of funds the policy of the central bank has been more remedial than preventive. The Treasury bills issued since April 1979, which do not carry an attractive rate of interest, have been held only because they constitute a reserve asset. More important have been the central bank's discount window and its "swap" facilities. Under the latter, firms have been made available at below market rates.

Last year the cheap funds provided were used by some banks on the interbank market affording easy arbitrage profits. As a result the central bank laid down that 22.5 per cent of bank's liabilities should be in locally placed KD assets. Those contravening the regulation face the withdrawal of "swap" facilities. The propor-

tion of loans portfolios required to be held long-term has been raised from 45 per cent at the end of 1980 to 55 per cent at the end of 1981.

The more assertive central bank policy, aimed at ironing out the distortions created by an artificially low domestic interest rate structure has alleviated the liquidity shortage. For their part the commercial banks have adjusted and learnt to live with the shrinkage of low-cost current and savings deposits and the switch to customers' higher yielding time and foreign currency deposits.

The most recent statistics available indicated an easing of the problems arising from it. Domestic liquidity at the end of April totalled just over KD 8bn compared with KD 2.52bn a year before. The improvement has been such that the central bank has recently been considering higher Treasury bill rates to prevent a further increase in money supply.

Kuwait remains adamant in its refusal to allow foreign banks to open branches in the country. Central bank officials say that the present seven local commercial banks, two specialised banks and one Islamic bank are sufficient. "It's no problem to establish another bank in Kuwait," says one official. "If we feel the need for another bank we have enough money in Kuwait to establish it." By barring foreign banks from establishing themselves in Kuwait the central bank hopes to prevent a flooding of the market.

With 39 branches throughout the country and assets of KD 1.77bn at end-1980, the National Bank of Kuwait (NBK) remains the largest. It is the most aggressive internationally. NBK is relying mainly on expansion abroad for future growth. It ranked fifth among Arab institutions leading syndicated loans in 1980 with 10 issues worth \$200m. Last year it set up its first overseas representative office in London and established a presence in Singapore last year to cover the Far East and Australia. Commercial Bank of Kuwait,

with assets of KD 1.30bn at end-1980, was responsible for almost a third of the banks' lending to local industry last year. It also accounted for nearly a quarter of the credit extended to foreign contractors. In particular it has been heavily involved in hotel construction. Linked to Chase Manhattan through a management contract, the bank claims to be in the forefront of banking technology in Kuwait.

Wide spread

Kuwait Bank, with assets of KD 1.30bn at end-1980, has widespread connections in the Arab world. Six of its affiliates abroad are there. It has played a leading role in introducing the credit card system to the state (Eurocard and Visa), Gulf Bank was also the first in the region to issue its own travellers' cheques. It continues to be prominent in trade financing.

Al Ahli Bank, with assets of KD 1.3bn is noted for its involvement in the financing of local contractors. In the past it has been an internationally oriented bank and a notable underwriter of bond issues as well as a participant in syndicated loans. In the first half of this year it led only two, however. It believes the yields available to be too low.

The Bank of Kuwait and the Middle East (BKME), with assets of KD 654.9m at end-1980 is a specialist in the business of re-exporting. Once the Gulf war ends it expects a considerable expansion of its activities in this field. Since June last year BKME has had an international banking division but still concentrates on the domestic market, where the returns are highest. The Burgan Bank, with assets of KD 463m at end-1980, is the youngest and smallest of the six. Founded in 1976, with the aim of giving a wider public a chance to own bank shares, it is still 51 per cent owned by the Government. It does not however, derive any particular advantage. Trade financing is the staple of its business.

John Dorsey

ARAB BANKING XI

Egypt

Move to supervise foreign banks more closely

SINCE Chase Manhattan Bank established the first joint venture bank with the National Bank of Egypt in 1975, some 50 foreign banks have set up joint ventures with local banks, opened foreign branches or established representative offices in Egypt. This large influx of foreign banks has been the most visible product of President Anwar Sadat's attempt through the "open door" policy to draw in foreign capital for Egypt's economic development.

Over the past six years they have played a major role in reactivating Egypt's financial institutions and providing the credit to cover the explosive growth in the country's imports — about 20 per cent a year over the past five years. Foreign banks have been made out of the lucrative letter of credit business and in placing the estimated \$30n of foreign currency banked in Cairo on the Euro-dollar market.

Blind eye

Obviously these banks were invited into Egypt to promote development — at least the foreign branches which are licensed as investment banks. The authorities turned a blind eye to their commercial banking activities, however — conscious that it was unrealistic to expect them to plunge into term financing before they had found their feet and aware also that they needed as many lines of credit as they could find to finance the expanding import bill.

The foreign banks have therefore been left very much to their own devices. They would argue that they have done a good job in engineering a competitive and effective import financing system from which Egypt as well as they have benefited. The bulk of imports are foodstuffs, raw materials and intermediate and capital goods needed for development.

Now there is a move towards greater supervision of the foreign banks — a move welcomed for the most part by the banks because they realise that the present lack of supervision is becoming politically unacceptable and also a danger to the stability of the market.

At the same time the political climate is becoming less indulgent to those banks thought to be making insufficient contribution to development.

The problem is not so much with medium-term lending. Banks are more than willing to lend for light industrial projects where the management, product and market can be clearly defined, but anything beyond five years becomes extremely difficult. Projects like land reclamation are usually much more complex and sensitive to government controls. Given the still fragile state of the economy, long-

term lending is still not commercially viable.

The authorities are looking increasingly therefore to local banks for such financing and have set up a number of development banks to promote and finance development projects. Invariably these banks invest in projects with more thought to the political impact than their commercial viability.

This fundamental and disturbing conflict of perceptions and interest underlies and colours other problems.

Each time the authorities have attempted to introduce new measures there has been a major disruption. The banking community had its first taste of this when Decree No. 15 was introduced in May last year. This set cash margins when opening letters of credit — 25 per cent for foodstuffs, 40 per cent for raw materials, building materials, spare parts and some capital goods and 100 per cent for all other imports.

That was nothing, however, compared with the vacuum created at the beginning of last month by the introduction of amendments to Decree No. 15, in the wake of which most letters-of-credit business has ground to a halt.

The aim was to relieve the pressure on the Egyptian pound in the free market by requiring down-payments previously paid in dollars on categories A and B letters of credit (those for 25 and 40 per cent margins) to be paid in Egyptian pounds.

It appears that the Ministry of Finance instructed the central bank to implement the new measures without having the foreign exchange to cover the cash margins to be paid in

Egyptian pounds, while foreign branches, unable to deal in local currency, have been excluded from dealing in all but category C imports (those that attract a 100 per cent cash margin) which continue to be paid in dollars.

Decision

Further confusion was sown by the decision to stop investment Law No. 43 companies exporting foreign currency notes under the terms of their Law No. 43 licence. This was described as a purely administrative measure to have all foreign exchange movements monitored by the central bank. The permission to export surplus banknotes is now given pro forma provided the applying bank is current with its letter of credit deposits, and provided that under another provision, it has deposited 15 per cent of its foreign currency reserves with the central bank. For three weeks last month banks were accumulating surplus dollars and one reportedly lost \$150,000 in interest because it was unable to remit the banknotes abroad.

Clumsy implementation of the new regulations has also been self-defeating. The measures were tied in with a 20 per cent devaluation of the incentive exchange rate — the rate at which all non-government account banking is transacted — to 84 piastres to the dollar. The long-term objective is to make the Egyptian pound fully convertible. The devaluation narrowed the open market premium to less than 5 per cent, but it has since widened in the ensuing con-

fusion and uncertainty to over 12 per cent.

Bankers complain that the authorities, by not consulting them before implementing the measures, not only lost valuable practical advice but contributed to the vacuum by not allowing the banks to at least take measures to ensure their smooth implementation.

Worries about the underlying state of the economy and the apparent inability of the authorities to make it go where they want it make bankers wary about the future — for all the good intentions of the Egyptian Government. They would like a clear statement of policy as to where they stand, and what their role is to be. "The Saudis did it," said one banker "they told the foreign banks they would have to Sandalise within two years or move out. Then it was up to the banks to decide whether they wanted to stay on those conditions or not."

In the present uncertainty bankers tend to make the worst interpretation — as in the overt discrimination against foreign branches in the amendments to Decree No. 15, for instance.

Sending the way things are going at least four foreign branches — Loyds Bank International, Citibank, Bank of Oman and Arab African International Bank — are seeking to set up joint ventures. But the elimination of the foreign branch network would remove one important safeguard to Cairo's hard-won reputation as an open market and would not ally the foreign banks' worst fear that greater regulation will be an inevitable step towards controls.

Alan Mackie

Jordan

Meeting the challenge of rapid growth

CONTINUED HIGH growth rates in the sheer volume of business done are combining with a consistently activist central bank policy to place the Jordanian banking and finance sector face-to-face with its own self-imposed challenge of financing the bulk of the economy's requirements from domestic resources. In the coming nine months or so at least eight syndicated loans, bonds or equity offerings are expected to

be floated on the Amman market for a total of some JD 50m (\$150m).

Such a figure is significant in Jordanian terms because it equals the total volume of the 14 previous syndications and bonds successfully covered since such instruments were introduced less than three years ago. The Central Bank of Jordan three years ago stopped licensing new commercial banks (there are 16, with a total of 159 branches) in favour of licensing new merchant banks and finance companies. These institutions were thought to be the right vehicle to steer the country's traditionally very conservative bankers into new territory.

That claim has largely proved itself correct. The three merchant banks and one Islamic bank that have opened their doors in the past three years, combined with some innovative moves by such established institutions as the Industrial Development Bank, Arab Bank, Citibank and the Housing Bank, have pushed the Jordanian financial sector into new fields more in tune with the requirements of the economy, which continues to register annual growth rates of about 10 per cent in real terms in Gross Domestic Product. These new areas include syndicated loans and guarantees, bonds, certificates of deposit, forward dealing, refinancing of outstanding Euroloans, portfolio management and equity financing. Secondary markets for bonds, certificates of deposit and commercial paper, merger financing and the issuing of convertible and floating rate bonds are expected to be developed over the next few years.

Brisk

An important catalyst to the brisk development of banking in Jordan has been the wide gap of nearly 10 per cent in interest rates on dollar loans and deposits in Amman and foreign currency loans and deposits abroad. This has produced local borrowers to arrange dollar syndications and bonds in Amman at interest rates of between 8.5 and 11 per cent (compared to almost 20 per cent abroad), but it has also enticed banks to place more of their assets abroad to earn the higher interest rates on dollar accounts. This shows in the jump of banks' external assets last year from JD 77m to JD 201m.

It was partly in an effort to reverse this trend and to compel commercial banks to finance more of the country's develop-

mental effort that the Central Bank of Jordan imposed compulsory investment requirements on commercial banks in August, for the first time ever. These require banks to invest 10 per cent of their total deposits in government bonds and treasury bills, though merchant banks only need to invest five per cent of their dollar deposits.

To compensate for the squeeze on liquidity these measures will induce, the Central Bank lowered the legal reserve requirement on banks' deposits by three per cent. Bankers complain that the new measures have effectively wiped out the nascent interbank market in Jordan that had grown slowly to reach about JD 75m at any one point, but the continuing high growth in the absolute volume of the banking sector is expected to make up the shortfall in the very near future.

The hallmark of Jordan's economy is a very high reliance on foreign sources of income, whether in workers' remittances, Government — Government cash grants, tourism receipts or development soft loans all of this foreign money works its way into the banking system, causing the money supply to grow at an annual rate of 30 per cent a year since 1975. Last year it dropped slightly to 24 per cent growth, and by June of this year the total money supply was JD 1.1bn commercial bank assets have grown at similar rates, reaching JD 1.2bn by mid-year.

The Central Bank's recent move on compulsory investment requirements aims to orient more commercial bank lending to productive projects within the context of the new five-year development plan. Sixty-one per cent of commercial bank loans continue to go to the commerce, property and construction sectors, while lending to industry, mining and agriculture remains relatively low. Specialised credit institutions fill in some of the gaps (especially in agriculture), but Dr Mohammad Sa'id Nabulsi, governor of the Central Bank, says that the Government will continue to push the banks to finance a greater share of the development effort than they have done to date.

Another rapidly growing segment of the financial sector is the three-year-old Amman Stock Exchange, which registered a volume of transactions totalling JD 41m last year on 71m shares traded. A secondary market in shares is now well established, but a similar market for bonds is growing very slowly.

Rami Khouri

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IBK's Cumulative Loan and Equity Commitments (1974-1980) Classified by Industrial Sub-Sector

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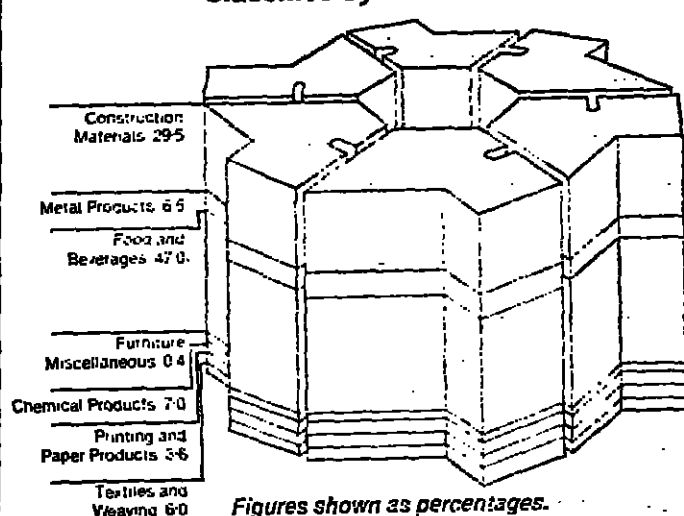
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The Industrial Bank of Kuwait K.S.C.
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IBK's Loan and Equity Commitments during 1980 Classified by Industrial Sub-Sector



Figures shown as percentages.

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Shareholding: 65% Saudi Nationals 35% National Bank of Pakistan

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ARAB BANKING XII

Lebanon

Locals outdo foreign rivals

THE LEBANESE economy has taken a fresh battering with an upsurge of fierce fighting in the spring and further Israeli attacks during the summer, but Lebanese banks have profited from their local knowledge and competitiveness to improve their position in the market at the expense of foreign rivals.

While the first three months of stability this year allowed the banking sector to pursue its remarkable expansion of 1980, April introduced a dramatically different setting of bitter clashes, blocked inter-city links and a 21-day closure of Beirut International airport.

None the less, deposits in banks swelled from around L220bn (\$640m) this time last year to an estimated L230bn at the end of last July, according to Dr Asaad Sawaya, chairman of the Lebanese Bankers Association.

In December 1980 deposits had risen to L260bn. In the first three months of 1981 they went up by L23.6bn but stagnated at around L230bn mark in the four months of unrest until an Israeli-Palestinian ceasefire was achieved on July 24.

Mr Fuad Siniora, head of the Central Bank, qualified mounting deposits, however, by saying "some of it is real growth and some of it is due to the increase in the parity of the dollar to the Lebanese pound."

At times of crisis Lebanese residents have resorted to converting their holdings into foreign currencies, mainly dollars, to speculate in currency fluctuations and guard themselves against the depreciation of the pound.

The value of the dollar has increased from L23.50 to L24.77 in recent weeks. Out of the total of foreign deposits in the Lebanese banking system the dollar is the main currency, Mr Siniora added.

Of the L230bn in deposits L29.1bn are in dollars, maintains Mr Anton Harik, Professor of Banking and Finance at the American University of Beirut and the American University College.

Mr Sawaya, usually an optimist on the status of banking in a country where most other sectors have been gravely affected, has said in remarks published in the local Press that Lebanon's banking system is confronting two serious bottlenecks as a result of recent political unrest.

The first, he says, is the diminished investment opportunities. The scarcity of sound lending to new projects in industry, agriculture and tourism does not solely stem from the reluctance of banks to grant medium-term loans but is also due to apprehension in the business community about the risk of venturing capital in new projects.

The National Bank for Industrial and Touristic Development, owned by the Lebanese Government as to 51 per cent and by private banks 49 per cent, was established in 1977 with a special loan of L400m. But so far it has only handed out L295m, apart from a modest five per cent annual interest, says Mr Afwar Abu Jawdeh of the credit department of the Banque du Liban et d'Outre-Mer.

Confirmed

Over half-a-dozen bankers interviewed confirmed a slowdown in new investment in recent months, despite the creation of the Institut National de Garantie des Investissements to insure new industrial and touristic projects or to rebuild those damaged in the 1975-76 civil war.

Smuggling through Lebanon's 15 or so clandestine ports, no state protection against illegal competition, water and power shortages and a 30 per cent drop in productive capacity compared with pre-1975 levels are all contributing to the demise of Lebanese industry.

A second, inevitable bottleneck that has been hard to avoid is high interest rates of 16.18 per cent. "This by itself is recessionary and discourages investment, but this is an internationally practised way of combating inflation or at least containing it," Mr Siniora points out.

Mr Sawaya argues that this method of reducing the money supply and increasing interest rates has negative effects which could be averted in more stable conditions by introducing incentives or by adjusting taxation. But the beleaguered Lebanese Government—possibly the weakest institution in the country—finds itself incapable of taking drastic measures and carrying them out with any efficiency.

Most banks in Lebanon have opted for easy profit by financing trade. Mr Yehia Tahmazian, the deputy representative of Manufacturers Hanover Trust, a representative office of a U.S.

bank, said his company's exposure has been short-term, at a maximum six-month period between confirmation and final expiry date of letters of credit. He said his bank, like other U.S. banks in the country, was taking the situation on an ad hoc basis.

Several foreign banks, specifically U.S. banks, have taken a "wait-and-see" attitude to events in Lebanon with many of them reducing the scale of their activities to holding operations.

Chase Manhattan Bank reduced the number of its staff in 1979 and 1980. First National Bank of Chicago and Bank of America are believed to be thinking seriously of closing down. Executives and employees in clerical as well as senior positions are being released or demoted, sources added.

Mr Hank Velders, vice-president of Chase Manhattan, said it was "no secret" that his bank had to reduce its staff in the past two years "because we had excess staff relative to the volume of business." He added that there were no new plans for staff reductions for the moment.

"The flight of corporations has affected our scale of operations but we are still making money," Mr Velders said. U.S. banks have opted to stay out of property financing due to lack of administrative and legislative set-ups needed for such business transactions according to the strict guidelines of their head offices.

The Central Bank has given foreign banks a free hand in doing business out of Lebanon on the books of Beirut operations and there are no limitations on lending in foreign exchange. "But we have reduced the ability of the banks to take foreign currency positions," Mr Siniora said.

Previously, the Central Bank used to allow banks to maintain twice their capital in foreign currency. Now this proportion has been reduced to 50 per cent, to reduce speculative business by banks. Bankers point out that the central bank has in no way restricted their commercial business but that it has limited the amount of hedging they could get to cover their banks' capital.

The main reason, however, for the shrinking role of foreign banks according to economic experts has been their inability to adapt to the Lebanese way of doing things. "To do profit-

able business in these difficult and trying times [banks] have to follow the pattern of local banks," Mr Tahmazian remarked. "We are among these banks which understand the Lebanese banking system and its way of doing things," he added. Mr Tahmazian has just relocated his office from the downtown Riad Solh Street near the volatile Greenline demarcating mainly Moslem West from predominantly Christian East Beirut to the luxurious Cedar Center in the capital's western side.

Mr Alex Lindov Gilbrund, head of the British Bank of the Middle East of the Hongkong Shanghai group, sounds an optimistic note, unlike other foreign bankers working out of Beirut. "In view of the current situation we are satisfied with our operations," Mr Gilbrund insists.

Citing an increase in the number of his staff at BBME's five branches between 1980 and the opening of a new branch in Achrafieh in East Beirut last February, Mr Gilbrund says this is "proof" of his confidence in Lebanon's future despite other predictions of gloom and doom. "At one stage during the severe fighting in Achrafieh we were the only bank open. A few people who came in for shelter left as customers," he added.

"When things get difficult we do not decide to opt out but stick it out with our customers because we identify with the communities we serve," Mr Gilbrund says. BBME has had the foresight like many local banks to develop branches as access roads proved difficult for residents in other parts of the city or for those living outside Beirut.

According to Mr Siniora large banks with good retail business and a large number of outlets and branches have done fairly well. "While many U.S. banks are rationalising their operations in Lebanon, Lebanese-owned and Lebanese-Arab banks as well as French and to some extent British banks have improved their position in the market," he noted.

There are over half-a-dozen Lebanese banks whose assets are over L10bn, Mr Siniora says. A lot of business is gradually going to the Lebanese, not only because of their more flexible attitude towards small businessmen and recognition of family prestige and connections but because of improved services.

Nora Boustany

United Arab Emirates

Welcome emergence of central bank as supervisor

IN DECEMBER the United Arab Emirates celebrates both the 10th anniversary of its emergence as an entity and the first anniversary of the opening of its central bank.

The discrepancy in time says much about the difficulties encountered in achieving a proper federal relationship among the individualistic seven member states. Progress has been slow on many fronts but now here more so than in the establishment of a meaningful authority over banking and monetary affairs.

The emergence of the central bank out of the former Currency Board points to tighter control of the banking sector in what is rated as one of the most over-banked countries in the world. Major Central Bank decisions are referred to a seven-man board of directors—one man for each Emirate. While this process too may be slow and contain some political element, the central bank during its nine months of operation has made its presence felt.

Unlike the Currency Board, which was starved of petrodollars, the central bank is expected to be well endowed. It will apparently receive half the emirates' revenues each year. The government's permanent deposits of interest-free foreign currency are scheduled to reach \$2bn by end-1982 and then rise by 10 per cent annually to \$4bn. Its capital showed marked increase in the first quarter of 1981 from Dh 594 (\$225m) at the end of 1980.

The central bank has been relatively successful in its efforts to control dirham outflows in action similar to the Kuwait central bank's protection of the Kuwaiti dinar. It has lent heavily on banks lending dirhams offshore, stipulating that any bank lending the UAE currency up to three months to non-resident banks should keep back 15 per cent of the amount involved and deposit it interest-free with the central bank.

This has effectively raised the price of dirhams in the Bahrain offshore banking units (OBUs) by between 2 per cent and 2.5 per cent. It has brought dirhams back into the country and by a separate prohibition on lending dirhams to foreign banks has stimulated indigenous bank activity.

Additional measures to minimise fund outflows including frequent revaluations of the

dirham, have been limited.

Interbank rates have been allowed to move according to the market—up to 15 per cent or 16 per cent for three-month money. Dirham swap facilities have been available at a discount.

Not only the dirham but also local banks have come under the central bank's scrutiny where controls have been imposed by inspection of balance sheet ratios. The bank's supervisory department is viewed with some scepticism, however, by bankers there, who comment that an inspection is as good as those undertaken in the past.

There is also a plan to lay down that banks should have a minimum capital of Dh 140m.

Glaring

Certainly, there is a glaring difference between the National Bank of Abu Dhabi (NBAD), with assets of over \$5bn, and the tiny, Ajman-based Bank of the Arab Coast with a capital of only Dh 15m and total footings of a mere Dh 54m (\$14.7m). This policy has already produced restructuring and capital increases in such banks.

In July 1981 the central bank took on the foreign banks, which enjoy a disproportionate amount of total deposits and business, announcing that within two years no foreign bank would be permitted more than eight branches. According to Mr Hamar, this will encourage local banks' branch networks.

In addition, along with an earlier directive to Government departments to deposit funds with a greater number of local banks other than NBAD, local banks should score up deposits at present received by foreign banks.

Banks affected are the Arab Bank, the British Bank of the Middle East, the Chartered Bank, Grindlays Bank, Bank of Credit and Commerce International (BCCI), the Habib Bank, the United Bank, Bank Meili and Bank Caspat. Whether any would be willing to create a UAE majority-owned subsidiary or set up a local holding company remains to be seen.

At the same time Mr Hamar

has lifted the 1977 moratorium on local banks opening new branches. Further encouragement to them comes with fresh permission for two banks, the Khalifa Commercial Bank and NBAD, to issue dirham certificates of deposit (CDs) and at rates above the central bank ceilings on dirham time and term deposits. These ceilings, imposed in November 1980, range between 6.5 per cent for time deposits to 10.5 per cent for money of one year or more. The CD terms range for periods from three months to three years and are more attractive than the last batch approved by the then currency board.

This permission comes when the Government is pumping funds into the country and economic activity is on the increase. A compensation programme for land, housing and construction will be by its completion have transferred Dh 2.5bn into citizens' pockets. High capital expenditure in the federal budget and the green light for intermediate industrial projects (including petrochemicals), not to mention an industrial bank providing concessional loans, will keep funds moving. "We've money coming out of our ears," said a banker there. "The problem is how best to use it."

Meanwhile alarm over one novel development appears to have been partially allayed. A young Dubai sheikh short of funds to pay capital and interest on a \$16m syndicated loan lead-managed by NBAD, went to court claiming interest payments were against the Shariah (Islamic law). Bankers, vexed for some months with dread have been reassured by two statements. Sheikh Surour has said such cases involving loan documentation should be tried in civil, not religious courts, and Abu Dhabi's highest court has ruled that interest is payable in suits brought in civil courts on loans with interest written into the documentation.

But the two cases are still pending. The sheikh is still taking NBAD to court in Abu Dhabi and NBAD is suing the sheikh in Dubai.

Caroline Montagu

ARAB BANKING XIII

London

ARAB BANKS AND FINANCIAL INSTITUTIONS
IN LONDON

AFARCO Investment (Kuwait-London)	Status Branch	Parent company's headquarters Kuwait
Adlud Arab Bank (two offices)	UK-registered	London
Al-Mal International Services	UK-registered	Luxembourg
Al Rajhi Company for Islamic Investments	UK-registered	Riyadh
Al-Saudi Banque (two branches)	Branch	Paris
Althajir Limited	UK-registered	Grand Cayman
Arab Bank (three offices)	Branch	Amman
Arab Bank Investment Company	UK-registered	London
Arab International Finance Company	UK-registered	London
Arabi-Arab International Finance	UK-registered	London
Bank of Oman	Branch	Dubai
Byblos Arab Finance Bank (Belgium)	Branch	Brussels
Capital Guidance	UK-registered	Luxembourg
European Arab Bank	UK-registered	Luxembourg
First Arabian Corporation	Branch	Luxembourg
Gulf International Bank	UK-registered	Dubai
International Resources and Finance Bank	Branch	Manama
Jamal Trust Bank	Branch	Beirut
MEA Investment Company	UK-registered	Luxembourg
National Bank of Abu Dhabi (two branches)	Branch	Abu Dhabi
Oriental Credit (two offices)	UK-registered	Luxembourg
Qatar National Bank (two branches)	Branch	Doha
Rafidain Bank	Branch	Baghdad
Saudi International Bank	UK-registered	London
SCF Finance Company	UK-registered	Geneva
UBAF Bank	UK-registered	Paris
UBAF Financial Services	UK-registered	London
United Bank of Kuwait	UK-registered	London

Main global contact point

FOUNDED IN London last year the Arab Bankers' Association has over 200 members resident in Britain and another 60 honorary ones abroad. On its executive committee are senior managers of the Crocker National Bank and the Dresdner Bank, as well as the Al Rajhi Company for Islamic Investments and the Rafidain Bank. At first sight it might seem no more than a social club grouping expatriate bankers who share the same mother tongue.

On the contrary, it is an Arab International association, implicitly recognised as such by the International Monetary Fund and the World Bank which issued an invitation to the ABA to send a delegation to their annual meeting in Washington this week.

Many of the leading figures in Arab finance actively backed the establishment of the ABA. Most of the governors of central banks and monetary authorities are amongst the honorary members. Already the association publishes a magazine. Housed in a temporary quarters in Hanover Street it plans a library and a research centre to give a service to its members when a more permanent home is found. The aim is also to institute training courses for Arab bankers.

London was chosen because there is probably the biggest concentration of senior Arab bankers anywhere and the city is the main contact point for them globally, according to Mr Bachir Zouheri, group manager of the European Arab Bank. From both points of view, it could be said that the British capital has assumed the role that Beirut used to play until the civil war broke out in 1975. More substantively London is the centre of the Eurocurrency market. Any bank of any significance or with pretensions to enter syndicated loan and bonds business needs a presence there.

A year or so after the Arab Bank, the Amman-based institution, opened its first London branch in 1972, the late Mr Abdul Fattah Shoman, the founder, told me that he did not feel the expansion was justified because of the expense and he had reluctantly agreed to it. He explained that he was perfectly satisfied with the Midland Bank as a correspondent. The only other Arab bank in London at the time were the Rafidain Bank of Iraq, which is owned by the states, and the United Bank of Kuwait, which is owned by the states and opened in 1966 to represent their interests; and UBAF Ltd., the affiliate of the Paris-based

group, in which the Libyan Arab Foreign Bank and Midland each have a 25 per cent stake.

At the end of the 1980s the British authorities did not give the kind of encouragement that the French did to attract Arab banks through promoting the consortium concept. In the wake of the 1973-74 oil price explosion there was no noticeable clamour on their part of Arab institutions to establish a presence in London where applications came under

tougher scrutiny anyway.

Now there are 18 wholly or predominantly owned Arab banks there, four of them registered in the UK. Another 11 have representative offices and most, if not all of them, are assumed to be upgraded to the status of full office, as the Byblos Arab Finance Bank was early in August. In addition there are 13 investment and financial companies.

A number are said to be in the queue for permission to put up their brass plate and get a

foothold in the golden Square-mile. Those present include the high-flying banks in the field of investment banking and particularly, in the arrangement of syndicated loans—the Arab Banking Corporation, Gulf International Bank, Saudi International Bank and Arab Latin American Bank.

Some like Rafidain and the Qatar National Bank, are preoccupied with trade finance while serving ordinary customers holidaying or passing through London is a preoccu-

tion for many.

It all amounts to a tribute to London as a key financial centre. So far it has been a priority location, despite high costs and taxation, placed before a presence in New York. It remains to be seen whether this will continue to be so when the leading American money market launches its "international banking facility," or off-shore experiment in December.

Richard Johns

Paris

Reactions to Mitterrand regime

M. FRANCOIS MITTERRAND'S dramatic election victory in May over President Giscard d'Estaing caught the Arab banking community off its guard. One of the most persistent questions asked in the four months since—and one that bears significantly on the role of Paris as a banking place—concerns the reaction of Arab interests which have built up their presence in France since the end of the 1960s.

Quite apart from foreign policy considerations (the new President having come in with a reputation of being much more sympathetic to Israel and the Camp David agreements than his predecessor) there has been the question of the psychological impact on bankers from the more conservative Arab states of a Government bent on nationalisation and with Communist Ministers in its ranks.

Jeopardised

Fears have been stirred up by the major French merchant banking groups, which face takeover by the state. Marshalling every argument to pull whatever they can of their wide-ranging empires out of the fire, they have claimed that their present and planned links in the Gulf will be jeopardised by nationalisation.

Arab bankers in Paris, however, have a different impression and regard the future of Franco-Arab financial ties with much greater equanimity. While there has been no fresh inflow of Arab funds into France, into either property or industry, Arab investors have so far adopted a wait-and-see attitude. Subscriptions for the new Government's first state loan issue this month showed a relatively low level of Arab purchases compared with previous issues. But there is equally no sign of existing investments or

deposits being pulled out on a large scale.

The Arab presence, according to a senior member of the Arab banking community, would certainly be affected if Paris were to lose its position or image as a financial centre. But he was optimistic that it would not.

Bankers are equally positive about the evolution of President Mitterrand's foreign policy. The big growth of Franco-Arab financial ties came as a result of a decisive pro-Arab switch in policy in the closing years of the de Gaulle era and the rapid build-up in French trade with the Middle East, particularly with the strong export backing offered by France's Coface credit guarantee Board.

The Mitterrand Government has made every effort to show that it wants to maintain ties—especially commercial—with the Gulf region.

The one negative factor has been its decision to implement more fully the French law prohibiting anti-Israeli boycott clauses in contracts. The law already existed but the previous Government arranged for special dispensations. French companies in the public works field, for instance, say this has begun to affect their position in international tenders.

This does not, however, overshadow the gestures made to Arab sympathies. King Hussein was the first head of state to make an official visit after the election, and President Mitterrand is to visit Saudi Arabia at the end of this month as his first trip outside Europe except for July's Western Summit in Ottawa.

France has made clear it is ready to supply Iraq an experimental reactor to replace the one destroyed recently in an Israeli air force raid, subject to firm safeguards against proliferation of nuclear weapons. The replacement reactor, which Saudi Arabia has offered to finance, was seen by the Iraqis

as a test for future relations with France.

At the same time, the Government showed itself willing to send Iraq more Mirage fighters, helping to dispel Arab concerns about French arms export policy. The principles expressed by the French Socialists with regard to arms sales have not had any negative impact so far on any deals with Arab countries.

Inhibiting

The main factors inhibiting the growth of Paris as an Arab financial base were already there before the change of Government. The French capital has never looked like challenging London as a centre for recycling oil funds. This is partly because of the relatively narrow range of financial instruments available for investment. Banking activity has also long been restricted by tight curbs on credit growth.

Arab banks, whether fully or majority-controlled by non-French shareholders, fall outside the nationalisation of the banking sector and are little affected by the stringent exchange controls brought in after the election. The main area in which they risk being hit is increased taxation of bank profits.

At the main Arab-Western consortium banks business in property and export finance is expected to continue, although Arab investors show some reservations about investing in French shares and bonds.

The three main consortium banks have all evolved considerably in recent years after their early stages concentrating on the business of underwriting and managing international loans.

The only one which has kept up a major emphasis on the European sector is UBAF (Union des Banques Arabes et Financières), which by no coinci-

dence is by far the biggest in terms of assets, has the most impressive list of state banks network of international affiliates.

Arab Bank, the oldest and the smallest of the three, set up in 1969 with mostly private Arab shareholders, has cut back sharply its reliance on the inter-bank market. The bank is currently in the throes of a reorganisation of its shareholding structure, subject to approval by the French authorities, which will make it an entirely Arab joint venture.

BAIF (Banque Arabe et Internationale d'Investissement), also shunning the heavy competition and narrow margins of the bond business, has taken on the role of a specialised merchant bank, basing its reputation on quality rather than quantity.

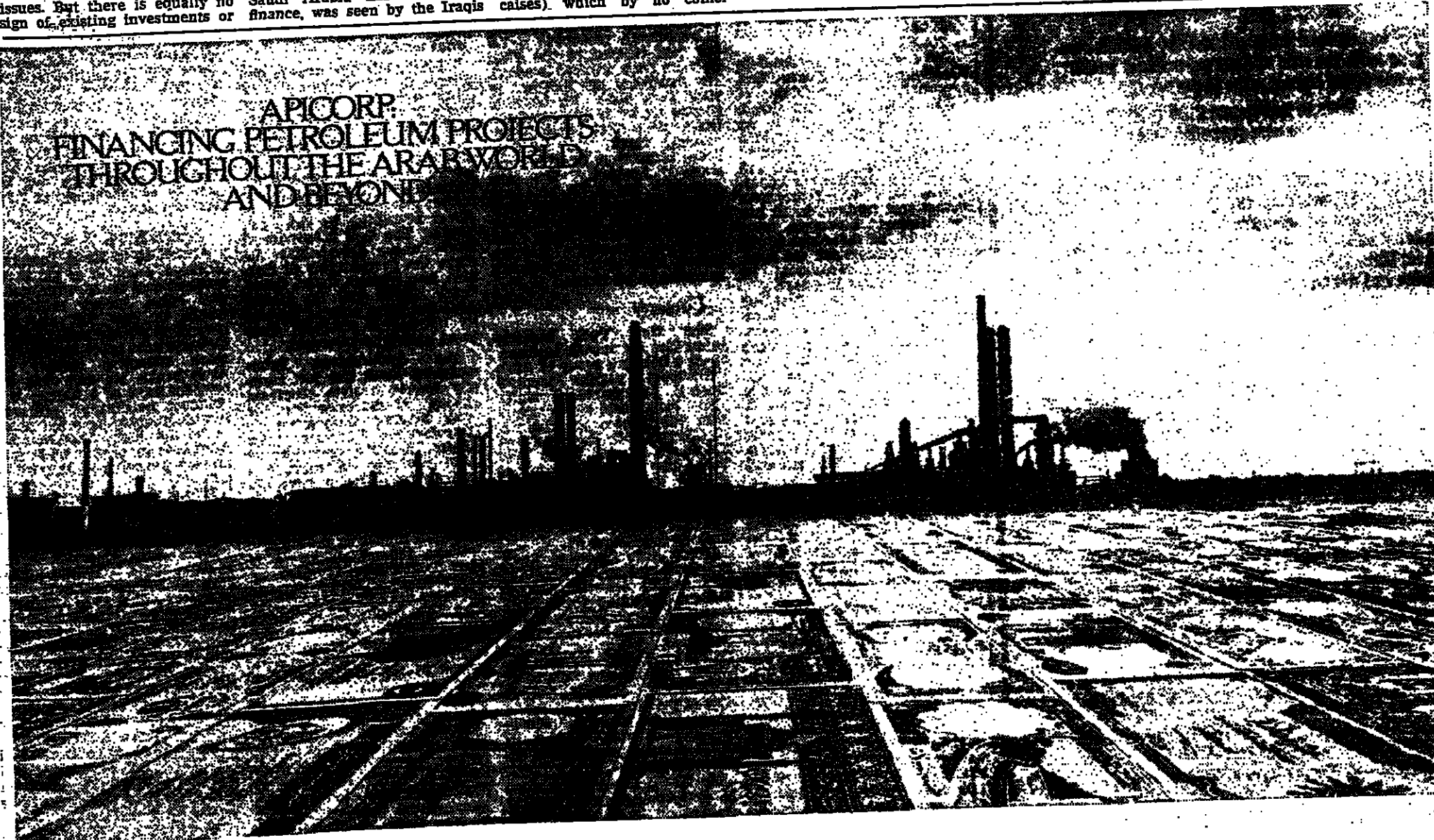
These banks have been joined by other large outfits, including Banque Intercontinentale Arabe, an Algerian-Libyan joint venture and Al-Saudi Banque, which has made big inroads into petrodollar recycling.

The existence of the consortium banks has not prevented shareholding interests from setting up on their own account. Arab Bank, for instance, the grandfather of private banking in the Arab world and one of the founder members of the UBAF consortium, has an active branch largely devoted to commercial services.

A number of smaller refugee banking interests from the Lebanon bring the total of Arab banks in France to about 35.

The most conspicuous area of Arab investment activity to date remains the property market. The villas of Cannes—a paradise for French burglars—bear witness to the fact that the spectre of Socialism has not yet been enough to chase Arab money away.

David White

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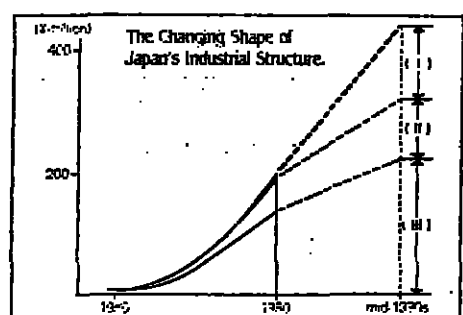
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Bright Outlook for Japan's High-Tech Industries.

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(I) High-Tech Industries (15-20% of GNP): Aircraft, Space, Data Processing, Electronics, New Energy, Life Sciences, New Basic Materials, etc.
(II) Key Industries (15-20% of GNP): Steel, Automotive, Electric machinery, Chemical, etc.
(III) Other Industries: Agriculture and Fishery, Construction, Electric Power and Gas, Wholesale and Retail, Finance and Insurance, Services, etc.

Source: Agency of Industrial Science and Technology, MITI

- Key areas of growth will be Electronics (office automation equipment, computer mainframes, microcomputers, semiconductors), Life Sciences (genetic engineering), New Basic Materials (transformation of metals, organic materials, ceramics), and New Energy (nuclear, solar, geothermal, etc.).
- Japan's Ministry of International Trade and Industry (MITI) is committed to raising to 4.0% the ratio of R&D expenditures to GNP by 1986-1990 — one of the highest ratios in the world.
- Specifically, MITI itself intends to appropriate ¥100 to ¥120 billion over the next decade for R&D on next-generation industrial technology.
- Japan's enterprises excel in adapting existing technology and converting new technology and new products into earnings in a short space of time. One example — Japan now supplies 70% of all industrial-use robots marketed in the world. And the future looks especially good for LSI's, VTR's, NC machine tools, antibiotics, and genetic engineering and related areas.

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ARAB BANKING XIV

Frankfurt

Heavy dependence on Saudi oil and finance

IN JUNE this year Saudi Arabian officials found themselves vigorously denying that the world's leading oil exporter was banking at further investment in D-Mark denominated German Government debt.

The rumours came in the wake of what from the Saudi point of view was an unsatisfactory visit by West Germany's Chancellor Helmut Schmidt to the Kingdom in April. Herr Schmidt had been unable to give the Saudi Government any commitments on arms sales to the Saudis, in particular the 300 Leopard II tanks which they had expressed an interest in buying.

Although the rumours proved to be false, the anxieties stirred up at the time have served to highlight both the recent heavy dependence of West Germany on Saudi oil and finance as well as the deepening financial, commercial and political links which Germany has been establishing with the Arab countries in the past decade.

This in turn is making it more difficult for the German Government to follow its long-standing policy in the Middle East of avoiding direct involvement in issues relating to the Palestinian question and sheltering instead behind joint EEC initiatives, a policy which has been dictated in part by Germany's historic debt to Israel. The vicious attacks which Israel's Prime Minister Begin directed at Herr Schmidt and the German people against the background of the discussion of arms sales to the Saudis, albeit in the midst of his own re-election campaign, underlined how sensitive the Israeli Government is to even this slight shift in the political wind.

Links

The strengthening links between West Germany and the Arab world reflect both the post-1973 oil price surge and latterly the economic problems of Germany itself in the wake of the second great escalation in oil prices in 1973-74. But the development needs to be seen to be in the context of longer term commercial ties. Banks such as Deutsche Bank and Dresdner Bank, for example, were deeply involved in the financing of railways in the Middle East at the turn of the century, while West German construction companies had

begin to play a bigger role in places like Saudi Arabia before the 1973-74 oil price surge.

But the Arab relationship has taken on added importance in the past two years, especially because of the Federal Republic's heavy dependence on imported oil for its energy needs and the impact this has had on its international payments position. The West German oil import bill will have increased from DM 80bn in 1970 to DM 100bn (on current projections) by the end of 1981. This increase was a major factor in the DM 30bn current account deficit reported by West Germany last year and the plunge of as much as 30 per cent in the value of the D-Mark against the dollar in the past 12 months.

Against the background of these problems not only has Saudi Arabia remained the biggest oil supplier to the Federal Republic, along with other Opec countries, it has become a heavy purchaser of German Government debt and has played a vital role in helping to finance Germany's huge current account deficit and offset the currency outflows which were such a problem in late 1980.

According to the Bundesbank's annual report last year some DM 25bn of long-term funds were raised directly or indirectly on international capital markets. Half this sum was made up by borrower's notes of the Federal Government placed mainly in Opec countries. Some DM 6bn alone of such notes were placed directly with Saudi Arabia.

In addition to these rapidly expanding financial ties, at Government level, private sector links with specific Arab countries have deepened. Since 1974 West Germany exports to Arab countries—Saudi Arabia and Iraq in particular—have grown dramatically. Between 1974 and 1978 the trade balance was positive in Germany's favour despite rising oil imports. In the past two years it has become negative.

Unfortunately there has been a corresponding loss of German exports to Arab countries in this period and particularly over the past year. Otherwise the German trade deficit could have been much worse. Thus in the first six months of the current year German exports to Saudi Arabia increased by 26 per cent to DM 2.6bn and to Iraq by 73

per cent to DM 2.5bn compared with the corresponding half of 1980.

Thus despite the rising cost of oil (imports from Arab countries are 91 per cent oil) the trade deficit with Arab countries has increased only slightly from DM 4.2bn in the first half of 1980 to DM 4.7bn in the first half of this year.

Arab countries have, however, in this period become Germany's most important single trading partner after Europe, displacing North America. Exports to Arab countries totalled DM 2.5bn in the first half of 1981, imports were DM 17.5bn.

This catalogue does not exhaust the growing German-Arab relationships. Apart from their role as intermediaries on behalf of their Government with Arab lenders, the big German banks have broadened their ties with Arab countries, reflecting both their own international role and the oil wealth of the Arab oil producers.

Recycled

The big banks of course receive deposits from Arab banks and central banks and have thus played a role in the recycling of Opec current account surpluses. On behalf of their German export customers they have been conducting multi-billion D-Mark business in giving performance guarantees on behalf of German companies involved in projects in the Middle East and in giving guarantees against, for example, down-payments.

The complexity of the German bank's relationships in the Middle East is growing too as a result of the expanding role of Arab banks in world finance and the maturing of the Middle East banking system itself. Bilateral relationships have had to be built up with Arab banks—many of them newly established or rapidly expanding—which have become more aggressive competitors in the Western financial markets.

Different cultural traditions, the lack of a traditional Western pattern of bank supervision and the intricate relationships between these financial institutions and their governments has required and will require a sensitive hand in developing these ties. As one banker put it however: "It has not been difficult up to now. With the exception of one case

all the banks in the area have behaved like normal members of the international banking club."

Some West German banks too have stakes in consortium banks with Arab partners. Deutsche Bank, the biggest German bank, is one of the seven shareholders, along with the Saudi Monetary Agency and Morgan Guaranty Trust, in the exclusive Saudi International Bank, and was a founder in 1972 of the European Arab Bank. Commerzbank has a 25.1 per cent in UBAE Arab German Bank and a 5 per cent holding in the Saudi Investment Banking Corporation.

Some Arab countries too have been active portfolio investors in German shares. Kuwait has bought a 10 per cent stake in Volkswagen of (Saudi) and has built up its stake in the big German metal concern, Metallgesellschaft, to 20 per cent.

Some German bankers see in the closer financial links the opportunity to give the Arab countries and their banks a better understanding of and a bigger stake in the stability of the Western financial system, as well as scope for profitable business ties. But they are aware too that these direct commercial and financial links have made modifications in German foreign policy towards the Arab world in the direction of more bilateral exchanges with Arab countries both necessary and inevitable.

Finesse

Such relationships are clearly going to have to be handled with finesse, not only because of the question of Israel but also because of the potential domestic repercussions. As was evident at the time of Herr Schmidt's visit to Saudi Arabia there are many Germans who fiercely oppose arms sales abroad (which is hardly surprising given the strength of the peace movement) and even more who believe that exports to areas of tension, in particular the Middle East, need to be avoided.

But above all Germany, with its heavy dependency on Arab oil, is interested in trying to ensure that another war does not disrupt oil supplies. It is unlikely therefore to support any initiatives which might risk upsetting the balance in the region.

Stewart Fleming

New York

Arab banks putting down roots despite all the restraints

ARAB BANKS aspiring to open in New York face a bewildering array of limits and restraints, state and federal regulations. Nevertheless, as Arab financial institutions increase their participation in the process of recycling Opec surpluses and handle a larger share of the investment of the wealth generated in the Middle East, a small but growing number of Arab banks have put down roots in New York.

The city, says Mr Fakhruddin Khalil, the Syrian-born first executive vice-president of UBAF Arab American Bank, has all the prerequisites an Arab investor might want in a major financial centre, including safety, stability, availability and diversity of investment opportunities and an appropriate institutional framework. It has the distinct advantage over Europe in the sheer size of the American market and the large potential for investment in property, equities and bonds.

Despite a great deal of rhetoric to the contrary, Arab investors did not withdraw their funds from New York banks in the wake of the freeze of Iranian assets by the U.S. Government. Nor do Arabs worry that this might be a precedent, says Mr Khalil, who contends that the U.S. market is a "must" for Arab investors because of its stability, size and diversification.

Preliminary figures released by the U.S. Treasury suggest that Opec had more than \$60bn invested in the U.S. while the Federal Reserve reports a further \$30bn in the foreign branches of U.S. banks at year-end.

A \$30bn statistical discrepancy reported by the Commerce Department suggests that there may have been very large inflows that were not accounted for. Congressional hearings scheduled for September 22 and 23 were designed to find out exactly what is wrong with the Government's data collection and to what extent Arabs are investing over the longer term. Estimated holdings at the end of June of

U.S. Treasury obligations collected in the "other Asia" category, which includes the oil-producing countries, amounted to \$21.4bn.

Mr Khalil insists that Arabs seeking to establish banking operations in New York or to invest in American banks will not run into difficulties if they go through the proper channels. Mr Sulaiman Olayan, a Saudi entrepreneur, purchased a 7.5 per cent interest in the First Chicago Corp. without incident.

His daughters are bankers in New York. Ms Hutham Olayan works in the representative office that Saudi International Bank, the London-based consortium in which the Saudi Arabian Monetary Authority has a 50 per cent interest, opened in New York on May 7. Ms Lubna Olayan, having graduated from the Morgan Guaranty training course, looks after her father's interests in the states.

Uneasy

The New York banking authorities are uneasy, however, about a bid by a group of Arab individuals to acquire Financial General Bankshares, a multi-state bank holding company with subsidiaries in Virginia, Washington DC, Maryland and Tennessee as well as in New York. The Federal Reserve has already granted approval for the acquisition of the \$2bn in-asset holding company, but hearings were to be held in New York on September 21.

UBAF Arab American Bank, chartered by New York state in 1976, has 11 Arab bank shareholders, including the central banks of Egypt and Iraq, five Arab consortium banks and four American banks — Bankers Trust, First Chicago, Security Pacific and Texas Commerce Bankshares. By the end of August that bank had \$475m in loans on its books and \$800m in deposits, roughly half of which came from financial institutions in the Middle East.

Mr Khalil stresses the need to develop domestic banking activities, capitalising on

specialisations such as gas inventory financing for utilities, the financing of Arab projects, including bid bonds, performance guarantees and bridge financing, and the servicing of Arab investors to build up fee income. The bank also participates in syndicated loans with other banks in the UBAF group, the \$700m loan to Mexico completed this summer being a prime example.

UBAF Arab American is also active in Eurocurrency and Arab currency trading, and hopes to go into gold and silver trading for customers as well.

Although UBAF's Euro-Arab consortium rival BAI is expected to open a representative office in New York shortly, the major new thrust will be in direct branching by the Arab banks. The Gulf International Bank, whose shareholders include the governments of Bahrain, Iraq, Kuwait, Oman, Qatar, Saudi Arabia and the United Arab Emirates, pointed the way by opening a federally chartered branch last October.

The Arab-African International Bank has just formally opened a state-chartered agency. At the same time the Arab Banking Corporation, a Bahrain-based institution with Libyan, Kuwaiti and United Arab Emirates interests, has won approval for a federally chartered branch in New York. Still pending is a bid by Dubai Bank to establish a federally chartered branch in the state.

While federal charting is seen as the best approach by banks from countries that do not offer banking reciprocity to New York banks, Saudi Arabia and Kuwait being prime examples, the whole concept of federal branching is being challenged in the courts by state bank supervisors.

Costi Faraj, Consul General, the Syrian-born American-educated manager of the New York branch of Gulf International, has no doubt that Arab banks will take advantage of the opportunity to establish international banking facilities in New York on December 3.

Since banking in Bahrain is tax-free, Gulf International will not necessarily be tempted to book more loans in New York. Furthermore, under the regulations the legal lending limit will be based on the capital of the branch and two-day withdrawal notice may discourage very short-term investment.

The attractive international banking facilities are greater, for UBAF Arab American, which is considering opening such a facility, although it already has an offshore banking branch in the Cayman Islands. The bank is also studying the possibility of opening loan portfolio offices in various U.S. cities as preparation for the possible establishment of Edge Act subsidiaries.

Attractive

According to Mr R. Desmond McVeigh, manager of the Saudi International Bank's representative office, recent regulatory trends in the U.S. and the growth of international banking business have made New York a more attractive market for Arab banks. He says that the establishment of a branch is a "distinct possibility", although it will probably be a few years down the road. However, his presence in New York has already proved to be very beneficial.

Shareholders in his bank comprise a blue-ribbon group of international banks, including Morgan Guaranty.

With even American banks having their Middle East regional offices overseas, first in Beirut and then in London—American corporations have not been accustomed to find Middle East expertise in New York. But with the advent of Arab banks, steeped in their own culture and well-versed in the complexities of doing business in Arab countries, that is changing gradually. More important decisions relating to Arab finance, trade and investment are now being taken in New York or San Francisco, observes Mr Khalil.

Alena Wels

ARAB BANKING XV

Tokyo

Plans for joint projects

JAPAN'S FINANCIAL community was, to put it mildly, caught unawares by the first-oil crisis. But the task of catching up in the Middle East — now a (if not the) prime source of foreign business — is beginning to bear fruit.

Arab investors appear firmly committed to diversifying into Japan and the rest of Asia. The more innovative Japanese companies are working on ways of maintaining the flows of petrodollars through their hands.

Japanese banks have found their commercial business with the Middle East growing rapidly in proportion to the growth of trade, particularly exports (which were up 16 per cent in the first half this year to \$8.2bn). Japanese banks regard increasingly the Arab World to be a lucrative source of business for industrial project financing.

Of perhaps greater interest is the prospect envisaged by Japanese financiers for attracting substantial amounts of Arab money into investment projects in Asia and the Pacific Basin, now the fastest growing economic region in the world.

Nomura Securities, which opened a representative office in Bahrain last year, is putting together an ambitious "project financing" scheme which would involve petrodollars investment in mainland China.

The Nomura scheme will combine Arab investment (or other international funds) with Japanese technology aimed at establishing joint ventures in light industry in China. Japanese companies in such fields as plywood, textiles and light machinery are to establish the joint ventures using Arab financing.

Under the Nomura plan output would be exported to Japan. The group has already sent two delegations to China to lay the groundwork.

Combinations

On a broader scale, Nomura foresees combinations of Japanese technology, Asian resources (including labour), Arab money and its financial management throughout the region.

Relations between the Japanese financial world and the Arab world were all but non-existent before the first oil crisis. In the two decades before the emergence of Opec as a force to be reckoned with, Japan's presence was limited to erstwhile branches of the foreign exchange specialists, Bank of Tokyo, in Beirut and Tehran, and a BOT representative office in Egypt. Among the most powerful Japanese banks only the Industrial Bank of Japan (IBJ) showed any interest in peddling their capital notes to Arab investors.

That all changed with the financial crises which hit Japan in the wake of the oil shock. Then, as now, government-to-government links played a key role in establishing channels. In 1975 the Ministry of Finance in Japan arranged for a \$1bn five-year deposit for cash-hungry

JAPANESE GROUPS ISSUING BONDS IN THE ARAB MARKET 1979-81

Company (guarantor)	Date	Type	Amount
Mitsubishi Heavy Industries (Mitsubishi Bank)	July 1979	Straight bond, public placement	30 (SD 10m)
Saitama Engineering Company (Dai-ichi Kangyo Bank)	February 1980	Straight bond, private placement	21 (SR 70m)
Bank of Tokyo—subsidiary credit company (Bank of Tokyo)	July 1980	Floating straight bond, public placement	50
Ito-Yokado Company	July 1980	Convertible bond, private placement	23.4 (Y5bn)
Tokyo Sanyo Electric Company	August 1980	Convertible bond, private placement	30
Jusco Company	September 1980	Convertible bond, private placement	23.4 (Y5bn)
All Nippon Airways Company (Industrial Bank of Japan)	November 1980	Straight bond, private placement	40
Daiwa Paper Manufacturing Company (Daiwa Bank)	November 1980	Straight bond, private placement	15
Nippon Sheet Glass	December 1980	Convertible bond, private placement	15
1980 total			216.8
Ito-Yokado Company	March 1981	Convertible bond, private placement	25
Caterpillar Mitsubishi (Mitsubishi Bank)	March 1981	Straight bond, private placement	15
Orient Leasing Company	April 1981	Straight bond, private placement	10
Kawasaki Heavy Industries	April 1981	Yen-denominated bond, private placement	45.6 (Y10bn)
Industrial Bank of Japan—subsidiary credit company (Industrial Bank of Japan)	May 1981	Floating straight bond, public placement	30
1981 total (January-May)			125.6

Source: Nomura Research Institute

banks from the Saudi Arabian Monetary Authority.

Grateful at the time, despite the rather high cost of the loan, the banks "politely" declined in retrospect, unwisely, to renew the deposit which came due, ironically, just before the 1979 Iranian revolution touched off a second oil and balance of payments crisis. It took strong incentives by the authorities in the spring of 1980 (including rule changes to make deposits with Japanese banks attractive to Arab governments) before oil money started to flow into Japan. (In fact the net inflow into stocks and bonds hit a record monthly pace of over \$1bn last autumn.)

The biggest city banks can now claim deposits from the Middle East of about \$2bn each, and a number, along with securities houses, have been entrusted with custodial accounts for Arab investment in Japanese Government and corporate bonds.

In addition the Bank of Japan still maintains a privileged link with SAMA on sales of government bonds from its own warehouse.

Though precise estimates are hard to find, Japan probably raised its take of new Opec investment to over 10 per cent of the total last year. Cumulatively, though, Japan is believed to account for only 7 per cent of Opec's total investment.

Japanese analysts believe that the Arabs will continue, in the long run, to increase their investment into Japan. This is despite what now appear to have been some gross over-estimates of just how much the surplus would be available for investment this year. Whereas earlier this year many economists forecast the total Opec surplus at over \$100bn, it now looks as though it will be closer to \$50bn-\$60bn.

Shortfall

Moreover, it is likely that Japan's share of the smaller Opec pie, after a respectable performance earlier in the year, will fall short of last year.

The optimists, however, point to the conventional wisdom that Arab investors remain committed to a spreading of their investments away from Europe and the U.S. The rule of thumb in Japan is that over the coming five or ten years an optimal distribution of funds will leave Japan with 15-20 per cent of Opec money. Kuwait and Saudi Arabia may have already passed the 10 per cent mark. Regardless of the current reappraisal of Opec short-term financial prospects, Japan and the rest of Asia (which Japan likes to see as its backyard) will no doubt feel more of the weight of Arab wealth.

The signs that Japanese banks and securities houses have

woken up to the promise of Opec investment now abound, though it is still mildly surprising to realise how recent the moves are.

There is still only one Japanese bank branch office operative in the Arab world. The Bank of Tokyo (having stopped branch business in Beirut) opened an offshore banking unit in Bahrain in January 1980, replacing the representative office it had operated since 1977. Since then 12 Japanese banks have rushed to follow suit. Two Japanese securities houses have also opened offices.

A number of the banks would like to obtain banking licences in Bahrain and the Bank of Tokyo is seeking permission to open a representative office in Abu Dhabi.

In addition Nomura Securities is seriously considering trying to upgrade its representative office in Bahrain to independent investment bank status. Yamaichi Securities has already opened a representative office, while Nikko and Daiwa are in the process of doing so. Japanese banks and securities companies have otherwise so far played only minor roles in international joint ventures involving the Arab banking world. Likewise, the only Arab-related bank with an office in Tokyo is UBAF.

Richard Hanson

Switzerland

Traditional ties strengthened

SWITZERLAND HAS traditionally been an important turntable for Arab funds. The political and monetary stability of the country, the sophistication of its banking system and the popularity of Geneva or Zurich as a European pied-à-terre have all contributed to the creation of strong financial ties. Several Arab banks run Swiss operations, while there is a widespread network of Swiss bank offices in the Middle East and North Africa—the Big Three alone run a total of 14 branches, representations and subsidiaries in the region.

The significance of the Swiss connection has become much greater with the creation of huge petro-money surpluses within the Opec. The Arab world needed expert advice on the investment of its growing oil earnings and Switzerland's internationally oriented banks were in an excellent position to provide re-cycling services. After initial fears that undue diversification into Swiss franc holdings could seriously disturb the currency, the National Bank has in recent years aided the re-cycling process by making certain Swiss franc issues subscribable by monetary authorities of oil-producing countries.

Today, institutional investors in Arab nations are making full use of the services available to them through the Swiss banks. A recent Commerzbank study shows that over half the new foreign investments by Opec countries last year went into long-term commitments. Swiss bankers attribute this primarily to the shift, pioneered by Kuwait and Saudi Arabia, into portfolio investments on the part of monetary authorities. These keep up a balanced investment policy, however, and continue to put money into worthwhile short and medium-term assets at the same time.

The Saudi Arabian Monetary Authority (SAMA) has made most use of the special Swiss franc facilities, having first grasped the opportunity when in 1976 the Swiss National Bank permitted Opec bodies to subscribe special medium-term Swiss franc paper issued by international development banks. Word has it in banking circles that the SAMA was the first foreign monetary authority, unnamed by the National Bank, which issued two series of Sfr 100m of debentures of one and two years' maturity this July with the right to float up to another Sfr 300m of such notes. This would certainly meet the Swiss criterion of helping along petrodollar recycling while keeping an eye on the fate of internationalised Swiss francs.

Revamping

Since last September it has been possible for non-foreign borrowers' private placements denominated in Swiss francs to be acquired by non-Swiss banks, governments and monetary authorities against a commitment to retain these for the duration of the issue. With the intervening development of exchange and interest rates, these have not proved much of a draw. However, Arab and other investors could well be attracted by what observers say could be a pending revamping of the conditions for such purchases.

As one of the world's major gold trading centres, Switzerland is naturally interested in the Arab view of the metal for monetary purposes. In fact countries in the area with large quantities of gold, such as Algeria, Saudi Arabia and Kuwait—appear not to have bought any more for the best part of two years, from Switzerland or anywhere else. Only

Libya has been building up monetary gold, its reserves having reached over 31m ounces by April of this year.

The picture is different with regard to private clients in Arab countries. Given the current high level of short-term interest, they have been putting a great deal of money into three- to six-month paper. The attraction of short-term dollar investments has led to a massive increase of overall Opec money in Swiss banks' fiduciary accounts. This has been an important contributory factor in the rapid expansion of such business—by almost one-third in the case of Credit Suisse—during the first half of 1981. Private Arab clients, traditionally drawn to money market opportunities, are hardly present on the long-term capital market, say Swiss portfolio managers.

The heightened glamour of the dollar, incidentally, by no means points to a loss of Arab custom for Switzerland's commercial and private banks. These have always acted as a conduit to a range of currencies and to the Euro-market—partly through their Luxembourg operations—rather than as a collecting basin for Swiss franc investments. The scope would otherwise have been much too limited for both client and banker.

As far as gold is concerned, trade in physical metal with countries such as the Gulf states is said to be quite good, though there is nothing like the run on "paper gold" the banks experienced at the start of last year. Too many Arab clients are twice shy of gold investments these days. Still, demand could well pick up further if and when the price starts a steady upswing; after a good deal of Middle Eastern jewellery was melted down for its gold during the last boom, the bazaars will

soon be wanting more as investment prospects improve.

In the first half of this year Swiss franc borrowings of the Opec block more than doubled to a level of Sfr 294.5m. Various Arab countries belong to the banks' triple-A list in terms of credit-worthiness, the terms in question being primarily financial and export loans. However, the recent sharp increase very likely concerns non-Arab oil countries to a considerable extent: Saudi Arabia, Kuwait and Abu Dhabi, for example, are counted as largely "cash" countries. Nevertheless, the availability of credit facilities is an important arrow in the quiver of the Swiss banks and substantial sums have been lent out over the years to Arab clients.

Loyalty

The freeing of the Iranian assets by the U.S. would in general appear to have made the Arab world more aware than ever of the benefits offered by the Swiss banking services. The Swiss banks themselves enjoy a high degree of client loyalty from their Arab customers, whose growing sophistication as investors makes them excellent future recipients for increasingly sophisticated advisory and money management services.

The shock sustained by Arab countries in the Iranian asset-freezing has also, it is true, led to the inception—though apparently not in Switzerland—of so-called "faceless" transactions via an intermediary in return for a fee in which the identity of the investor is concealed. The Swiss banks are keeping out of this questionable business, which they claim is in any case not proving much of a success.

John Wicks

Strength and Stability...

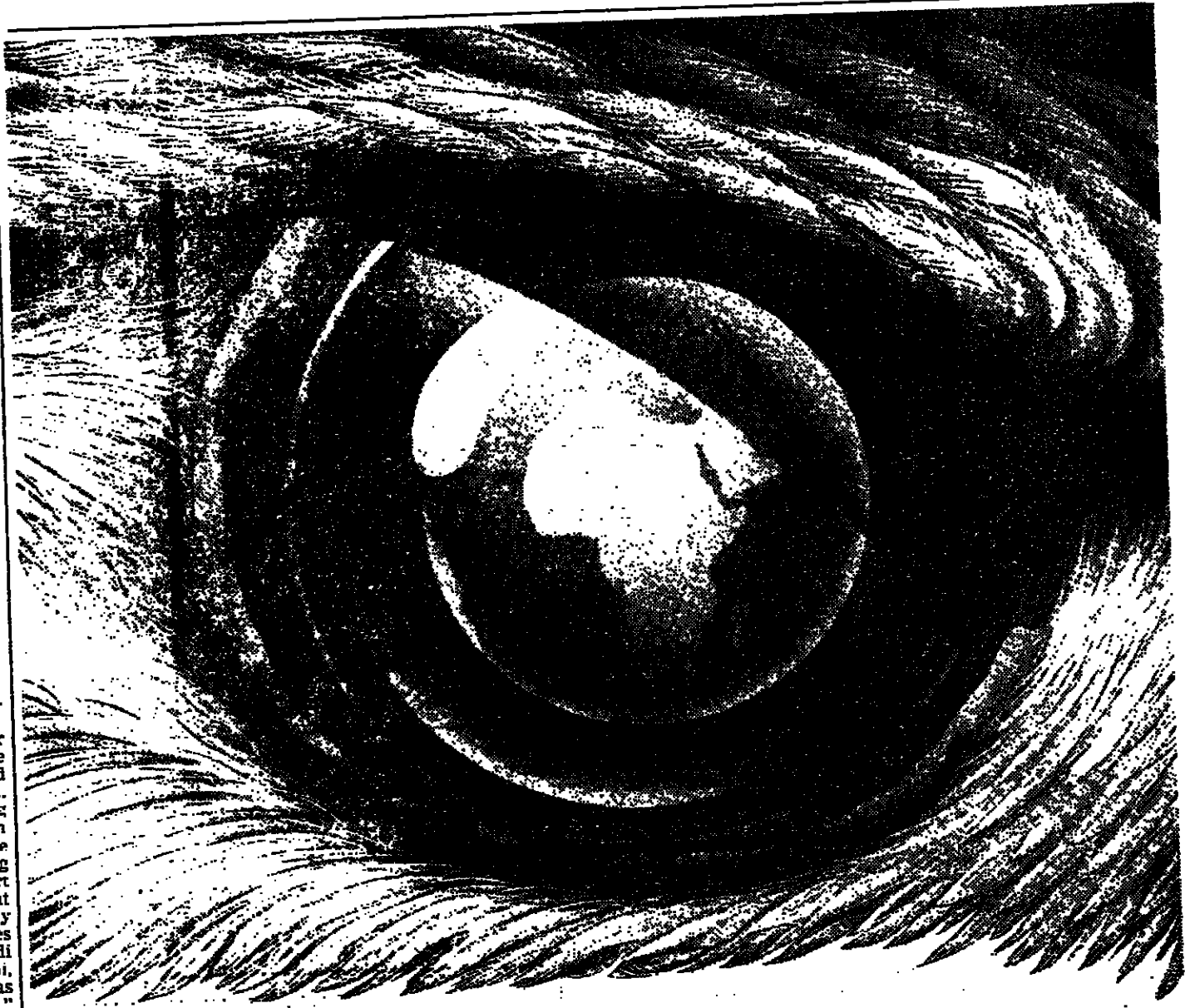


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US \$1,000 million opens up a worldwide field of vision for ABC

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and profits totalled US\$ 45 million.

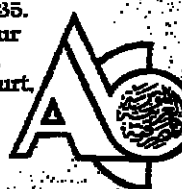
The first half of 1981, as at 30th June, witnessed good growth. The total footings reached US\$ 4,294 million, assets stood at US\$ 3,357 million, deposits at US\$ 2,540 million and loans and bonds amounted to US\$ 877 million.

But this is only the first stage. We have already embarked on a programme to establish our presence in all the world's major financial centres by opening a representative office in London, with branches to follow shortly in New York, London and Singapore.

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The illustration is of the eye of a Peregrine Falcon, prized by falconers in the Middle East for its speed and tenacity.

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Total balance sheet, end-1970:

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Over these ten years, it has become the best known commercial bank in the Middle East for the underwriting of Eurobond issues.

In the next ten years, the Alahli Bank of Kuwait will keep on growing...

because it will keep trying to serve you better in the Middle East.

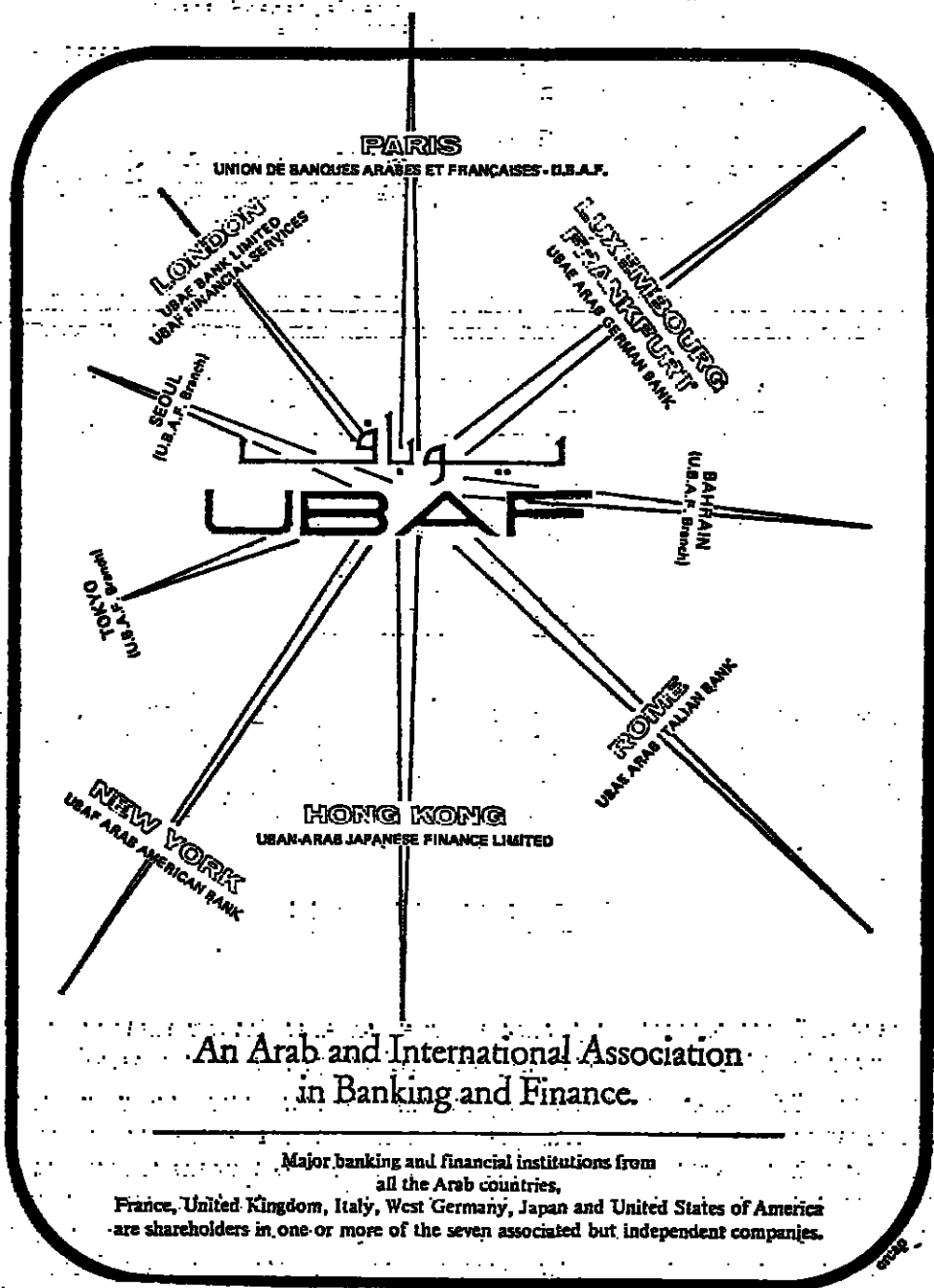
Summarised Balance Sheets

	End 1970	End 1980
Year of operation	3	13
Capital	2,000	15,000
Capital & Reserves	2,957	59,377
Deposits	69,714	960,341
Advances	34,867	389,403
Contra-accounts	41,953	280,478
Total Balance Sheet	114,905	1,301,696
Net Profit	756	4,078

(Figures in thousands of Kuwaiti Dinars)
(1 KD = US\$3.68 end-1980)

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ARAB BANKING XVI

Shouldering the burden of construction guarantees

A FEW months ago the Libyan Government invoked a \$35m letter of guarantee given by Türkiye Cumhuriyet Ziraat Bankası on behalf of a Turkish Cypriot construction company which failed to complete its contractors. As a result Tripoli refused to accept such underwriting by Turkish banks on behalf of their country's concerns operating in what has been a very important market for it.

According to recent reports the issue has been resolved and the boycott of Turkish banks lifted following settlement of the obligation. Nevertheless, it was another reminder of the liabilities involved in construction contracts in the Arab world.

It still constitutes probably the most buoyant even if the boom period of growth is now four or five years gone. In terms of expenditure the region remains one of the most expansive in the world. By the same criterion it is still essentially a buyer's market. That means tough contract terms which can involve heavy sanctions.

Arab clients, with a few exceptions like the Arabian American Oil Company, are as insistent as ever on fixed price contracts. There has been no relaxation on the insistence that bid and performance bonds, together with guarantees in respect of advanced payments, should be unconditional and payable on demand with little or no defence allowed against arbitrary and capricious calling. The refusal to contemplate independent or international arbitration remains dogged. At the same time contractors can suffer payment delays with no reimbursement for cost of the interest incurred.

Liability

For the banks which provide the guarantees or stand-by letters of credit on behalf of construction companies in respect of bonds and advance payments the business continues to be a source of some worry, even if ultimate liability rests on the contractor. Compared with a level of 1-1½ per cent two years ago rates have fallen to 0.25-0.5 per cent. For the larger projects of Arab states they can be as little as 0.125 per cent. At the other extreme the rate for more speculative private sector contracts can still be as high as 1-1.5 per cent. In Egypt where local banks must be involved there is an additional cost to the contractor of 1-1.5 per cent; in Saudi Arabia a relatively small charge is added for signature verification.

It was the sheer size of some of the contracts being awarded in the Arab world and Iran five or six years ago that first raised major concern. Bid bonds are in a range of 1-2 per cent and advance payments—made on a generous scale to assist with mobilisation—generally 20 per cent. Performance bonds vary from 5-10 per cent for Saudi Arabia, 10 per cent for Iraq and up to 20 per cent for Libya.

In the earlier stages of a contract liability can amount to 30 per cent of the total contract. The sums at stake can be very large. One fairly recent example was the \$17bn University of Riyadh project awarded to Blount of the U.S. and Bouygues of France. A guarantee package of \$430m was arranged for the main contract, with Amerex and Chase Manhattan looking after the American portion and Credit Lyonnais the French portion. Another for \$204m was lead-managed by the Bank of America for the Korean consortium made up of Hangyang, Lucky Development and Samick.

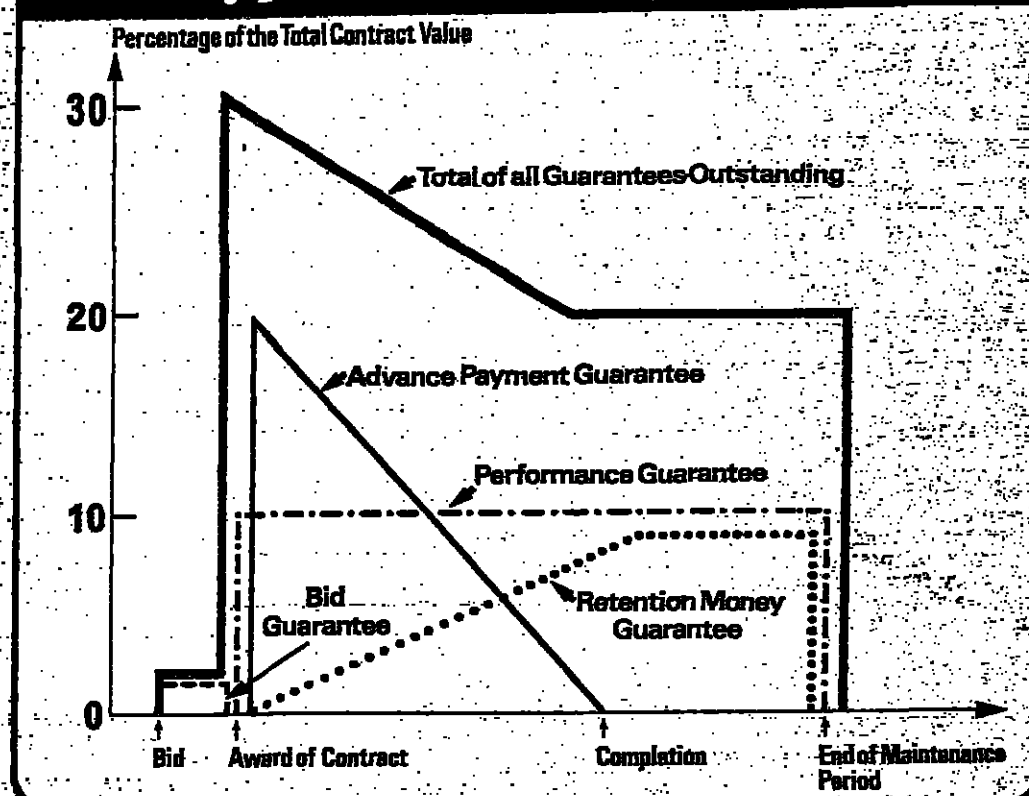
In themselves such figures are far too large for any single bank to contemplate shouldering responsibility, quite apart from considerations relating to credit lines, portfolio management and capital. Hence the development of syndicated guarantees over the past few years. More than 20 banks subscribed to each of the two relating to the University of Riyadh project.

Nevertheless, clients have shown signs over the past few years of being more flexible and accommodating. Mr Jim Muzzy of Bank of America, one of the leaders in this specialised area of construction finance, says: "To an extent the Arab world is less of a buyer's market—not because of the commercial aspects but because of the educational ones." The more discussions and negotiations take place the more employers and suppliers understand each other's problems. Clients are beginning to realise that it is worthwhile to pay attention to the wording of the instrument and to make sure that it makes sense to both sides of the transaction.

There is, Mr Muzzy says, increased recognition of the principle "get it right first time and you save headaches down the road on both sides." He notes a greater willingness to accept conditional guarantees. There have even been some instances of them in Saudi Arabia, one of the most rigid markets, where the liability has been qualified. But generally on-demand guarantees to cover bonds are still the rule.

Most bonds in the Arab world are covered by guarantees which amount to a secondary

Typical Guarantee Schedule



liability. Payment under them is dependent on the account party's failure and certain procedures being taken when the bond is called. Stand-by letters of credit, basically an American phenomenon, are a direct liability. For the banks they are simpler. But they are a contingent liability—as opposed to a funded loan—and, therefore, an extension of credit that is taken into account in lending limits.

In Britain only half the value of guarantees are treated in this way. French, Swiss and banks of some other countries have an advantage over their British and American competitors as far as capital adequacy regulations are concerned.

Provision of guarantees is a relatively specialised business demanding substantial resources and expertise. Relatively few banks can be said to be in the forefront. Among leaders in the field are Lloyd's Bank International, British Bank of the Middle East, Bank of America, Citibank, Comen-

tal of Chicago, Credit Lyonnais, Dresdner Bank, Deutsche Bank and Amsterdam-Rotterdam Bank.

Among the indigenous institutions of the region Arab Bank should be numbered. Recently it has been joined in a significant way by Banque Arabe d'Investissement International, Gulf International Bank and the Arab Banking Corporation. In itself the provision of guarantees may not be particularly profitable but its value for the spin-off by way of the bigger financial packages and other business that it can generate.

From the contractor's point of view surety bonds would be more satisfactory. Arab clients are unfamiliar with the insurance business. They prefer in any case instruments which they can understand and can be easily liquidated. For them the complex procedure whereby an insurance company stands surety for a contractor, undertakes to cover actual losses

suffered by the buyer and takes responsibility for completion of the project has no appeal whatsoever. For their part underwriters have looked with grave reservations on unconditional bonds.

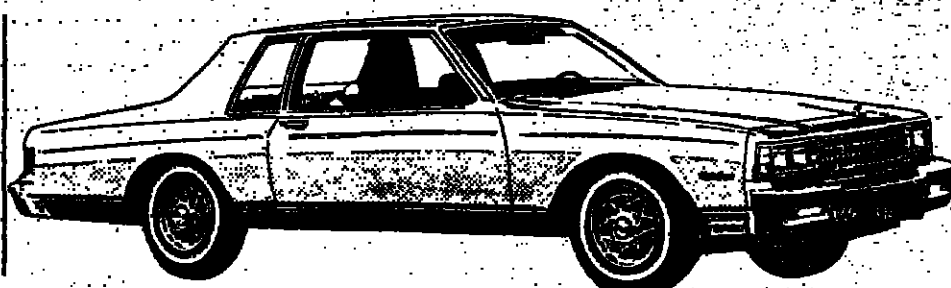
The fact that no large guarantee has been invoked unreasonably has been reassuring to contractors and their bankers. By and large Arab clients have been equitable in their treatment of these blank cheque commitments.

The political risks in the Middle East were brought home by the revolution in Iran. Banks do not cover them. But the calling of guarantees by the regime there, nearly all of which did not get honoured as suppliers slapped injunctions on their banks, was a considerable aggravation involving administrative and legal expense. "For that reason we are more gun-shy than we would have been," says Mr Muzzy.

Richard Johns



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ARAB BANKING XVII

Interest rates an obstacle to Gulf integration

REGIONAL integration has been a conspicuous theme of government policy statements in the Gulf over the last year. Spectacular observers remark that where the ideal does materialise, however, it is far more likely to be the result of private sector endeavours than of government policies.

This seems true of the financial sector than most others, despite—or, perhaps, especially in view of—years of lip-service to such concepts as a shared Arab currency in the Gulf. Indeed it is widely held that misguided government policies have in recent years set back the progress of the Gulf's financial sector towards a greater integration which its various markets, left to themselves, might already have achieved.

Against this latter view it must be acknowledged that those markets operate in a capitalist environment of a rather special kind, where social and political pressures dictate regulatory frameworks far more intrusive than those of Western mixed economies.

Nostalgia

Above all they dictate interest rates of 10 per cent and less on all lending outside the inter-bank markets. But the Gulf's currencies are, with only a slight qualification, tied to the U.S. dollar. With a 10 per cent interest rate on the dollar already an object of nostalgia, this represents an acute strain on every banking system in the Gulf since domestic currency loans are readily exchangeable for dollars.

Struggling to overcome the consequent illiquidity for their domestic banks, Gulf governments have imposed informal controls on the flow of capital out of their states. The result has been a sharp curtailment of such private sector initiatives for closer regional integration as the Kuwaiti dinar and UAE dirham interbank markets in Bahrain, now starved of dinar and dirham capital inflows.

This is not necessarily to argue that the existing regulatory frameworks of the region are incompatible with closer integration, though some bankers take this view. It does, however, suggest that the usefulness of any designs for closer integration should be judged according to their effectiveness in helping to resolve this dilemma—reconciling, that is to say, the protection of inherently vulnerable currencies with a respect for that mobility of capital which is essential to all international markets.

Frail

By this criterion the Gulf Co-operation Council (GCC) looks frail indeed. The Gulf's Finance Ministers and central bankers have ready and constant access to each other in the normal course of events. Periodic council meetings to discuss overall strategy—the Gulf currency proposal, for example, was on the table at a recent GCC gathering though it was apparently not much discussed—may serve to underline a political point. This could be useful in such matters as avoiding a wasteful duplication of government investment. But they seem unlikely in the foreseeable future to advance the evolution of capital and money markets in the region.

Progress here will depend rather on practical steps taken by the authorities in response to market developments. For this reason the reopening of the Kuwaiti dinar bond market is of particular interest—and allows the central problem of integration to be identified most clearly with the challenge facing Mr Abdul-Latif Youssef Al-Hamad, the new Kuwaiti Finance Minister.

Kuwait's liquidity problem since 1979 has been typical of the troubles caused in the Gulf by high interest rates. Private sector borrowing to fund arbitrage operations against the dollar lifted bank lending

at one stage to more than 150 per cent of customers' deposits. Interbank rates shot up to 35 per cent and more. The authorities' response has been to call back in Kuwait as in Bahrain and the UAE, on special borrowing facilities from the central bank. Funds in this category presently total about KD 450m. Among the conditions governing access to these "swap" facilities has been an informal ruling against lending dinars off-shore. Outstanding loans to Bahrain have dropped from KD 120m to KD 13m.

The result of these policies, after some initial fervour, has been a relative success. Some arbitrage against the dollar continues but commercial bank loans have fallen to well under 110 per cent of customers' deposits, according to Mr Hikmat Nayyid, the newly-appointed executive manager of the Industrial Bank of Kuwait, and interbank dinar rates are down to an acceptable range of 8-11 per cent.

In Kuwait's case, however, there has been an additional complication. Kuwait has always aspired to a leadership role in Gulf finance. This was increasingly identified through the 1970s with its maintenance of a bond market—the more so as Bahrain's banks unquestionably usurped the leadership in commercial banking.

An impressive string of sovereign and corporate borrowers issued dinar bonds worth KD 250m in 1978-79. This represented a significant drain on dinar liquidity since the bonds' proceeds were removed from circulation as the issuers effectively returned them to the central bank in return for dollars.

As dollar rates rose far above 10 per cent the market became

something of a curiosity since it offered surrogate dollars at that level. Leaving aside this complication, however, the question it raised about the motives for investing in bonds, the liquidity factor drew the Government to declare a moratorium on further bond issues in September, 1979. The moratorium has now been lifted. The Government feels sufficiently confident about its control of KD liquidity to allow further issues, subject to the sort of controls applied in West German markets by the Bundesbank's Capital Markets Subcommittee as to size and timing. In August, two issues for Swedish borrowers raised KD 14m—a manageable enough amount when compared with the volume of interbank dealings of about KD 1bn.

Confronted

But the market is now confronted with the consequences of the government's other actions since 1979 to relieve domestic illiquidity. Investors even within the Gulf are conspicuously shy of a currency bereft of an international market. Western bond houses participating in dinar issues face an interbank dinar market which, deprived of Bahrain's dealers, offers far less assurance that short-term inventory positions can be easily funded.

Hence Mr Al-Hamad's position at the centre of the stage. He appears determined to revive the dinar bond market and the status of the dinar as an international currency. No doubt he will move cautiously. But to succeed he must surely take steps which run counter to the recent domestic policies of his own central bank. Whether Kuwait can benefit from their leading towards a happier union between its capital market and Bahrain's money market remains to be seen.

Duncan Campbell-Smith

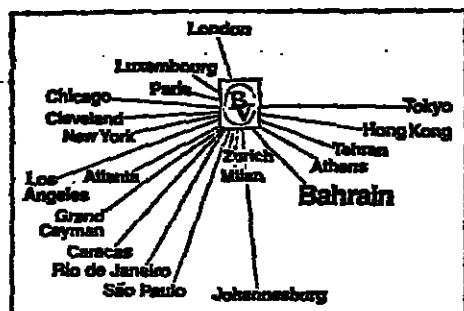
COMMERCIAL BANKS' CONSOLIDATED BALANCE SHEET 1980

(Arab Dinar Units of Account in : Arab Dinar = 3 SDRs)

	Kuwait 2nd Half	1st Half	Qatar 2nd Half	1st Half	Oman 2nd Half	1st Half	Saudi Arabia 2nd Half	1st Half	Bahrain 2nd Half	1st Half	U.A.E. 2nd Half	1st Half
ASSETS												
Cash	16.3	15.7	5.7	8.7	8.3	8.0	85.0	100.0	2.2	3.1	18.1	26.8
Due from central bank	102.1	48.5	18.5	15.1	31.5	30.3	703.0	850.0	24.2	16.9	145.4	117.1
Due from local banks	—	—	29.9	20.9	22.8	19.8	237.0	116.0	18.8	15.3	—	—
Credit	2,573.6	2,168.1	265.1	294.1	216.1	191.9	2,789.0	2,310.0	317.9	293.7	2,058.0	1,884.8
Foreign assets	1,811.2	1,588.2	181.8	151.4	105.3	64.0	2,463.0	1,577.0	224.0	207.1	1,382.0	1,080.5
Other assets	938.5	756.6	22.8	35.5	56.3	30.5	272.0	274.0	43.5	37.9	93.8	108.0
Total assets	5,437.3	4,585.0	523.3	463.7	426.3	341.5	6,527.0	6,549.0	620.6	574.0	3,699.1	3,211.3
LIABILITIES												
Demand deposits	403.1	471.3	112.4	156.7	119.4	47.0	2,722.0	2,472.0	93.7	90.9	371.2	336.9
Time and savings deposits	1,525.7	1,799.5	207.5	162.7	120.3	120.9	665.0	545.0	232.3	196.5	1,151.7	906.5
Government deposits	158.9	145.3	42.5	17.7	63.6	49.4	152.0	115.0	59.4	40.6	373.5	276.8
Due to local banks	—	—	54.0	13.7	30.5	25.4	337.0	160.0	18.8	15.3	—	—
Foreign liabilities	1,082.8	795.7	22.4	20.9	57.5	57.2	350.0	603.0	165.2	177.0	1,195.0	1,139.8
Capital reserves	324.7	281.1	55.4	40.9	25.8	21.2	325.0	282.0	29.8	26.7	293.3	258.5
Other liabilities	1,837.1	1,092.4	28.6	31.1	73.7	38.4	1,798.0	1,350.0	31.4	27.0	214.4	192.7

Source: Economic Bulletin of the Central Banks and Monetary Agencies of Arab Gulf States June 1981.

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Yugoslav loan heralds renewed Kuwaiti dinar financing

THE KUWAITI dinar capital market for foreign borrowers was reactivated quietly but significantly this summer, after a lull of more than six months, with an innovative syndicated financing for Yugoslavia.

The decision to open up Kuwaiti dinar financing again is the brainchild of Mr Abdul-Latif Youssef al-Hamad, who earlier this year was appointed Minister of Finance. He has spoken openly of his ambitions to see the KD capital market develop more strongly than it has in the past.

His plans must be applauded, as they have been launched at a time when U.S. interest rates are still well into double figures, and creating grave difficulties for other, much more developed capital market systems than Kuwait's.

The financing which first gave the clue to Mr Hamad's scheme was the \$250m syndicated loan this June for the National Bank of Yugoslavia, of which all but \$100m was raised in the form of Kuwaiti dinars.

The managers of the loan were the three Ks—Kuwait Foreign Trading, Contracting and Investment Company, Kuwait International Investment Company and Kuwait Investment Company.

Significantly, the Yugoslav financing had another motive as far as Mr Hamad was concerned. The Kuwaiti chairman of the Paris-based Banque Arabe et Internationale d'Investissement until he resigned to take up his ministerial post last March, is committed to reinforcing Kuwaiti and Arab banking in the world arena.

It is understood that the three Ks will be the focus of this expansionist policy, already seen in the way that Gulf-International Bank (GIB) and Arab Banking Corporation (ABC), consortia banks in which Kuwait has interests, have made their mark in international banking.

The Yugoslav loan was for a seven-year term, at an interest rate of 14 per cent respectively over the cost of London inter-bank Eurodollar and dinar rates.

The credit came at a good time for financially hard-pressed Yugoslavia, which used the funds towards its borrowing target of some \$2bn to meet its 1981 balance of payments requirements; Kuwaiti dinar interest rates were below those on U.S. dollars at the time of syndication—around 9 per cent versus 18 per cent on Euro-

dollars and thus representing a relatively low-cost financing.

Swallowed

The other element of the reopening of the Kuwaiti market came this August when the first new dinar bond issue of 1981 was launched on behalf of the City of Stockholm. Swallowed up gratefully by local investors, it was quickly followed by two other bonds—for the Swedish Export Credit Corporation and Eurofima, the European rolling stock financing agency.

The Stockholm and Export Credit issues both carried coupons of 10 per cent; the Eurofima issue was brought with a slightly higher rate of 11 per cent.

Eurobond analysts say the coupon levels on all three issues were of a slightly cosmetic nature, in order not to disrupt the local Kuwaiti interest rate ceiling, currently pegged at around 10 per cent. None the less, a decent yield had to be paid in order to persuade investors to take up the bonds, when much higher yields were available elsewhere.

The problem was solved by a deep discount pricing method. In a pattern which looks to be established for the foreseeable future, the KD 7m Stockholm issue maintained the historic pattern for the KD market of a fixed coupon, payable annually and with the option for the holder to redeem the bonds on a specific date prior to final maturity.

But it departed from the norm in as far as it was the first KD bond of its type to be priced at a substantial discount. Priced at 94.1, the bond yielded in excess of 11 per cent to holders who wish to exercise their accelerated redemption options.

The secondary market in existing KD bonds reacted well to the Stockholm issue, which permitted many holders of seasoned issues to switch into the new offering.

The KD 7m issue for the Swedish Export Credit was brought later in August, with a 10 per cent coupon and pricing at 95, to yield 11 1/2 per cent.

Again local investor response was good, not least because buyers could finance acquisition of the bonds in the local money market at around 9 per cent—thus virtually guaranteeing themselves a decent return.

By this autumn the pattern of the Kuwait capital system had become clear—the market is potentially open to foreign borrowers to tap both in the form of both syndicated loans and bonds.

This is an impressive first step, although local bankers caution that the pace of development will be necessarily slow and steady. For instance, Kuwait is not about to open its



Kuwait's Minister of Finance, Mr Abdul-Latif Youssef al-Hamad

doors to foreign banks to hasten the pace of its capital market development, though infrastructure will be clearly left in the hands of local institutions.

In an interview in July, Minister Al-Hamad stated that it was "out of the question" to allow foreign banks to open up Kuwait. "We feel that Kuwait is adequately banked. If we need bank services, we have the resources and capability to establish national banks."

Mr Hamad, an outspoken critic of the multilateral lending agencies such as the International Monetary Fund and World Bank, must also feel he is making a useful point in bypassing such agencies, and letting borrowers directly tap Kuwaiti markets for long-term funds.

Disregarded

Despite providing 7.8 per cent of its GNP for development aid, Kuwait is being given very little say in the management of agencies such as the IMF, he charges. "Our points of view are disregarded or not taken into consideration in any due seriousness."

Mr Hamad says that at the same time Kuwait is being constantly called on to play a more important role in the provision of resources.

He adds: "What we would like to apply is the dictum 'no taxation without representation.' It is as simple as that, especially now that we have our own bilateral agencies that have established themselves in all areas of the world."

Mr Hamad asserts that Kuwait "can go direct to the Third World. The fact we do not do more with multilateral agencies will not be at the expense of the Third World countries."

John Evans

A FINANCIAL TIMES SURVEY

ARAB INDUSTRIALISATION

NOVEMBER 23, 1981

The Financial Times proposes to publish a survey on Arab Industrialisation in its edition of November 23, 1981. The provisional editorial synopsis is set out below.

Introduction: The Arab countries' aspirations towards both optimum and fullest industrialisation; the relative weight placed upon obtaining a greater return from the exploitation of hydrocarbon resources, import substitution as a means of reducing payments deficits, and provision of new employment opportunities in different states pursuit of the objective; the relative advantages enjoyed by the region through possession of or access to capital and surplus assets; the imbalance between oil producing states with wealth but few indigenous inhabitants and poorer countries with large population but limited financial assets; the flow of labour in one direction and capital in the other within the context of industrialisation; regional organisations and the extent of their success in moving towards an integrated pattern of development of productive enterprises.

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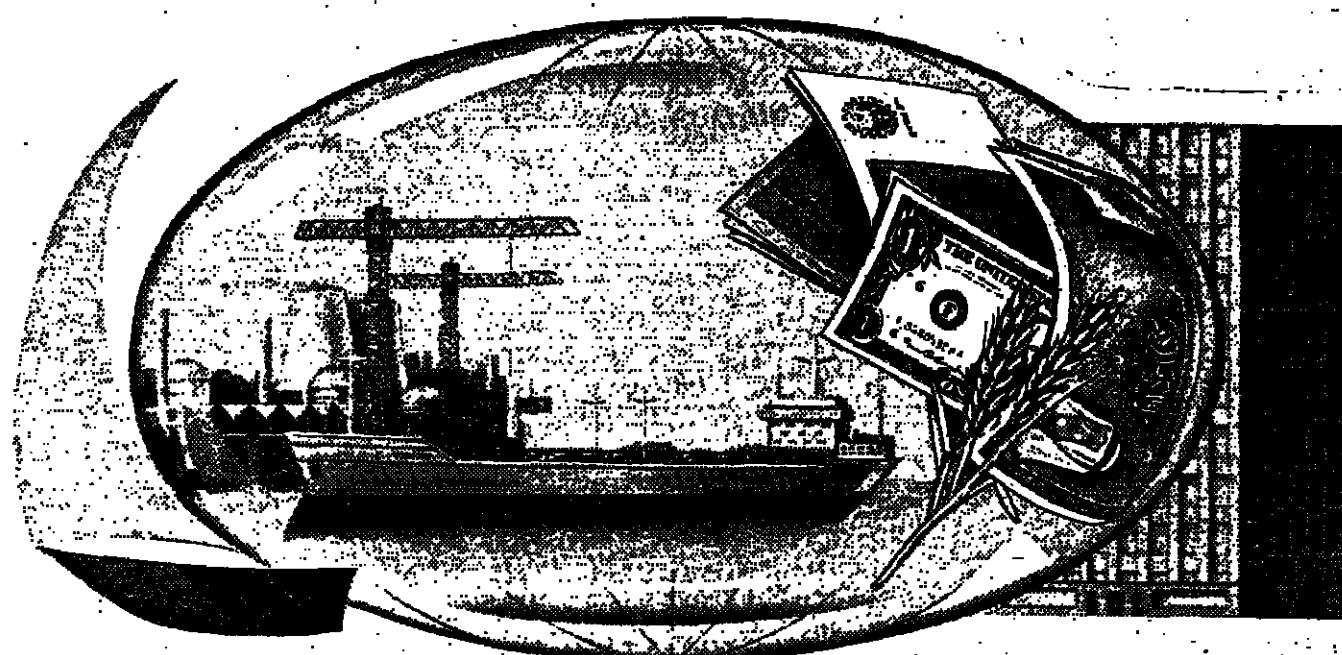
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ARAB BANKING XVIII



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The survey closes with a series of profiles of major Arab banks and other financial institutions—some operating from world centres such as London and Paris and other internationally from home bases.

SIB takes a leap forward

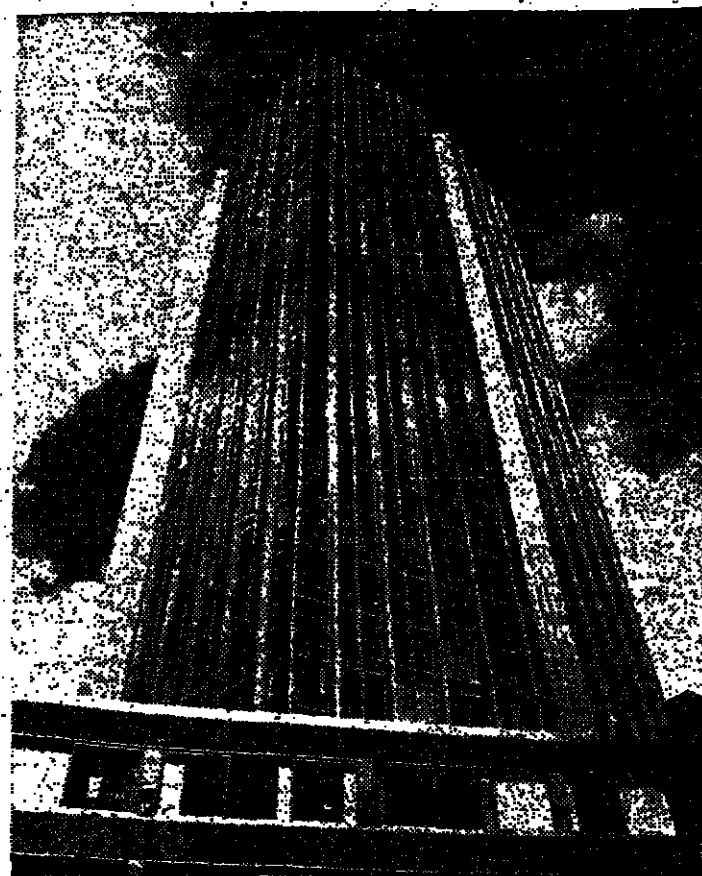
THE RAPID growth of the Saudi International Bank over the past year and a half is in marked contrast to the very modest aspirations professed by the institution when it began operations in London in 1975. At that time stress was laid on the training function and experience that such a "window on the world" could provide for the profession in the Kingdom.

In the past 18 months, however, it has emerged with the force that was inherent in shareholders' strength. The market has now felt the impact of its considerable funding and placing power.

SIB's leap forward is described by Dr. Andreas Prindl, the chief executive, as a "strategic effort" following the establishment of carefully constructed base. The bank has switched from "a training and watching brief to an intermediary one," he says. Size is not an end in itself. Rather is the objective to act as an investment and wholesale banking conduit from Saudi Arabia to the rest of the world "with the ability to answer people's problems."

The Saudi Arabian Monetary Agency (SAMA) is a 50 per cent shareholder in SIB and Mr. Mohammed Abalkhalil, the Finance Minister, its chairman. But the bank is in no way an instrument of SAMA, even if it is satisfying an Opec aspiration. Only a small proportion of its deposits come from the agency, perhaps 10-15 per cent. Nevertheless, SIB has gone some way towards fulfilling an oil producing country's aspiration to play a greater role in handling its surplus and is, indirectly, contributing to the recycling of it.

SIB's potential was more than fully apparent from the start. For its first venture abroad SAMA chose as its partners six banks, one each from the main international centres with which traditionally it had had the most dealings and placed most of its surplus



The Bishopsgate office of Saudi International Bank in the City of London

revenue in the days before the explosive increase in the assets at its disposal.

Morgan Guaranty's crucial role in its genesis is reflected by its 20 per cent stake and management contract, renewed earlier this year for a second five-year period. The other shareholders, with a 5 per cent stake apiece, are the Bank of Tokyo, the Banque Nationale de Paris, Deutsche Bank, National Westminster Bank, and the Union Bank of Switzerland. The National Commercial Bank and the Riyad Bank both have 24 per cent, giving Saudi Arabia a majority holding.

In 1980 SIB's balance sheet expanded by 56 per cent from £785.2m to £1,228m. Gross profits before taxation and provision for loan loss were up 55 per cent at £9m. In the 12-month period ending in mid-1981 footings nearly doubled from £852m to £1,649m, an increase reflecting the appreciation of the dollar. But in real terms growth would have been of the order of 60 per cent.

Most conspicuous has been SIB's activity in the syndicated

loan business. In 1980 it was involved in the management of 24 major deals worth \$4,950m, taking the lead in four worth \$383m. So far this year it has participated in transactions with an aggregate value of \$4,120m, leading 12 worth \$2,140m. It has been in the forefront of diversification through its participation in SDA and "buildup" issues.

There has been parallel expansion of other activities: not least in the business of guaranteeing bonds and provision of other financial services related to development projects in the Kingdom. Not shown on the balance sheet are the growing volume of private placements made on behalf of state agencies, mainly SAMA. SIB remains the market maker for riyals in Europe—an extension in this respect of Bahrain's off-shore banking system. Its geographical grasp has been widened with the opening of a representative office in New York. It is planned to open another in Tokyo to cover operations in the Far East and Australia.

Richard Johns

National bank of Abu Dhabi foremost in the UAE

THE NATIONAL Bank of Abu Dhabi (NBAD) towers above all other local banks in the United Arab Emirates. Of the total assets of UAE banks of \$13bn at the end of 1980, \$5bn came from NBAD. In this year's league tables it rates as the sixth largest Arab bank.

NBAD has had a cherished upbringing since it was established in 1969; it is 10 per cent owned by the Government's investment arm, the Abu Dhabi Investment Agency (ADIA) and the rest by individuals. Half of its deposits come from government sources such as ADIA and the Abu Dhabi National Oil Company. They are all dollar-denominated. Unlike the Kuwaiti commercial banks which are only now beginning to receive government oil revenues, NBAD has been singular among the local banks of oil-surplus states in that it acts as an investment channel for Abu Dhabi surplus funds.

Its balance sheet for 1980 showed consolidation rather than growth. Assets stood at Dh 17.5bn (\$4.76bn) compared with Dh 17.9bn (\$4.87bn) at the end of the year. Net profits increased by 45 per cent from 1979's Dh 47m (\$12.8m) to Dh 68m (\$18.5m), showing a return of 0.39 per cent. The actual drop in assets reflects the strengthening of the dollar against the dirham.

Capital

This year NBAD plans another capital increase. Its chief executive, Asaad Saman Asaad, says: "We are planning to announce this within a few weeks and get it all signed and sealed by the end of 1981." The increase scheduled will more than triple the bank's current share capital of Dh 100m (\$27m). The present capital would, says NBAD, appear inadequate were it not for the bank's \$200m subordinated term loan from ADIA. Last time NBAD increased its capital was in 1975 when the total jumped tenfold, from Dh 10m to Dh 100m.

NBAD offers a full range of banking activities. Its merchant banking division was set up in 1977 along with securities, new issues and trading departments. The bank seeks the reputation of being the most active name in the Middle East in floating rate notes and has recently been aggressive in this market. Recent activities in this area include lead managing \$15m certificates of deposit with the Kyowa Bank Nederland in favour of the London Kyowa

Bank, and lead managing with Sumitomo. Finance International, \$35m floating rate certificates for the London branch of Sumitomo Bank. This last was the sixth from issue arranged by NBAD in 1981.

NBAD established in 1981 a wholly owned subsidiary in Washington, the Abu Dhabi International Bank. It has

branches in the UK, France, Tunisia, Egypt and the Sudan and is looking to Singapore and Tokyo. Negotiations with Japan have been held up, however, by Japan's demand for the setting up of a Japanese bank in the UAE, a move at present blocked by the UAE Central Bank.

Caroline Montagu

UBAF a world leader

UNION DE Banques Arabes et Françaises (UBAF), based in the bourgeois Paris suburb of Neuilly, lays claim to being "the foremost consortium bank in the world."

Founded in 1970 as the first in a series of affiliated banks in various countries, it is controlled by a group of 27 Arab shareholders representing almost every Arab country. These have a 60 per cent stake through a Curacao-based holding unit. The French participation is made up principally of the state-owned "Credit Lyonnais" with 30 per cent, and the Government-owned "Banque Paribas" with 30 per cent.

UBAF's "sub-plus" group assets, but for a large apart from other Paris-based consortium banks, it made its name in the international loan financing and underwriting field and has now by far the biggest share of that business among the French Arab banks, although like its smaller counterparts it has developed its range of special banking activities.

In 1980 the Paris bank's assets in French francs rose by 39 per cent and its profits before tax and provisions by 59 per cent to FF1,212m (\$21m). This was despite the highly competitive conditions and narrow margins prevailing in its mainstream loan activity.

At the same time it showed big increases in international trade financing—32 per cent in terms of the number of transactions, 25 per cent in terms of gross income. Total deposits, in French currency terms, were 39 per cent up at close to FF1,220m. International loans managed or co-managed by the bank during the year amounted to more than \$3.5bn, including more than \$1bn in the Arab world. The bank is building up a strong position in Asia, with a new Singapore branch this year.

Besides being the biggest, UBAF sees itself as the model for other multinational Arab banks. While having its own foreign network with a direct presence in Tokyo, Bahrain and Seoul, it forms part of a looser international group based in the principal not so much of doing in Rome what the Romans do but of going to bed with Romans when in Rome.

Since UBAF was set up in Paris, similarly conceived ventures have been established elsewhere with the same group of Arab participants but different foreign partners, local banks and in some cases other Arab banks.

The main components of this group are UBAF Bank in London, UBAE Arab Italian Bank, UBAE Arab German Bank, UBAE Arab Japanese Finance and UBAF Arab American Bank—all with different shareholding structures. The first four, for instance, all have holdings in the New York bank. This complex structure has for the past eight years been kept together under the watchful eye of a co-ordination committee.

David White

One way to maintain safe and profitable markets in the Middle East

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FINANCIAL TIMES MIDEAST MARKETS

Kuwait's high-powered trio of investment houses

KUWAIT'S THREE major investment houses—the three Ks—have shown beyond doubt that they have a major role to play in Kuwait's substantial financial sector. Their main operations are in international and local syndicates and bonds and in investment portfolio management. Kuwait being a capital surplus economy with a low absorption rate, the three Ks serve in particular as vehicles for overseas investment. They are also active in securities and property estate development.

The essential differences among the three is that Kuwait International Investment Company (KIIC) is maybe the most active in Kuwait itself, while Kuwait Foreign Trading, Contracting and Investment Company (KFTCIC) is specifically an instrument of overseas investment and Kuwait Investment Company (KIC) is also very active in direct overseas investment.

Established in 1961 as a joint venture—50 per cent government, 50 per cent private individuals—the Kuwait Investment Company (KIC) is Kuwait's oldest and second largest investment house. It was the first to issue a bond on the Kuwaiti dinar market back in 1976, largely thanks to its former general manager Abdul-Latif Yousef al-Hamad who is now Kuwait's Minister of Finance. He has been a prime force in developing the KIC bond market.

KIC plans to become more active in the new international bond issues. In 1980 it managed 34 issues totalling \$2.5bn compared with twelve issues valued at about \$700m in 1979. "The new issues department is one of our most active," says KIC general manager Hamad al-Bahr. KIC's clients are solely institutions—Governments and corporations. Property constitutes the largest portion of KIC's assets—valued in total at KD 230m in 1980.

Resort

KIC owns a number of completed buildings and sites under construction both in Kuwait and abroad. Besides owning the Atlanta Center in America, it has entered into a joint venture for the development of Kiawah Island in South Carolina: 35 per cent of this resort area has

already been developed.

KIC's decision to liquidate its unprofitable shipping interests forced the company last year to transfer KD 2.5m (\$8.2m) from its general reserve in order to pay a reasonable dividend. KIC sold four of its ships from the Seaport Group's ferry service between Great Britain and Ireland—last year, and the two remaining ones this year. The deficit on re-evaluating costs and writing off costs is estimated to be KD 14.6m (\$51.2m). KIC attributes its failure in the shipping industry to general stagnation in that field.

Kuwait International Investment Company had record results in 1980 and increased its net income by 25 per cent. KIC says its net profit in the first half of this year will almost equal the 1980 results. Ibrahim al-Yaqot, manager of KIC's new issue department, believes this stems primarily from the sale of property at a substantial profit.

Founded in 1974, KIIC is the only one of the three Ks which is almost wholly owned by private Kuwaiti interests. The Government, with 7 per cent of the shares bought in the market,

is only an indirect partner. But in the past seven years KIIC has earned a status comparable to both KIC and KFTCIC—both to a large extent government-owned. Yaqot proudly points out that "political loans" are now given by the Government to the three Ks for commercial management according to a rotation system. "When the Government saw that we do more than the two other Ks it began to consider us as one of the three Ks," Yaqot says.

Possessions

At the same time, Yaqot points out, KIIC is out of the government routine. It has its own responsibility. New bond issues, make up approximately one-third of KIIC's activities. Pointing to the 42 issues KIIC managed and co-managed in 1980/81, Yaqot claims that "we are the leading house in new issues in the Middle East." Ninety per cent of the issues managed and co-managed by KIIC are on the international market.

In property KIC sticks solely to Kuwait and owns no property whatsoever abroad. Among its

Kuwait possessions are two multi-storey car park buildings in downtown Kuwait City. KIIC has an 11 per cent shareholding in the property company which owns the Al Sahla commercial complex and the adjacent Meridian Hotel. Forty per cent of KIIC's net income in 1980, KD 6.2m (\$18.5m)—came from most property and stock market operations, the rest of the profit was derived equally from foreign exchange dealing, underwriting and Eurobond trading.

Most of KIIC's trading in foreign shares has been in Japan and the U.S. "But we are now studying European shares," says Yaqot. At the beginning of next year the company hopes to have established a new section specialised in European shares.

Established in 1985 with an 80 per cent Government participation, Kuwait Foreign Trading Contracting and Investment Company (KFTCIC) is the largest of the three Ks. Compared with a 20 per cent rise in 1979 KFTCIC increased its net income only slightly last year. "But," says managing director

Abdullah al-Qabandi "this year we are much more active. We are increasing our staff by 20 per cent."

The increase in staff will be especially in the company's building department, which hopes to expand internationally. Last year KFTCIC was lead manager of international syndicates valued at more than \$1.2bn. This year the company has already managed syndicates worth more than \$1.5bn.

KFTCIC has taken the lead in criticising the 10 per cent interest ceiling in Kuwait, which it views as a restriction of the free market. It has presently brought an issue to market which has an 11 per cent coupon. The central bank has not acknowledged this fact. It simply remains silent," says Qabandi. Compared with the other two Ks KFTCIC is more active in direct investment and less in property, but the company does buy and develop property and often acts as construction manager for the Kuwait Government and other clients.

John Dorsey

Gifted Libyan heads Arab Banking Corp'n. Amman-based Arab

Bank maintains family style and traditions

IN TODAY'S unpredictable markets, says Arab Banking Corporation's Abdullah Ammar, successful bankers are those born with the ability to "smell" rather than the ability to plan. He was nominated last September at Georgetown University, Washington, as one of the five most innovative bankers of the year and earlier by New York's Institutional Investor as one of 15 men likely to become dominant faces in world banking in the 1980s.

The start-up of ABC, without technical assistance or consultancy contracts, is in keeping with Saudi's independent turn of mind and the belief that banking can only be learned at first hand.

The gifted Libyan joined his country's central bank as a 21-year-old counter clerk with nothing more prestigious than a commercial diploma. He spent eight months training with Midland Bank and within five years

became the central bank's first investment manager. In 1969, at the age of 32, he was appointed general manager. Three years later, he created Libyan Arab Foreign Bank (LAFB) and by the time he left in March 1980 LAFB had 19 subsidiaries, affiliates and associated institutions in 15 countries and a 10 per cent stake in Fiat, of which Saudi is a director.

In this drive to increase the Arab presence in international markets, Saudi found a kindred spirit in Abdul Wahab al-Tammar of Kuwait Foreign Trading, Contracting and Investment Company (KFTCIC) and the two have worked together for the past seven or eight years. Despite the success of such Arab-Western joint ventures as Aresbank (Banco Arabe-Españole) of which Saudi is chairman and Al-Tammar is vice-chairman, and Arabank (Arab Latin American Bank) in which ABC

recently purchased a shareholding on its own behalf, they did not have the financial muscle to handle the scale of business available in the post-oil shock Arab world. The solution lay in the creation of ABC, with a \$1bn capital subscribed by three big oil-producers, Libya, Kuwait and Abu Dhabi. Al-Tammar is chairman, Saudi is vice-chairman, president and chief executive.

Objectives

By mid-1982 ABC expects to have branches in London, New York and Singapore in addition to its head office in Bahrain, where it was incorporated in January 1980 with "special status" imposing no limitation on its area of operations. On April 1 this year the initial paid-in capital was boosted to \$750m—can sum to deploy profitably at an early stage of the bank's development but judged necessary to demonstrate the seriousness of ABC's objectives.

Despite his reservations about planning, Saudi has set specific growth targets and these are being met, with assets (excluding contra accounts) of \$3.45bn at June 30 looking set to top the \$5bn mark by year-end. Deposits amounted to \$2.54bn and loans and bonds to \$876.6m. No interim profit figures have been released, beyond the \$45m declared at the end of last year, on eight-month operations.

ABC's forte has been loan syndications, primarily sovereign risk as the easiest option while it builds up project research expertise. In the first half of this year the bank

ranked ninth in the Caplan league table of most active bank-managers world-wide, with loans totalling \$9.5bn against \$4.5bn last year. It was well ahead of only three other Arab banks in the top 50.

The opening of its overseas branches will permit ABC to attack its second major objective—the aggressive pursuit of corporate accounts in the West, especially from companies which do business with its shareholder states. It is already active in the securities market and has taken part in a number of floating rate CD issues for Japanese banks as well as fixed and floating rate debt securities for well-known corporate names such as Shell Canada and Mitsui. Nor only is ABC seeking mandates for new issues: in July the bank also entered the secondary market and had a successful first month with \$1m of trade. As its human resources develop—it still has under 100 staff—it will offer discretionary investment portfolio management to its shareholders and outside institutions, as well as brokerage services.

With a capital structure geared to the absorption of at least \$250m of deposits, ABC aims to play an instrumental role, in the words of Al-Tammar, "in the deployment of capital from where it is being saved to where it is needed most, to help fuel the productive process worldwide." But its business is conducted strictly according to commercial criteria.

Mary Frings

BAII shaping up to become a merchant bank

BANQUE ARABE d'Investissement (BAII) is the Paris-based banking arm and principal offshoot of a Luxembourg holding company CAI. Among the consortium banking organisations it is the only one owned on a 50-50 basis between Arab shareholders—mostly semi-government institutions and medium-sized commercial banks—and Western banks.

Like the other consortium banks BAII made its name in the European business. But in the past two years, under a new chairman, M Yves Lamarche, it has taken a fundamentally different direction and come to look much more like a merchant bank.

"We should not be growing for the sake of growth," says M Lamarche, who previously looked after Middle East operations at Bank of America. The bank intends to maintain its loan portfolio but to be extremely selective and limit its exposure in this business. Meanwhile it has been diversifying into specialised banking services, including property and more particularly a fast-growing and extremely lucrative line in commodity export finance. It recently invested in a new commodity trading venture.

M Lamarche's ambition is to develop "a first class organisation," or, as he also puts it, to become "a Morgan Grenfell" or the Arab banking field.

This policy is evidently not solely aimed at bringing prestige. Net profits of the bank, which rose by a quarter last year to FF 20.4m, have already passed that level in the first half of this year at FF 24m (\$4.1m). Total assets since the end of last year have risen by more than 20 per cent to FF 13.2bn.

Compact

Unlike UBAF (Union de Banques Arabes et Françaises) M Lamarche wants to keep BAII as a compact organisation. It recently sold—at a profit—its shareholding in Dean Witter Reynolds of the U.S. because, according to M Lamarche, it had no say in the organisation. On the other hand it is maintaining an interest in Hill Samuel of the UK.

The bank's current ambitions as regards expansion are concentrated on London and the Far East.

The chairmanship of the parent company, CAI, was recently taken over by Mr Salim al-Hoss, former Lebanese Prime Minister, following the appointment of the previous chairman, Mr Abdel-Latif al-Hamad, to be Kuwait's Minister of Finance.

David White

ARAB BANK SYNDICATED CREDITS

Lead Management	Spans	Management/Co-Management	
Saudi Arabia	1,232	Spain	919
Spain	1,078	Italy	810
Morocco	1,063	Brazil	671
Italy	975	Morocco	665
Algeria	720	Korea	612
Brazil	706	Saudi Arabia	550
Korea	594	Mexico	508
Abu Dhabi	500	Algeria	502
Bahrain	482	Nigeria	470
Qatar	460	Philippines	444
10 countries	2,750	10 countries	6,157
Other countries	2,168	Other countries	6,732
Total world	14,936	Total world	12,894

ARAB BANK LENDING (% Share)

	1980	1981*
Non-oil LDCs	32.0	21.2
OECD†	38.4	40.0
OECD†	24.0	32.0
Comexon	5.6	6.8
Total world	100	100
Total US\$	3,847	4,001
* First 7 months		
† OPEC, other oil producing LDCs and Islamic countries.		
Data Source for calculations: EuroMoney Syndication Guide. Data taken from management positions, assigning Arab banks equal proportions with other lead managers in each loan.		

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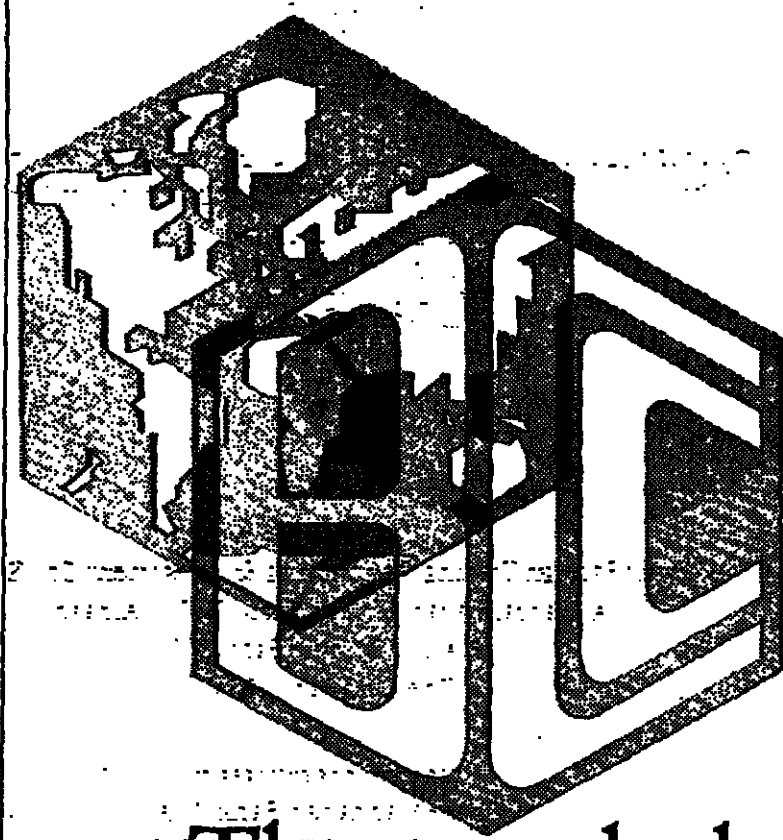
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ARAB BANKING XX

Exclusively Arab, exclusively offshore

Gulf International Bank (GIB) was created in 1975 as the first 100 per cent Arab bank to compete in the world market. To underline this message, the "G" of its logo encircles the globe.

But the mandate from its seven shareholders, the governments of Bahrain, Iraq, Kuwait, Oman, Qatar, Saudi Arabia and the UAE — always carefully listed in alphabetical order — was to provide wholesale commercial banking services outside the region. It was to be "offshore" not only in relation to its headquarters in Bahrain but to the whole Gulf.

The ban on opening branches in the shareholding States plainly rankles with the Saudi general manager, Dr Khalid Al Fayed: "If Chase and other foreign banks can do it, why not us?" But the restriction on exploiting the home market went by the board over two years ago, to the extent that in the first half of 1981 30 per cent of GIB's business was direct financing within the region.

Based on an initial paid-up capital of \$70m (later increased in two stages to \$130m and likely to go higher next year), GIB went into operation in December 1976 relying on well-tried Citibank systems and controls. The second year saw the opening of a representative office in London and the resignation of the bank's first chairman, Shaikh Ali Khalifa Al Sabah, on his appointment as Kuwait's Oil Minister. He was succeeded by the Governor of the Bahrain Monetary Agency, Abdullah Saif, a move which brought some raised eyebrows in the financial community. Mr Saif, however, said there was no conflict of interest with his role as a central banker, since GIB had no domestic branch in Bahrain.

Realistic

At an early stage GIB set out to carve itself a slice of the syndicated lending market and was soon appearing in the league tables as a "top Arab deal-maker." The suggestion

that it sacrificed profitability for volume is rejected by Dr Al Fayed: "We never had to shave margins to get business. We simply made a realistic assessment of the market."

The London office was upgraded to a full branch in 1979 and a New York branch, the first pan-Arab bank in the U.S., was launched in October the following year. Representation in the Far East is the next priority.

Total assets of \$2.9m at the end of 1980 (twice the 1979 figure) earned GIB a place in The Banker's Top 500, at number 387. Only six other banks in the table showed a higher rate of asset growth. Profitability was less spectacular but GIB's return on average assets of 0.57 per cent improved to 0.93 per cent (on an annual basis) in the first half of this year, helped by its direct lending activities and the fees on substantial letter of credit and guarantee business.

At least as important as profit, in the view of the general manager, is the build-up of

both the range of banking services and the expertise of the staff, now numbering 290. Nearly 80 per cent of the 200 head office employees are Bahraini or other Arab nationals and GIB is spending \$500,000 this year on training. Some 35 staff have been sent to the Citibank training centre in Athens and others to the Bahrain Bankers Training Centre which it wholeheartedly supports.

The range of commercial banking, money market and merchant banking services is increasing year by year as the necessary skills become available, although the marketable securities field has developed more slowly than was hoped and portfolio management, says Dr Al Fayed, is "still some years down the road."

Computerisation of the overseas branches is complete and Bahrain will be on line within months, without waiting for the move in October 1982 from unprepossessing rented premises into a new nine-storey head office.

The general manager of GIB admits to a conservatism which is not allowed to "impact negatively on the business of the bank." He holds two U.S. master's degrees and a doctorate in economics, has served with the Saudi Ministry of Finance and gained experience of a start-up operation with Riyadh-based Industrial Development Fund. GIB itself lays great stress on energy-intensive, low-manpower industrial development projects.

Incisive

Dr Al Fayed has an incisive mind and does not suffer fools gladly, but dry humour is never far below the surface. His much-quoted reply to an interviewer intent on pinning down a direct recycling role for GIB was simply: "I've never seen a petrodollar. What does it look like?"

Mary Frings

Latin American connection opens new outlets

LATIN AMERICAN Finance Ministers short of money—and that means most of them—are constantly talking of tapping the petrodollars of the Arab world. Latin American Trade Ministers who are wrestling with the problems brought on by the oil price rises of the past decade are constantly dreaming of how to balance their trade with the Arab world. "The Arab-Latin American Bank" (Arlabank) based in Lima, the capital of Peru, and with an asset base of \$1.5m could be the answer to their prayers and dreams—or at least a partial answer.

Set up four years ago by 27 financial institutions and owned 60 per cent by Arab banks and 40 per cent by Latin American banks, Arlabank has emerged as an increasingly useful channel of funds from the Arab to the Latin American world. As such it has not just started to satisfy the Latin Americans; it has also begun to chart a course for those Arabs who want to find new places to invest their surpluses.

When the idea was first mooted there was something of a scramble on the part of the Latin Americans to join the consortium. As a result the founders were able to choose from a large range of Latin American institutions which range from the tiny Institut de Développement Agricole, at Industriel de Haiti to the Banco do Brasil, Latin America's biggest bank and one of the world's largest. The Peruvian Government of the day also scrambled to give it those trading conditions which would ensure it set up in Lima.

Just before Mr Bessico's move to Arlabank, two additional Bahraini institutions, the National Bank of Bahrain and the Arab Banking Corporation, joined the original 27. At the time it was made clear that the 60-40 Arab-Latin American shareholding ratio would nevertheless not be disturbed. The Arab interests range from the Abu Dhabi Investment Authority to the Libyan Arab Foreign Bank.

Arlabank has emerged as an active force in the Eurocurrency market, particularly in syndicated loans. In the first half of 1981 Arlabank led seven syndicated loans worth \$100m, putting it tenth among Arab institutions. It plans to grow further.

Hugh O'Shaughnessy

Task of managing oil wealth

CONTINUED FROM PAGE 1

Arab oil producers were reckoned to have risen by rather more than 12 per cent to nearly \$7bn. Those of the Opec Fund for International Development, in which they predominate, and Arab aid agencies were up by 43 per cent to \$1.9bn. In the first half of 1981 they rose by no less than 76 per cent over the corresponding period of last year.

More than half of the cash surplus was absorbed by longer term or less liquid assets. As the IMF surveyed the global recession in its recently published annual report it found little cheer but among the encouraging factors it noted was the "smooth fashion" in which the producers' surpluses had been recycled last year and in the first half of 1980—for the most part through private channels.

No comment was made by the IMF on one significant element in the equation. That was the greatly increased activity of Arab banks and institutions in the syndication of Eurocurrency loans.

As Western banks have

become constrained by country exposure limits, the size of their capital in relation to loan commitments and the mounting debt burden of some borrowers, Arab institutions have dramatically increased their share ending in the developing world.

In the first half of 1981 85 were led by them were worth \$4.1bn ahead of the \$3.9bn recorded for the whole of last year and their share of all syndicated loans had risen to 8 per cent compared with 6.5 per cent for 1980.

In the forefront was the Arab Banking Corporation, the young heavyweight capitalised at \$1bn and owned by the governments of Kuwait, Libya and the United Arab Emirates with syndications worth \$906m. Second was Arab Bank (of Jordan), one of the oldest established banks in the region, with \$706m and third Gulf International Bank, in which the seven oil producers of the region have shares, with \$599m. Also prominent was the London-registered Saudi International Bank in which the Saudi Monetary Agency has a

50 per cent stake.

Such institutions are not politically directed arms of the states owning them. They are important commercial participants in the recycling process by mobilising bank deposits generated increasingly within the region by oil revenues. At the same time Arab banks are also catering for a growing proportion of the needs of Arab borrowers. In doing so they are helping to rectify the long-standing anomaly constituted by the fact that the deficit Arab countries have in the past had to resort to the Eurocurrency markets for their requirements.

The Arab world, it is easy to forget, embraces as many deficit as surplus countries. Despite the wealthy states among its members the Arab Monetary Fund calculates that their average debt service as a proportion of their total export earnings increased from 12 per cent in 1975 to 28 per cent in 1979.

Flows of private capital within the Arab world have been on the increase and un-

doubtedly the proportion of the oil states' surpluses invested directly within the region will continue to grow. The Arab states are moving with caution towards evolving a common capital market. Carefully nurtured over the years, Kuwait is the most developed and sophisticated capital market in the region but a protected one that is geared only to exporting its own funds.

More dynamically, Bahrain has become a vital international financial centre, even if its origin and rapid growth owed much to the inadequacies of Saudi Arabia's banking system. The expansion continues with the assets of the 63 offshore banking units up 30 per cent for the 12 months ending mid-1981. Amman and Tunis have gone far in creating vehicles for attracting capital for local use.

Very much more than an embryo of a fully fledged money market already exists in the Gulf. Its growth could be facilitated by the formation of the Gulf Co-operation Council grouping the fairly homogeneous

Arab oil-producing states in a scheme of political and economic co-ordination. "This is to my mind like Monnet's EEC—the beginning of a process," said Mr Abdul Latif al Hamad, the new Kuwaiti Finance Minister, recently. There has been renewed talk about a common Gulf currency.

On a wider front the objective is pan-Arab monetary union and economic integration. Attempts are being made to remove the barriers to investment within the region through the well-established Arab Investment Guarantees Corporation which has 21 member countries but is short of capital.

Its operations are inevitably hampered by political differences among members. That factor too, as well as its modest capital, has limited the role played so far by the Arab Monetary Fund in easing the payments problems of members.

At least it can be said, however, that progress towards unity has been very much more convincing in the economic sphere than in the political one.

Doyen of Cairo's contingent

ARAB AFRICAN International Bank (AAIB) is the doyen of Cairo's foreign banking community, tracing its roots back a decade before President Sadat launched his "open door" policy. It was established in 1964 as the Arab African Bank by special statute (the Arab International Bank was similarly established in 1972 under a special agreement) to mobilise funds and investment for Arab and African countries. With the advent of the "open door" policy the bank's activities expanded considerably and in 1978 its name was changed to Arab African International Bank to reflect the global nature of its operations.

Since 1978, by a combination of aggressive banking and its Arab contracts, the bank has quintupled its consolidated assets to \$3.5bn. In 1980 alone the bank increased its net profit by nearly 50 per cent to \$21.5m. To keep up with this expansion capital was increased to \$125m last May.

As well as subsidiaries in Bahrain (Al-Bahrain), Arab African Bank) and Oman (Oman Arab African Bank), AAIB has

a branch agency in New York. Through its 5.9 per cent stake in Union de Banques Arabes et Francaises (UBAF) it has a foot in Paris. The bank intends opening branches in Singapore and London. A recent decree cancelling AAIB's special status and bringing it under the supervision of the Egyptian central bank has removed the main obstacle to the grant to it by the Bank of England of a licence to operate in London, says chief executive Ibrahim Al-Ebrahim.

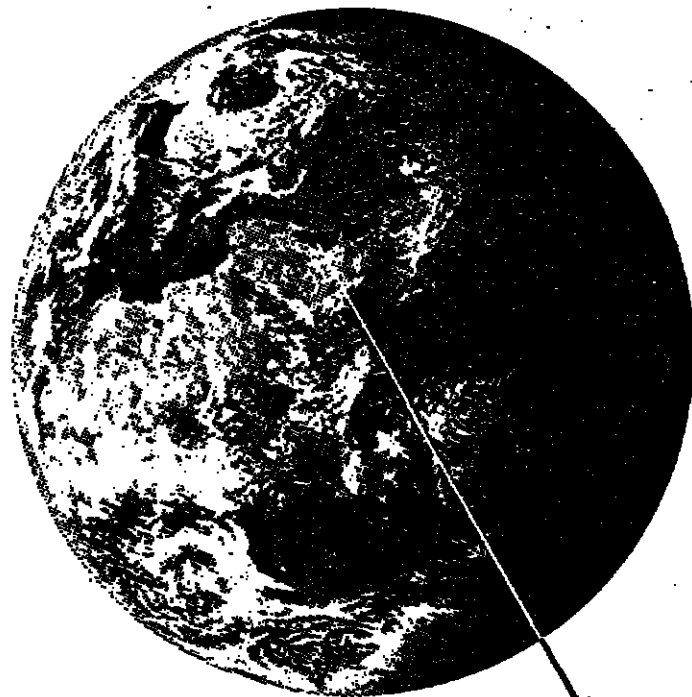
AAIB's principal areas of activity have gravitated towards the Arabian peninsula and its oil money—Kuwait's Ministry of Finance together with the Egyptian central bank are co-founders of AAIB, each with 42.5 per cent of the share capital. Egyptian business has declined to about 20 per cent of world-wide activities.

Perhaps the roughest patch the bank has had to tread was when the Arab world broke with Egypt after the signing of the peace treaty with Israel in 1979. AAIB lost valuable business with the winding-up of the Arab Organisation for Industrialisation (AOI), the multi-billion Arab arms organisation Egypt was setting up with Saudi Arabia, the UAE and Qatar. More sensitive still was the aftermath of the closure, when the Egyptian Government froze the accounts of some pan-Arab organisations.

But that unsettled period was successfully weathered and AAIB is more strongly entrenched in Cairo than ever, participating in local syndications and trade financing. The bank's world-wide operations continue to be directed from its head office in Cairo.

Although trade financing provides the bread and butter, AAIB's syndicated loan activities have expanded greatly. AAIB has managed a number of country syndications, including those for Brazil, Venezuela, Spain, Morocco, Italy and Bahrain. "The market is expanding from short to medium-term financing, not only in Egypt but from the Middle East," says Al-Ebrahim. That is where the group will continue to look for expansion.

Alan Mackie



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CHAMBER ORCHESTRA OF EUROPE

Tuning up to world class

By Ian Davidson

JUST ABOUT a year ago, a group of young musicians decided to form themselves into a new chamber orchestra. Two things made this an unusual enterprise. In the first place, none of them was a full-time professional performer, all of them were very young indeed, and (just to complicate matters) they came from six different European countries. In the second place, some of those who have heard them play believe they could leap straight into the front rank of international chamber orchestras, in the same league as the English Chamber Orchestra or the Academy of St Martin-in-the-Fields or, in America, Los Angeles and St Paul's Minnesota. They call themselves the Chamber Orchestra of Europe.

The idea for the orchestra had its origin in the 130-strong European Community Youth Orchestra, an annual summer festival assembled on the basis of national competitions and auditions in each of the 10 member states. But the idea would probably have not now been if it had not been for three men: Claudio Abbado, James Judd, and Peter Readman.

Sponsorship market opportunities

Claudio Abbado, besides being an international celebrity conductor, is also music director of the European Community Youth Orchestra; he is now artistic adviser to the Chamber Orchestra of Europe. James Judd is a young conductor who is Abbado's assistant at the ECHO and chief talent spotter at the national auditions; he is now music director of the Chamber Orchestra of Europe. Peter Readman is a young businessman-consultant in the City who has made it his task to turn artistic potential into commercial reality.

It is a daunting undertaking, because virtually no full-time professional orchestra in Europe can survive without government subsidies or commercial sponsorship, or both, and the middle of a recession hardly looks the best time to be asking for either type

of subvention. But Readman is one of those cheerful people who exude energy and enthusiasm, and he is firmly convinced that the sponsorship market has not previously been properly tapped.

The undertaking is doubly daunting because speed is of the essence. These 42 young musicians, whose ages range from 18 to 24 and average about 22, are right at the start of their careers and need to make a living.

Some are still studying part-time, but a number could move from free-lancing to permanent jobs with major orchestras. Nigel Black, for example (who was born in 1960), was offered a job in 1979 as principal horn at La Scala, Milan, and now free-lances regularly with the LSO and RPO; Pepe di Meglio, a year younger, plays first trumpet in the Symphony Orchestra of Italy's RAI radio and TV network.

The problem is circular. If they want to secure commercial sponsorship, they need to be able to show not merely that they are very good but that they can stay together on a permanent basis. If they want to show that they are, if not the best, then as good as the best, then they need to work with the most famous conductors and soloists. But the most famous conductors and soloists are booked up months or even years ahead, and some of them may have long-term links with other chamber orchestras like the ECO or the Academy. So they need sponsorship to keep them afloat, and they need to attract the attention of concert promoters, record companies, festival organisers and top musicians.

It sounds a tall order, but they are not doing too badly so far. In May, Peter Readman staged a private demonstration concert at the Merchant Taylors hall in the City of London, at which some 300 invited guests heard Stephen Bishop-Kovacevic play Mozart's Piano Concerto in C minor K 491, followed by Mozart's Symphony 29 in A.

As for the performance, it was not just that no one could have guessed that this orchestra simply did not exist a few months before. Rather, it would have been difficult for anyone listening with his eyes



James Judd, musical director of the COE

shut to assert positively that this was not the English Chamber Orchestra — and I have a cassette recording of the concert to prove it. I am not surprised to learn that one recording producer (in a moment of euphoria, no doubt) put their woodwind section above that of the Berlin Philharmonic. Nor am I surprised that Martin Campbell-White, of the Harold Holt concert agency, thinks so highly of their potential that he has joined the orchestra's management board.

selected, not on the results of national competitions and auditions, but on the basis of peer-group acceptability, there can be no political bias. But since the same kind of national maldistribution appears in the European Community Youth Orchestra, there may be a common explanation.

Part of the explanation, according to James Judd, who has had a lot of experience in travelling round the national auditions, is that the breadth and volume of the training of musical talent is much greater in Britain than in most other European countries, especially at the level required for orchestral players. Some of the continental countries have a thin layer of absolutely outstanding performers, trained and no doubt destined to become soloists one day, but below that thin layer rather little.

No doubt this has something to do with the differences in the length of musical training, and also something to do with employment prospects when training is over. A Briton gets three years at a music school, and only a fourth if he is lucky enough to get an additional grant. But on the Continent, musical training tends to last for four or five years. This must be daunting, in the face of the uncertainties of a musical career.

This may explain why Britain does not produce large quantities of internationally-famous soloists — and also why London has five major symphony orchestras. Some people say this is too many, in terms of the highest standards of performance, but they certainly provide employment for British musicians.

However, the plethora of London orchestras means that they all have to play more and rehearse less than their Continental counterparts. One result of this is that the British members of the ECHO (and presumably also those of the COE) tend to be much better at sight-reading than their European colleagues, because they have to be.

But in the case of the ECHO, and perhaps it has rubbed off on the Chamber Orchestra of Europe, there has been one political factor at work. In

France, quite apart from the virility of national musical politics, which sees the Paris Conservatoire at war with the rest of the country, there is deep hostility to any European Community initiative which comes from Britain, whether it be the ECHO or the Chamber Orchestra of Europe.

Partly as a result of the May concert, the orchestra has aroused quite a bit of interest in the musical world. It has been invited to play at next year's City of London Festival and Abbado will take it on a mini-tour in October 1982, starting in London and ending in Italy. Earlier this month it played in a revival of Rossini's *La Cenerentola*, in Italy, under the baton of Maurizio Pollini, the pianist.

Full-time operation hope for 1982-83

The target is to get three or four months' work in the coming 1981-82 season with the hope of full-time work in the following year. But the immediate need is to raise seed money on a charitable or sponsorship basis. The May concert brought in a certain amount of cash, mainly from charities, as well as some half-promises. To persuade the doubters that the orchestra really does exist — and to bring in a lot more money in commercial sponsorship — a second demonstration concert is being held tonight in London, at which the programme will be Prokofiev's Classical symphony, Mozart's Jupiter, and Beethoven's second piano concerto, with John Lill at the piano. Like Abbado and Bishop-Kovacevic in May, John Lill is giving his services free.

I cannot reveal where the concert is being held, partly because it is private, partly because the hall does not open to the public until next March. But it appears that nearly 2,000 people have either accepted or secured invitations and that should pretty well fill the place. It should be quite a send-off for the 42 young players who make up Europe's first and only international chamber orchestra.

Lombard

The conscience of a liberal

By Samuel Brittan

THERE HAS been a running battle in the past few weeks between Anthony Sampson and Peregrine Worsthorne, leading columnists on the left-of-centre Observer, and conservative Sunday Telegraph, respectively.

In an article entitled "Reactionaries also have consciences" Worsthorne stressed his deep pessimism, praised the working class "love of a lord," popular snobbery and nationalism as the best defence against the rampages of half-baked reformers of the Bern type. Sampson in his reply accused Worsthorne of "providing no hope for the future."

It would be sad if readers supposed that the Sampson-Worsthorne dialogue encompassed all possible outlooks. For there is a third view from which the two columnists appear very similar. They are both interventionists at heart, neither sympathising with the *status quo* who governs best, who governs least.

One is interventionist on behalf of a traditional ruling order and the other on behalf of the aspirations of those below. Both give primacy to foreign policy, one on behalf of a Brandt-type new economic order, the other on behalf of traditionally-defined British interests.

The third view is that which puts liberty above both obedience and equality and is profoundly suspicious of anyone who tells either an individual or a country what to do for his own good. A person of this faith has difficulty in finding a label because of the misuse to which his original and correct title "liberal" has been put.

A sign of the difficulties of modern liberalism is the selective way in which some people will condemn Latin American right-wing dictatorships, some will condemn Communist tyrannies and a few even condemn the Ayatollah's Iran, but hardly any the whole lot of these noxious régimes. A liberal has no more illusion about human nastiness than Worsthorne, but he will not wallow in it and, unlike Sampson, will realise that the state is in essence an organ of coercion, and is a two-edged sword.

A modern liberal is intensely aware of the tragic division between political and social liberalism, which has moved left of centre, and economic liberalism which is found mostly on the right. He will therefore have to pick and choose between parties on different issues and on some matters, relating for instance to peace and war, he may have to move well to the left of the Social Democrats.

Of all the many groups contending for favour, he will be most suspicious of the condescension and paternalism of the "Tory wets" and will advise any Social Democrat friends not to make common cause. For despite the eclecticism he knows the uselessness of the left-right spectrum and the futility of simply trying to bisect the difference between Margaret Thatcher and Tony Benn and impaling himself on the middle point.

Letters to the Editor

After the bloodbath—analyse the gurus

From Mr N. Young.
Sir—Following the stock market bloodbath of the past two weeks there can be few investors who now seriously doubt that for months past shares have been grossly overvalued. Is it not time that more investors realised that there are very few experts indeed in the field of stock market forecasting?

The unrealistically high levels of shares recently can be directly attributed to the constant flow of buying advice fed daily to the public by investment advisers, notwithstanding the fundamentally weak case for buying equities that has prevailed—perhaps for the past two years.

Share tipsters come in all forms, be they journalists, publishers of privately circulated subscription services, stockbrokers, accountants, et al. Unfortunately, in recent years something of a cult has grown

up around the names of some of these advisers.

I say "unfortunately" because many of them have records in forecasting as equivocal and unreliable as a beginner with a pin. Nonetheless, many investors tend to hang on their every word, ignoring for the most part that share tipsters—of whatever kind—have a vested interest in rising markets. I know, because I was one myself.

Any of your readers who doubt my observations on the quality of stock market advice given by investment advisers (and journalists) generally, should keep a note of the pronouncements of their favourite "guru" over a year. They may be surprised at the self-contradictions, and even more surprised at the far-fetched claims to have got it right! Only too often an ambiguous reference made months earlier to a possible trend will subsequently be presented as having been a firm

forecast made good.

In this cult of the stock market adviser perhaps it should be recognised, also, that big reputations are by no means synonymous with forecasting skills, but rather with charisma. While always interesting some of the best known names, whether financial journalists, investment analysts, Americans, or indeed ladies in a man's world, only too often make the biggest forecasting errors.

My general advice to the unskilled investor would be to start accumulating shares when the index has fallen 25 per cent from a previous main peak, and to start selling when he shows a 50 per cent gain or in the three months period ahead of a general election (whichever is the sooner)—and to listen to stock market gurus for entertainment only.

Neville Young, Timberlake, Stevens Lane, Claygate, Surrey.

Room for improvement all round

From Mr A. Herd

Sir—While I have no doubt whatsoever that Mr F. Price (September 19) would genuinely like to see an early improvement in the output and profitability of the UK corporate sector, I am just a little concerned about his somewhat superficial approach to a very real national problem.

Mr Price's criticisms could, in fact, have been more appropriately directed at the Institute of Directors, whose members actually direct the activities of our publicly quoted companies and control many of the country's private limited companies. Coincidentally, Saturday's Financial Times also included a detailed account of yet another boardroom wrangle!

Returning to the question of management, as opposed to ownership I believe there are signs which support the British Institute of Management director's claim that "the standard of education of British managers is improving" and, in this connection, I should like to emphasise that I am talking about the appropriate mix of academic, supervisory and relevant functional skills.

There is no denying, of course, that management techniques can and must be further developed but, by the same token, there is room for improvement in virtually every other organisation and institution in the United Kingdom.

Andrew Herd, 2A, Strathmore Street, Brownhilly Ferry, Dundee.

Buzzard-buster needed for Buzby

From Mr K. Heath

Sir—The bird to which Mr Phillipson objects (September 19) would not repay stuffing, judging by our telephone bills, it is some kind of vulture.

Some years ago, a mining company in the western U.S. suffered from short-circuits in its power line caused by buzzards scrambling on the poles, carrying the line. They installed a "buzzard-buster" on the line, a bird coupled to a line which prevented that when the buzzard was on the wire, it was pronged fork swung up and persuaded the visitor that its presence was not desired. We need a Buzzard-buster.

K. C. G. Heath, Beardsden, Onslow Road, Sunningdale, Berks.

Economists should take their own medicine

From Mr T. Nichols

Sir—Having suffered for 20 years from the excruciating decline of the British economy, it is quite obvious to me that no economic policy works, and it is high time that the whole subject was scrapped.

Might I suggest that economists take some of their own medicine by reallocating themselves to working as coal miners to solve the energy crisis or working on farms to help feed the world's starving millions?

Tim Nichols, 24, Chalcut Close, Grange Road, Sutton, Surrey.

Surprising differential in coffee prices

From Dr R. Carter

Sir—Re coffee prices I note the following comparison, made

To enable readers of both your article, and the Stock Exchange publication to study, maximum value from the study, one or two points—in your

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● IAN RODGER DISCUSSES THIS WEEK'S HABITAT FLOTATION

Unusual problems face potential investors

THE LONG-AWAITED market flotation of Habitat, the fast-growing home furnishings retail group, is finally taking place this week.

But investors who normally might not hesitate to apply for shares in this offer for sale, have two unusual factors to consider. First, the offer is being made by way of an invitation to tender, a seldom used method that obliges the would-be investor to guess how much he will have to offer in order to receive an allocation of shares.

Second, stock market prices generally have dropped sharply in the past week. As a result, the new Habitat shares look rather expensive, especially when compared with other shares. Thus, it is possible, although unlikely, that the offer will not be a success and investors might be able to buy the shares later in the market at prices lower than the 110p minimum tender price.

Habitat has chosen the tender method for its offer to avoid the possibility of setting the price too low. It is not uncommon, following an ordinary offer for sale, to see new shares rise quickly to a significant premium from the offer price.

British Aerospace shares, for example, were offered last February at 150p but jumped to 179p in the first week of dealings. The nearly 20 per cent capital gain in the move from 150p to 179p went entirely to investors in the new shares, many of them short-term speculators who counted on just such a move, rather than to the company.

By using the tender method, Habitat and its advisers are trying to recoup most of any difference that may exist between their assessment of the shares' worth and the market's. The procedure is that once all the tenders are in on Thursday, the company will work out a so-called striking price. This is a price at which all the shares in the offer will be sold so it has to be at a level at and above which there are sufficient tenders to raise the £12m being sought. Tenders below the striking price receive no allocation.

One danger in this method is that the company might set the striking price as high as possible to maximise its return, resulting in a lack of demand to support the share price when dealings begin on the Stock Exchange. However, Morgan Grenfell and Bank Mee & Hope, the underwriters, say the striking price will be set bearing in mind "the need to establish a market in the shares."

Habitat's size and record are set out in the prospectus which is published today. Underlying assets are worth 50.1p per share. Profits have grown at a compound rate of 30 per cent in the past five years and continued to grow last year despite the recession. Excluding profits on property sales, profits were up 14 per cent in the year to June 1981, after

being down 18 per cent at the interim stage. Habitat has given no explanation for the more than doubled second half trading profits except to say that they were very much better than expected.

Much of the company's growth has come from physical expansion. Its net selling space has doubled in the past five years to 708,000 sq ft in 52 stores in the UK, France, Belgium and the U.S. But sales and profits in existing space are also rising.

Last year, total turnover rose 15.4 per cent but turnover in existing stores rose 10 per cent. The group's internal inflation rate was 71 per cent. Habitat still has considerable potential for expansion. Despite its success, it still has few direct competitors in the UK and has numerous opportunities to add to its 33 stores, particularly at edge-of-town sites where home furnishings retailing is most successful. In the current year, one new store will be opened at Sheffield.

Outside the UK, Habitat, like some other British retailers, has had its problems. Its first major foreign venture was in France and Belgium. Begun in 1973, it was not profitable until 1977 but has since become a healthy and growing contributor to profits, operating 15 stores and accounting last year for nearly a quarter of group trading profit. Two more stores in France are to be opened this year.

The U.S. seemed a natural ground for expansion for Habitat in part because Mr Courau's interior design books enjoyed a large sale there long before the first store was set up in 1977. Indeed, the group's advertising slogan in the U.S. tries to capitalise on this—"Conan's, the home furnishings store that wrote the books." However, trading losses rose steadily to £543,000 in 1979-80 before easing slightly last year to £467,000.

Aware that other British retailers have had long, painful experiences in North America, Habitat officials say they would not have floated shares publicly unless they were confident that the U.S. operation was coming right. With six stores open and the Manhattan store among the group's most profitable, there is now sufficient activity to cover overheads and start generating reasonable earnings.

However, this point is being reached at a time when U.S. consumer spending is likely to be severely constrained by high interest rates, and so the company has shied away from forecasting exactly when profits will start to flow.

Another potential source of major growth is Japan where Habitat is carrying out a feasibility study with the Seibu retailing group with a view to setting up a joint venture. A final decision is to be made early next year.

Habitat is not making an overall profit forecast for the current year, claiming that with the vital Christmas trading period yet to come, it is too early. However, it says sales in the first 13 weeks of the year are 20 per cent ahead, indicating a higher growth rate than during last year as a whole.

Assuming that net margins are maintained, trading profits could thus work out at about £5m this year compared with £3.9m last year before the gain on a property disposal. This figure could rise by another £1m if most of the £3.5m net proceeds of the offer are used to pay off Habitat's expensive dollar debt, which stands at about £7m.

On the basis of average weighted capital, the minimum tender price works out to just under 16 times fully taxed prospective earnings. In itself, that is not an outrageous price to pay for a company with a record and prospects as bright as those of Habitat. But in last week's market plunge, the prices of other comparable shares have fallen sharply.

Mark Spencer is the share that Habitat and its advisers have followed most carefully while trying to set the minimum tender price, although they believe Habitat has better growth prospects than Marks. The Marks share fell from 124p on Wednesday morning, when the Habitat minimum was being set, to 114p at Friday's close.

At 124p, the prospective fully taxed p/e on Marks for the year to next March was just over 17, but by the end of the week it was, like Habitat's minimum, just under 16. On a similar basis, Mothercare shares were on a prospective p/e of about 13 at the end of the week and MFI Furniture about 13.

For most flotations, these comparisons could spell trouble, but Habitat is being presented as the sort of share that every institutional portfolio should include. A recent study of the company by John Richards of brokers Capel-Cure Myers (who are not Habitat's brokers) is being given wide circulation.

The shares, Mr Richards argues, "should justify a significant premium to the retail sector and come to be regarded as a 'core' sector holding in much the same fashion as the two major newcomers in the 1970s, Mothercare and J. Sainsbury."

Habitat and its advisers agree that they are counting heavily on the institutions, looking for them to take about 70 per cent of the shares in the offer. The final problem, the would-be tenderer faces is that any tender in excess of the minimum must be made in increments of 5p, which makes the shares become expensive very quickly. At 115p, the prospective fully taxed p/e becomes nearly 16.5, at 120p, it is 17 and at 125p, 18.

The yield on the proposed 3.6p dividend is already a modest 4.7 per cent at the minimum tender price and falls to 4.1 per cent at 125p.

FT-Actuaries changes
The following constituent changes are to be made in the FT-Actuaries series effective from next Thursday's indices:

Butterfield (3), Fidelity Radio (28), Metron (39), Neesped (6), Rexmore (35), United Wire Group (6), Wadkin (6) and York Trailer Holdings (9) are to be replaced by Amstrad Consumer Electronics (28), British Car Auction Group (9), Clifford's Dairies (28), J. Dewhurst Holdings (35), Hawley Group (29), London and Scottish Marine Oil (51), Owen Owen (34), Pleasurama (29) and Sound Diffusion (4).

Minister Assets is to be reclassified from group 70 to group 68, United Scientific Holdings from 4 to 6 and Vosper from 5 to 6.

Longton chairman warns of delay in upturn
A RETURN to profitability by Longton Industrial Holdings, the freight forwarder and steel stockholder which plunged into loss last year, was by no means assured in the current period, Mr A. J. Dale, the chairman, told the annual meeting yesterday.

Sounding a cautionary note to amplify his statement which accompanied the group's accounts, he said that in the several weeks' trading since his preparation the short-term prognosis had gained some clarity.

"It now seems reasonably clear that by the spring of 1982 a number of our companies which showed losses during the year ending March 1981 will have returned to profitable trading, but it will take longer than six months to achieve profitability in the case of those companies which have been worst hit by the recession," he said.

Pre-tax losses for that year amounted to £229,264, against a profit of £1.92m, on turnover down to £35.80m (£43.21m). The total dividend paid was 1p net per 25p share (5p).

As a result of the recession, serious problems were persisting for the group's vehicle and plant distribution and crane hire operations, Mr Dale said.

Definite signs of an upturn had emerged elsewhere, particularly in the steel stockholding and engineering supplies division but he stressed: "The timing of a return to profitability for the group as a whole is extremely difficult to predict."

An early general upturn in the economy could not be depended on, and its timing had more doubtful, he added.

Considerable progress had already been made in streamlining and reorganising the group's businesses, but he warned that a great deal more had still to be done.

In the past year Longton has closed certain depots and redeployed premises, at the same time as developing products to diversify the group's activities.

AMALGAMATED DISTILLED
Acceptances have been received in respect of 91.4 per cent of the 4.3m shares of Amalgamated Distilled Products offered in a rights issue.

CMG profit jumps 145%
Pre-tax profits of CMG (Computer Management Group) in the year to May 1981 jumped 145 per cent to £1.26m before the staff participation scheme and exceptional items. CMG, a public but unquoted company, operates a computer information and consultancy service.

Turnover for the period was 13 per cent higher at £16.14m. After profits attributable to the staff participation scheme the pre-tax level rose by just over two-thirds to £355,598 before exceptional items relating to goodwill written off and an extraordinary provision of

£137,000 in respect of pension funding in the Netherlands. Since the year end CMG has acquired Incomputer Holdings, a Surrey-based computer service company, for £200,000 cash. The company has also launched MICROFACT, a microcomputer rental operation. MICROFACT achieved sales in the first three months of the current year of £0.5m.

Capital investment according to a director, Mr R. Fawcett, for the rental assets amounted to around £100,000. At the end of May the company showed net assets a tenth higher at £223,473.

Chujitsu Co. Ltd.
Tokyo, Japan
5% DM Convertible Bonds of 1979/1987
Security Index Number 454 554
Adjustment of Conversion Price
The Board of Directors adopted the following resolution on August 4, 1981: Free share distribution at a rate of 10.1 to shareholders registered on August 5, 1981 (record date).

As a result of this capital increase the previous conversion price of Yen 1,028.70 for the convertible bonds was adjusted in accordance with the terms of issue. The conversion price effective from September 1, 1981 is Yen 955.20 per share of Common Stock with a par value of Yen 50.

On behalf of Chujitsu Co. Ltd. Bayerische Vereinsbank Aktiengesellschaft
Munich, in September 1981

Spain
High 1981
389 251 Banco Bilbao
395 280 Banco Central
438 229 Banco Exterior
348 228 Banco Hispano
123 119 Banco Ind. Cat.
410 284 Banco Santander
243 146 Banco Urquijo
404 263 Banco Vizcaya
288 204 Banco Zoragoza
223 82 Dragados
81 45 Espanol Zinc
74.2 55.5 Fecsa
65 22 Gal. Preciados
99 63.5 Hidrola
62.5 52 Iberdurea
128.7 70 Petroleras
85 70 Repsol
102 51 Sogefia
95 60 Telefonos
82.5 60 Union Elect.

THE TRING HALL
USM INDEX
105.4 (-1.7)
at close of business 25/9/81
BASE DATE 10/11/80 100
Tel: 01-245 5675

CORAL INDEX
Close 468-473 (-19)

BOARD MEETINGS
The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the subdivisions shown below are based mainly on last year's results.

TODAY
Interim—Amalgamated, Barclay, Brent Chemicals International, Hiltop Foodware, J. Hymans, Metatrux, Christopher Moran, Solicitors' Law Stationery Society.
Final—Galliford, Brindley, Kwaku, Link House Publications, Parker Knoll.

FUTURE DATES
Interim—Desoutter, Bax, Oct 1
Desoutter, Bax, Oct 8
Finlay (James), Oct 22
London Atlantic Invest. Tet, Oct 23
Morch British Canadian Invest. Oct 2
Sikhotealin Lubricants, Oct 5
Tibury Contracting, Sept 30
Final—Bluebird Confectionery, Oct 1
Capehall, Oct 5
Capehall International, Oct 6
Cineplex, Oct 2
Kent (M. P.), Oct 5
Mitchell Cotts, Oct 1

FT Share Information
Alexander & Alexander Services (World Stock Markets—New York).

AGA Aktiebolag
(Incorporated with limited liability in the Kingdom of Sweden)
U.S. \$30,000,000 9 1/2 per cent. Convertible Subordinated Bonds 1996
Issue Price 100 per cent.

The following have agreed to subscribe or procure subscribers for the Bonds:
Hambros Bank Limited
Banque Bruxelles Lambert S.A.
Credit Suisse First Boston Limited
Kidder, Peabody International Limited
Nordic Bank Limited
Swiss Bank Corporation International Limited

The Council of The Stock Exchange in London has granted permission for the 30,000 Bonds of \$1,000 each constituting the above issue to be admitted to the Official List, subject to the issue of the temporary Global Bond. Interest is payable semi-annually on 15th March and 15th September, the first such payment being due on 15th March, 1982.

Particulars of the Bonds are available from Exel Statistical Services Limited and copies may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 12th October, 1981, from the Brokers to the issue:

Rowe & Pimms, City Gate House, 39-45 Finsbury Square, London EC2A 1JA
28th September, 1981

THE KYOWA BANK LIMITED
London Branch
US \$10,000,000
NEGOTIABLE FLOATING RATE
CERTIFICATES OF DEPOSIT
MATURITY DATE MARCH 29, 1982
In accordance with the provisions of the Certificate of Deposit notice is hereby given that for the six month Interest Period from September 28, 1981 to March 29, 1982 the Certificates will carry an Interest Rate of 17.9375% per annum.
Agent
FIRST CHICAGO LIMITED

Banco Union, C.A.
(A Venezuelan Corporation)
Acting through its London Branch
U.S. \$35,000,000
NEGOTIABLE FLOATING RATE
CERTIFICATES OF DEPOSIT
MATURITY DATE 26 SEPTEMBER 1982/1984
In accordance with the provisions of the Certificate of Deposit notice is hereby given that for the six month Interest Period from September 28, 1981 to March 26, 1982 the Certificates will carry an Interest Rate of 17.9375% per annum.
Agent
FIRST CHICAGO LIMITED

M. J. H. Nightingale & Co. Limited
27/28 Lovat Lane London EC3R 9EB Telephone 01-621 1212

2000's Capitalisation	Company	Price on week d/c (p)	% Change	Gross Yield	P/E	Fully Actualised
1,714	AGI Hilda: 10pc CULS	112	-2	10.0	8.8	—
3,584	Airprugs	68	-2	4.7	6.8	10.9
1,100	Armitage and Rhodes	44	-1	4.3	9.8	3.7
1,731	Bardon Hill	182	-4	9.7	5.1	9.3
1,552	Debonair Services	120	-3	5.5	8.1	5.0
4,124	Frank Horrell	110	-2	6.4	5.8	9.9
4,867	Frederick Parker	60	-1	1.7	2.8	26.0
4,051	George Blair	58	-3	7.3	7.3	7.2
1,053	IPC	100	-2	7.3	7.3	10.9
2,580	Jackson Group	102	-2	7.0	8.3	3.2
18,148	James Burroughs	117	-6	8.7	7.4	8.5
3,016	Rebair: Jenkins	226	-5	37.3	10.0	10.4
2,760	Scruttons: A	58	-2	5.3	8.4	8.6
2,877	Torday	1	-	15.1	8.1	7.2
2,284	Twinlock Ord.	12	-	15.0	20.0	—
2,047	Twinlock 15pc ULS	7	-	15.0	20.0	—
5,493	Unifac Holdings	35	-2	3.0	8.3	6.4
11,022	Walter Alexander	57	-4	8.4	7.4	5.7
5,367	W. S. Yeates	220	-1	15.7	9.7	4.4

f Suspended.

This announcement appears as a matter of record only September, 1981

NMB
Nippon Miniature Bearing Co., Ltd.
(Nippon Miniature Bearing Kabushiki Kaisha)
8,000,000 Shares of Common Stock
(par value ¥50 per share)
represented by European Depositary Receipts
ISSUE PRICE U.S. \$3.033 PER SHARE

Daiwa Europe Limited
Baring Brothers & Co., Limited
Compagnie de Banque et d'Investissements, CBI
LTCB International Limited
Salomon Brothers International

Banca del Gottardo
James Capel & Co.
Cazenove & Co. (Overseas)
Hoare Govett Ltd.
Vickers da Costa International Ltd.

Berliner Handels- und Frankfurter Bank
Carr, Seabag & Co.
Robert Fleming & Co. Limited
Société Générale
S. G. Warburg & Co. Ltd.

This advertisement complies with the requirements of the Council of The Stock Exchange.

U.S. \$60,000,000
Gulf States Overseas Finance N.V.
(Incorporated with limited liability in the Netherlands Antilles)
17 1/2% Guaranteed Debentures Due 1988
Unconditionally guaranteed as to payment of principal, premium, if any, and interest by
GULF STATES UTILITIES COMPANY
(Incorporated in Texas)
The following have agreed to subscribe or procure subscribers for the Debentures:
Credit Suisse First Boston Limited
Banque Nationale de Paris
Kleinwort, Benson Limited
Société Générale de Banque S.A.
Union Bank of Switzerland (Securities) Limited
Daiwa Europe Limited
J. Henry Schroder Wagg & Co. Limited
Swiss Bank Corporation International Limited
Westdeutsche Landesbank Girozentrale

The Debentures, issued at 100 per cent., have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary global Debenture. Interest is payable annually in arrears on October 1, the first payment being made on October 1, 1982.

Full particulars of Gulf States Overseas Finance N.V., Gulf States Utilities Company and the Debentures are available in the Exel Statistical Service and may be obtained during usual business hours up to and including October 12, 1981 from the brokers to the issue:

Cazenove & Co.,
12 Tokenhouse Yard,
London EC2R 7AN
September 28, 1981

This Offer for Sale contains particulars given to comply with the regulations of the Council of The Stock Exchange for the purpose of giving information with regard to The Habitat Group PLC ("the Company"). The Directors have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein whether of fact or of opinion. All the Directors accept responsibility accordingly. Application has been made to the Council of The Stock Exchange for the shares of the Company issued and now being issued, to be admitted to the Official List. Copies of this Offer for Sale, together with the documents referred to below, have been delivered to the Registrar of Companies for registration.

habitat

THE HABITAT GROUP PLC

(Incorporated in England under the Companies Acts 1948 to 1967 No. 988644)

Offer for Sale by Tender

by
Morgan Grenfell & Co. Limited
and
Bank Mees & Hope NV

of up to 10,909,090 ordinary shares of 10p each at a minimum price of 110p per share for £12,000,000

The shares now offered for sale will rank in full for all dividends declared, made or paid hereafter on the shares of the Company, save for the final dividend in respect of the year ended 28th June, 1981.

The Application List for the shares now offered for sale will open at 10.00 a.m. on Thursday, 1st October, 1981 and may be closed at any time thereafter.

SHARE CAPITAL

Authorised	Issued and now being issued fully paid
£5,500,000	£4,328,265
Ordinary shares of 10p each	

The issued share capital is shown on the basis of the minimum tender price.

INDEBTEDNESS

At 11th September, 1981 the Company and its subsidiaries had outstanding in aggregate term loans of £2,494,137 (£38,804 now secured), short term borrowings of £128,928 (£55,033 now secured), bank overdrafts of £5,079,600 and hire purchase commitments of £274,093. In addition, at that date, the Company had outstanding guarantees in respect of lease payments on Group properties of £476,447, but had no other outstanding guarantees except guarantees of indebtedness of its subsidiaries. Other security in respect of borrowings at that date has since been released. Save as disclosed above, neither the Company nor its subsidiaries had outstanding at 11th September, 1981 any loan capital issued (or created but not issued) or term loans, other borrowings or indebtedness in the nature of borrowing, including mortgages, charges, bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance credits, hire purchase commitments or guarantees or other material contingent liabilities. On 11th September, 1981 the Company and its subsidiaries had cash balances of £2,013,038. Amounts in foreign currencies have been translated for the above into sterling at the relevant rates of exchange on 11th September, 1981.

DIRECTORS AND GROUP ADDRESSES

Directors

Terence Orby Conran (Chairman), Hithercroft Road, Wallingford, Oxfordshire OX10 9DQ.
Michael Edward Tyson, 10 Cedar Street, New Rochelle, New York 10801, U.S.A.
Malcolm Ian Peacock, Hithercroft Road, Wallingford, Oxfordshire OX10 9DQ.
John Stansfield Stephenson, 28 Neal Street, London WC2H 9PH.
Francis Bruguière (French), La Maison Blanche, Route de Quarante Sous, 78630 Orgeval, France.
Christopher Michael Godsell Turner, Hithercroft Road, Wallingford, Oxfordshire OX10 9DQ.
Hugo Haarbosch (Dutch) (Non-executive), Herengracht 548, 1017 CG Amsterdam, The Netherlands.

Secretary and Registered Office

Terence Alexander Sidney Butler, Hithercroft Road, Wallingford, Oxfordshire OX10 9DQ.

Group Head Office

Hithercroft Road, Wallingford, Oxfordshire OX10 9DQ.

British Head Office

Hithercroft Road, Wallingford, Oxfordshire OX10 9DQ.

French and Belgian Head Office

La Maison Blanche, Route de Quarante Sous, 78630 Orgeval, France.

United States Head Office

10 Cedar Street, New Rochelle, New York 10801, U.S.A.

Conran Associates Head Office

28 Neal Street, London WC2H 9PH.

ADVISERS

Issuing Houses

Morgan Grenfell & Co. Limited, 23 Great Winchester Street, London EC2P 2AX.
Bank Mees & Hope NV, Herengracht 548, 1017 CG Amsterdam, The Netherlands.

Brokers

Hoare Govett Limited, Heron House, 319/325 High Holborn, London WC1V 7PB and
27 Throgmorton Street, London EC2N 2AN.

Solicitors to the Company

Allen & Overy, 9 Cheapside, London EC2V 6AD.

Solicitors to the Offer for Sale

Slaughter and May, 35 Basinghall Street, London EC2V 6DB.

Auditors and Reporting Accountants

Arthur Andersen & Co., Chartered Accountants, 1 Surrey Street, London WC2R 2PS.

Property Valuers

Knight Frank & Rutley, 20 Hanover Square, London W1R 0AH.

Principal Bankers

Bank Mees & Hope NV, Herengracht 548, 1017 CG Amsterdam, The Netherlands.

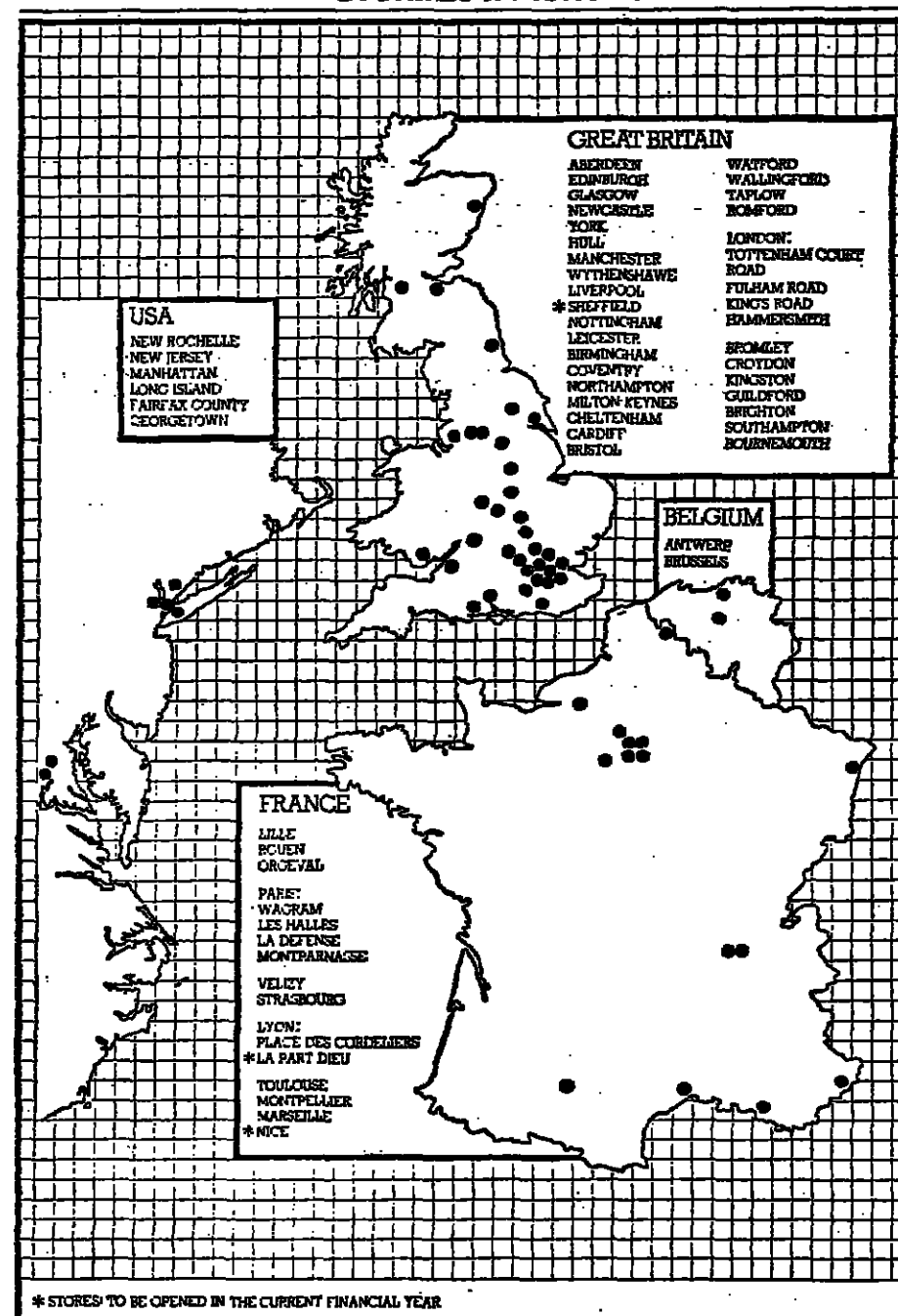
Registrars and Transfer Office

Barclays Bank Limited, Radbroke Hall, Knutsford, Cheshire WA16 9EU.

Receiving Bankers

Barclays Bank Limited, New Issues Department, P.O. Box 123, 2 London Wall Buildings, London Wall, London EC2P 2BU.

STORE LOCATIONS



KEY INFORMATION

The following information should be read in conjunction with the full text of the Offer for Sale.

Nature of Group

Habitat's activities are the retail and mail order of furniture and a wide range of products for the home in Great Britain, France and Belgium and the United States of America, and an international design consultancy business.

Five Year Record

The consolidated record for each of the five financial years to the end of June, 1981 was as follows—

	1981	1980	1979	1978	1977
Sales, excluding sales taxes (£000)	67,165	58,213	44,603	33,903	28,889
Trading profit (£000)	8,264	4,241	3,586	2,671	1,858
Profit before taxation, including profit on sale of property (£000)	4,402	3,971	3,115	2,287	1,564
Earnings per share (actual tax charge, including property profit) (pence)	8.58	8.30	6.00	3.88	2.67
Earnings per share (full tax charge, including property profit) (pence)	7.03	6.68	4.71	3.53	2.43
Property profit per share (pence)	1.33	1.57	—	—	—
Number of shares at year-end	52	47	39	37	32
Approximate area of net selling space at year-end ('000 sq. ft.)	709	618	485	439	356
Average number of full-time equivalent employees during year	1,701	1,620	1,429	1,197	894

Earnings per share have been adjusted for the number of new shares issued as a result of the capitalisation of reserves in September, 1981.

1980 was a 53 week year.

A full tax charge is calculated at a notional rate of 52 per cent on profits excluding profit on sale of property.

Market Capitalisation

On the basis of the minimum tender price per share and following the Offer for Sale, the Company will be capitalised at £42.6 million.

Price-Earnings Ratios

On the basis of the minimum tender price per share, the historic price-earnings ratio will be 12.8 on an actual tax charge and 15.6 on a full tax charge. After excluding profit on disposal of property, the comparable ratios will be 15.2 and 18.3 respectively.

Net Tangible Assets

Following this Offer for Sale the consolidated net tangible assets of the Group at 28th June, 1981 adjusted for the estimated net proceeds of the shares now being issued will be £20.1 million (equivalent to 46.4p per share on the increased share capital of the Company at the minimum tender price per share). This excludes a gross revaluation surplus on properties at that date of £1,623,000 (3.7p per share).

Dividends

In the absence of unforeseen circumstances, dividends in respect of the current financial year to the end of June, 1982 are expected to amount to not less than 3.6p per share (net) in total, representing a prospective gross yield at the minimum tender price per share of 4.7 per cent. It is expected that dividends will be paid in May (interim) and November (final) of each year in approximately the ratio of one third: two thirds.

Tender Mechanism

The Offer for Sale is for an amount of £12 million. To the extent that the striking price per share under the tender exceeds the minimum tender price per share, the number of shares sold will be reduced accordingly. All shares will be sold at the striking price.

THE HABITAT GROUP

Introduction

The information in this Offer for Sale has been supplied to the Issuing Houses by the Directors of the Company. In this Offer for Sale, the terms "Habitat" and "Group" refer to the Group consisting of the Company and its subsidiaries. In the appropriate context, the word "Habitat" is also the trade name of the Group's stores in Great Britain, France and Belgium.

General Description

Habitat's activities are the retail and mail order of furniture and a wide range of products for the home in Great Britain, France and Belgium and the United States of America, and an international design consultancy business. The Group currently has 54 stores, of which 33 are in Great Britain, 15 in France and 6 in the United States.

A majority of the products sold by the Group are exclusive to Habitat, having been designed "in house" or in detailed collaboration with manufacturers. Many bear the Habitat trade mark. Together with items originated outside the Group, they make up a comprehensive and cohesive range of products for the home. Habitat is believed to be the only major chain store specialising in such a range of goods.

Each year the Group publishes a full-colour catalogue in four versions—for Great Britain, France, Belgium and the United States. Mail order accounts for about 1 per cent of total Group retail turnover.

The Group operates an industrial design consultancy, with offices in London and Paris, providing services to clients internationally—as well as to the Group's retailing subsidiaries.

Background

Habitat was founded by Terence Conran. Having trained in design, he practised as a freelance industrial designer in the early 1950s. He then built up a business to include, by the early 1960s, furniture manufacture, the wholesaling of furnishing textiles and design consultancy.

In 1964, the first Habitat store was opened, in Fulham Road, London, because Terence Conran and his team considered that traditional methods of selling modern home furnishings used by established retailers were unimaginative. The product range and the way in which it was displayed were successful and four further stores had been opened in Great Britain by the end of 1968.

A merger, in 1968, with the Ryman group of office equipment suppliers proved to be unsatisfactory and in June, 1970 Terence Conran formed the Company to re-purchase the Habitat retailing and mail order elements from Ryman; the current Habitat Group has grown from this base. Since that time the Group has had no manufacturing interests.

Following the merger, a new, independent Group head office was established alongside the warehouse and showroom at Wallingford. At the same time the industrial design consultancy, Conran Associates, was set up in Covent Garden.

Among subsequent major developments have been the moves into France in 1973, Belgium in 1975 and the United States in 1977, the opening of the Group's fifteenth store in 1980, the introduction in 1978 of an employee profit linked share plan for employees at all levels and the publication of over 14 million catalogues during the Group's latest financial year. The Group has twice, in 1968 and in 1978, been awarded the Royal Society of Arts Duke of Edinburgh Award for Design Management.

THE HABITAT CONCEPT

The Habitat concept is reflected in the advertising slogans used in Great Britain and France—

"Good Design at Good Prices"

"Habitat c'est ça"

Habitat's merchandise is designed and selected to satisfy the practical requirements of customers, who come from a wide range of age and income groups, by combining good style and functional appeal within a reasonable price range—in short the Habitat concept is good design at good prices.

Traditionally furniture retailers have relied upon Saturdays for a high proportion of their sales. Although Saturday is still a busy day, Habitat has successfully generated sales throughout the whole week as well, by offering a wider range of products for the home. All of these products are marketed in their own right, not merely as accessories to the furniture. The full product range varies between countries of operation from 3,500 to 4,500 items and consists of not only furniture, but also towels and towels, floor coverings, soft furnishings, wallpaper and paint, lighting, china and glass, cutlery, cooking utensils, toys and games, household accessories and books and stationery. Items other than furniture make up around 60 per cent of total retail sales.

The merchandise is presented in a straightforward way and is available, where possible, in bulk to give the stores the appearance of busy, well-organised warehouses. Furniture is displayed in simple room settings, which are designed to enable customers to visualise the products in their own homes. Essential information about the products is usually positioned adjacent to them; this assists the stores to function largely on self-service principles.

To reduce transport costs and avoid delivery delays for customers, Habitat introduced the "take-away pack-flat" principle, whereby furniture is available for immediate collection from the stores and assembly in the home.

Although management in each country aims to cater for local demands and tastes, for reasons of price and availability of supply every opportunity is taken to select and negotiate merchandise on a common Group basis.

Over half the products in each country of operation are supplied locally, the balance coming from a wide range of overseas sources. It is the Group's aim to establish long-term working relationships with its suppliers, wherever in the world they may be. But, as a general guideline, the Group's objective is not to be dependent on any supplier for more than 15 per cent of any major product category nor to allow any single supplier to become dependent on Habitat for more than 30 per cent of its own turnover.

The catalogue is a fundamental part of Habitat's marketing. It generates not only significant direct mail order sales in each country but is also designed to be a constant source of reference and pre-selection to customers in their homes.

In each country the catalogue bears a cover price and substantial quantities are sold through newsagents and booksellers as well as through the stores and by direct response advertising. Analysis of catalogue and mail order sales provides a continuing and valuable indicator for the sizing of future stores.

Habitat's original design, merchandising and marketing principles have changed very little over the years and the Directors believe that their consistency of application has been the bedrock of its successful development and has done much to protect the Group from significant direct competition by other retailers.

GROUP COMPANIES

Great Britain

Habitat Designs Limited is the Company's British retailing subsidiary, which currently has 1,222 employees of whom 800 are part-time, an equivalent of 1,003 full-time employees (full-time equivalent employees). It operates 32 stores with a total net selling area of approximately 400,000 square feet. Typically, stores are close to, but not necessarily in, prime shopping locations and cover most of Great Britain.

Stores are held principally at two locations. Furniture and fabrics are warehoused at Wallingford, and all other products are warehoused at Wallingford. Both locations supply merchandise to the French and American subsidiaries. Delivery of furniture direct to customers is effected through regional depots operated by the Group or outside contractors.

The head office containing the buying, marketing, stock control, mail order and accounting functions is located at Wallingford.

The majority of sales in terms of value are made by cash or cheque, though there is a Habitat credit card and a personal loan account system both of which are externally financed. Leading international credit cards are also accepted.

The Directors consider that there is considerable scope for expansion and growth in Great Britain and they plan to increase the number of stores substantially. Site acquisitions are in hand at several locations and consideration is being given to additional edge of town and out of town locations where sales areas could be significantly larger than the current average.

The British subsidiary also operates a contract furnishing business and is the originator of the "Housepack". The Housepack contains a selection of household furnishings to furnish substantially an empty dwelling. It has been sold extensively for example to expatriates working in the Middle East. Housepacks are stored at Wallingford and can be despatched anywhere in the world at twenty-four hours' notice.

The Conran Shop is run separately from Habitat Designs Limited. It was established in 1974 on the site of the original Habitat store in the Fulham Road, London. The Conran Shop has its own management who control its buying and have a close working relationship with the design consultancy; it acts also as an informal product test bed for the main retailing subsidiaries within the Group. Its range of merchandise, which is somewhat more expensive, is generally aimed at a narrower range of customers. The Directors do not foresee a major expansion of this operation although some further stores are a possibility for the future.

In the year ended 28th June, 1981 total retail turnover was £37,172,000 and trading profit was £1,094,000. These represent increases of 17 per cent and 24 per cent respectively compared with the previous year.

France and Belgium

Habitat France S.A. is the Company's French retailing subsidiary, with its own subsidiary in Belgium. It currently has 457 full-time equivalent employees and operates 15 stores, including 2 in Belgium, with a total net selling area of approximately 203,000 square feet. 6 of the stores serve the centre and environs of Paris, the remainder are located in major provincial cities. The Belgian stores are in Brussels and Antwerp.

UK investors to take up new shares in Cardo

BY WILLIAM DUFFLOR, NORDIC EDITOR, IN STOCKHOLM

CARDO, the investment company which owns the Swedish Sugar Company and also has extensive interests in seeds and biotechnology, has decided to issue new shares equivalent to some 5 per cent of its present SKR 312m (\$56.7m) share capital to foreign investors.

The new issue of so-called "free" shares would be placed with Hambros Bank Ltd., London, which would sell them to a number of financial institutions, mostly in Britain, Cardo said.

Slowdown at Swire Properties

BY OUR HONG KONG CORRESPONDENT

SWIRE PROPERTIES, a subsidiary of the Swire Group, has announced a 55 per cent rise in profits for the first half of this year and predicted that earnings for the full year, boosted by the sale of a key property in Kuala Lumpur, will be substantially higher.

The company said attributable profits for the six months ended June 30 rose to HK\$194.7m (US\$31.7m), compared with HK\$125.9m during the same period in 1980.

Braniff board changes

Braniff International, the troubled Dallas airline, announced that Ms Anne L. Armstrong and Mr Howard Swanson have resigned as directors, reports Reuters. It said that Mr Armstrong had accepted "unforeseen additional responsibilities" elsewhere. Ms Swanson was formerly the company's executive vice-president of finance.

Braniff added that Mr Robert S. Folsom, former mayor of Dallas, and Mr Paul O. Gaddis have joined the board as replacements.

Volkskas extends offer

BY JIM JONES IN JOHANNESBURG

THE BID by Volkskas, which is South Africa's fourth largest banking group, for Bank of Orange Free State (Bankovs) has failed to attract sufficient acceptances and has been extended to October 8. The bid was subject to 10 acceptances from 90 per cent of Bankovs shareholders which would have allowed Volkskas to invoke the regulations of the Companies Act and acquire the entire capital of the bank. Thus far

Criticism of Peabody policies by Fluor

By Paul Betts in New York

FLUOR, the world's largest construction engineering group, is considering selling its 10 per cent holding in Peabody Coal, the largest coal producer in the U.S.

Mr Robert Fluor, chairman, disclosed this to securities analysts in Chicago.

He claimed Fluor was unhappy with the way in which Peabody was currently managed and objected to the recent sale of assets by the coal company.

Call to countryside users

THE HEAD of the Countryside Commission yesterday called on people using the countryside for recreation or their living to try to understand the "other chap's" point of view.

Mr Derek Barber, speaking at the opening of a new long distance footpath through Kent and Sussex, said: "I am fully aware of the anxieties of the farming community about public pressures of conservation and recreation on their land which is a farmer's workshop and livelihood."

Tory's 'think again' plea

A CONSERVATIVE MP has called on the Government to "think again" before going ahead with legislation to subject supplementary rate increases to a referendum.

Mr Terence Higgins, Woking, said in a statement: "The Government is right to curb spendthrift local authorities but the right way to do this, in line with successive Conservative manifestos, is to abolish the

EQUITIES

Issue Price	Dividend	Yield	High	Low	Stock	Change
153	1.10	7.2%	178	180	Acronis-Eng...	180
85	1.10	12.9%	28	30	Acronis-Eng...	30
28	1.10	39.3%	8	10	Acronis-Eng...	10
28	1.10	39.3%	8	10	Acronis-Eng...	10
28	1.10	39.3%	8	10	Acronis-Eng...	10

FIXED INTEREST STOCKS

Issue Price	Dividend	Yield	High	Low	Stock	Change
100	1.10	11.0%	110	110	Amel. Dist. Products	110
100	1.10	11.0%	110	110	Amel. Dist. Products	110
100	1.10	11.0%	110	110	Amel. Dist. Products	110
100	1.10	11.0%	110	110	Amel. Dist. Products	110

"RIGHTS" OFFERS

Issue Price	Dividend	Yield	High	Low	Stock	Change
50	1.10	22.0%	50	50	Amel. Dist. Products	50
50	1.10	22.0%	50	50	Amel. Dist. Products	50
50	1.10	22.0%	50	50	Amel. Dist. Products	50
50	1.10	22.0%	50	50	Amel. Dist. Products	50

THE POUND SPOT AND FORWARD

Sept 25	Day's spread	Close	One month	% Three p.m.	% p.m.
U.S.	1.7820-1.8020	1.7850-1.7970	0.10-0.20c	-1.01	0.68-0.78c
Canada	1.2300-1.2500	1.2350-1.2450	0.10-0.20c	-4.77	2.20-2.40c
Nethld.	4.25-4.40	4.25-4.40	7-10c	-2.39	3.30-3.40c
Belgium	67.20-68.20	67.20-68.20	65-70c	-1.32	140-160c

THE DOLLAR SPOT AND FORWARD

Sept 25	Day's spread	Close	One month	% Three p.m.	% p.m.
UK	1.7820-1.8020	1.7850-1.7970	0.10-0.20c	-1.01	0.68-0.78c
Ireland	1.5800-1.5970	1.5870-1.5970	0.10-0.20c	-2.30	0.75-0.85c
Canada	1.1950-1.1980	1.1981-1.1984	0.30-0.40c	-3.78	0.74-0.78c

EURO-CURRENCY INTEREST RATES (Market closing Rates)

Sept. 25	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc	Japanese Yen
Short term	14-14 1/4	15-15 1/4	15-15 1/4	11-11 1/4	7 1/4-7 1/2	11 1/2-11 3/4	30-40	40-60	35-45	7 1/2-7 3/4
7 days notice	14 1/4-14 1/2	15 1/4-15 1/2	15 1/4-15 1/2	11 1/4-11 1/2	7 1/2-7 3/4	11 3/4-11 1/2	30-35	35-40	35-40	7 1/2-7 3/4

FT LONDON INTERBANK FIXING (11.00 a.m. SEPTEMBER 25)

8 months U.S. dollars	6 months U.S. dollars
bid 17 5/8 offer 17 1/2	bid 17 5/8 offer 17 3/4

LONDON MONEY RATES

Sept. 25	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc	Japanese Yen
Overnight	14-14 1/4	15-15 1/4	15-15 1/4	11-11 1/4	7 1/4-7 1/2	11 1/2-11 3/4	30-40	40-60	35-45	7 1/2-7 3/4
8 days notice	14 1/4-14 1/2	15 1/4-15 1/2	15 1/4-15 1/2	11 1/4-11 1/2	7 1/2-7 3/4	11 3/4-11 1/2	30-35	35-40	35-40	7 1/2-7 3/4

OTHER CURRENCIES

Sept. 25	Argentine Peso	Australia Dollar	Austria	Denmark	Finland Markka	France	Germany	Italy	Japan	Netherlands	Portugal	Spain	Sweden	Switzerland	U.S. Dollar
10,256-10,278	0.9727-0.9730	1.5670-1.5680	13.50-13.55	105.90-106.20	4,464.0-4,468.0	1,932.0-1,935.0	1,932.0-1,935.0	1,932.0-1,935.0	1,932.0-1,935.0	1,932.0-1,935.0	1,932.0-1,935.0	1,932.0-1,935.0	1,932.0-1,935.0	1,932.0-1,935.0	1,932.0-1,935.0

FT UNIT TRUST INFORMATION SERVICE

Unit Trust Name	Manager	Investment Objective	Assets	Units	Price
Guinness Mutual Fd. Mgrs. (Guernsey)	P.O. Box 128, St. Peter, Port, Guernsey, GY1 2ND	Guinness Mutual Fd. Mgrs. (Guernsey)	210,000,000	100,000,000	2.10
Guinness Mutual Fd. Mgrs. (Guernsey)	P.O. Box 128, St. Peter, Port, Guernsey, GY1 2ND	Guinness Mutual Fd. Mgrs. (Guernsey)	210,000,000	100,000,000	2.10
Guinness Mutual Fd. Mgrs. (Guernsey)	P.O. Box 128, St. Peter, Port, Guernsey, GY1 2ND	Guinness Mutual Fd. Mgrs. (Guernsey)	210,000,000	100,000,000	2.10
Guinness Mutual Fd. Mgrs. (Guernsey)	P.O. Box 128, St. Peter, Port, Guernsey, GY1 2ND	Guinness Mutual Fd. Mgrs. (Guernsey)	210,000,000	100,000,000	2.10

[illegible]

DATE	TIME	LAST	DIV	YR
1965	10:00	100	100	100

Date		Commodity	Unit	Price	Change	Settlement	Open	High	Low	Close	Volume	Open Interest	Unsettled
Jan	10	Crude Oil	Barrel	27.15	0.15	27.00	26.85	27.20	26.70	27.10	150,000	1,200,000	100,000
Jan	10	Gasoline	Gallon	1.15	0.01	1.14	1.13	1.16	1.12	1.15	50,000	400,000	30,000
Jan	10	Heating Oil	Gallon	1.05	0.01	1.04	1.03	1.06	1.02	1.05	40,000	300,000	20,000
Jan	10	Coal	Ton	12.50	0.10	12.40	12.30	12.60	12.20	12.50	20,000	150,000	10,000
Jan	10	Wheat	Bushel	1.80	0.02	1.78	1.77	1.81	1.76	1.79	10,000	80,000	5,000
Jan	10	Corn	Bushel	1.20	0.01	1.19	1.18	1.21	1.17	1.20	10,000	80,000	5,000
Jan	10	Soybeans	Bushel	1.50	0.02	1.48	1.47	1.51	1.46	1.49	10,000	80,000	5,000
Jan	10	Beans	Bushel	2.00	0.03	1.97	1.96	2.01	1.95	1.99	10,000	80,000	5,000
Jan	10	Flour	Barrel	5.00	0.05	4.95	4.90	5.05	4.85	5.00	10,000	80,000	5,000
Jan	10	Cotton	Lint	0.70	0.01	0.69	0.68	0.71	0.67	0.70	10,000	80,000	5,000
Jan	10	Wool	Wool	1.50	0.02	1.48	1.47	1.51	1.46	1.49	10,000	80,000	5,000
Jan	10	Gold	Ounce	100.00	0.50	99.50	99.00	100.50	98.50	100.00	10,000	80,000	5,000
Jan	10	Silver	Ounce	15.00	0.10	14.90	14.80	15.10	14.70	15.00	10,000	80,000	5,000
Jan	10	Platinum	Ounce	1,000.00	10.00	990.00	980.00	1,010.00	970.00	1,000.00	10,000	80,000	5,000
Jan	10	Palladium	Ounce	1,500.00	15.00	1,485.00	1,470.00	1,515.00	1,465.00	1,500.00	10,000	80,000	5,000
Jan	10	Rhodium	Ounce	2,000.00	20.00	1,980.00	1,960.00	2,020.00	1,940.00	1,990.00	10,000	80,000	5,000
Jan	10	Indium	Ounce	1,000.00	10.00	990.00	980.00	1,010.00	970.00	1,000.00	10,000	80,000	5,000
Jan	10	Tin	Ounce	1,000.00	10.00	990.00	980.00	1,010.00	970.00	1,000.00	10,000	80,000	5,000
Jan	10	Zinc	Ounce	1,000.00	10.00	990.00	980.00	1,010.00	970.00	1,000.00	10,000	80,000	5,000
Jan	10	Copper	Ounce	1,000.00	10.00	990.00	980.00	1,010.00	970.00	1,000.00	10,000	80,000	5,000
Jan	10	Nickel	Ounce	1,000.00	10.00	990.00	980.00	1,010.00	970.00	1,000.00	10,000	80,000	5,000
Jan	10	Aluminum	Ounce	1,000.00	10.00	990.00	980.00	1,010.00	970.00	1,000.00	10,000	80,000	5,000
Jan	10	Lead	Ounce	1,000.00	10.00	990.00	980.00	1,010.00	970.00	1,000.00	10,000	80,000	5,000
Jan	10	Iron	Ounce	1,000.00	10.00	990.00	980.00	1,010.00	970.00	1,000.00	10,000	80,000	5,000
Jan	10	Steel	Ounce	1,000.00	10.00	990.00	980.00	1,010.00	970.00	1,000.00	10,000	80,000	5,000
Jan	10	Brass	Ounce	1,000.00	10.00	990.00	980.00	1,010.00	970.00	1,000.00	10,000	80,000	

[illegible]

Oct.	May	Gencor 40c.....	£43 1/2	14.9
Oct.	Dec.	Gold Fields S.A. 25c.	£40	28.8
Feb.	Oct.	Jo'burg Cons. R2.	£40	12.1

[illegible][illegible]

Foot faces test on manifesto

BY ELINOR GOODMAN, LOBBY CORRESPONDENT

MR MICHAEL Foot's credibility as Labour leader faces an immediate test on Wednesday in the wake of the deputy leadership contest, on the issue of who writes the Party manifesto. This is the subject that has divided the party so deeply in the past.

After an argument yesterday in the party's National Executive Committee between Mr Foot and Mr Benn, it was agreed that Mr Foot should, on behalf of the executive, urge conference to preserve the leadership's veto on the contents of the manifesto.

The executive was split down the middle and the decision was made on the chairman's casting vote. It was a setback to Mr Benn and an indication of the way some of his old left-wing allies on the executive have deserted him.

Nevertheless, Mr Benn's supporters yesterday remained

optimistic that this year, after three previous unsuccessful attempts, the change in the rules for writing the manifesto would be approved. They claimed that APEX, the clerical workers' union, was mandated by its conference to support the idea of giving the final say on the manifesto to the National Executive Committee and that this would be enough to swing the votes their way.

This would be a further blow to Labour moderates and, if the NEC were given the last word on the manifesto, make it far more likely that the kind of policies approved by the annual conference would get into the manifesto.

Apart from the reverberations of the deputy leadership contest, the main arguments over policy at this year's conference will probably be about defence and Northern Ireland. Yesterday set the scene for

this year's conference by confirming the demand for unilateral nuclear disarmament adopted at last year's party conference.

It met during the afternoon to decide its attitude to all the conference resolutions.

It agreed to recommend a motion essentially restating Labour's opposition to American bases in Britain and the deployment of Cruise missiles, and the party's commitment to a European nuclear-free zone. However, it agreed to recommend avoiding a showdown on the key issue of NATO membership, which in the long-term could prove almost as divisive as the deputy leadership.

If conference did come out against NATO, it would put Mr Healey and other Labour moderates in a very difficult position indeed.

However, yesterday, some Labour moderates were com-

plaining bitterly that a recommendation to remit the issue of NATO membership back to the executive would, in effect, put a question mark over Labour's commitment to NATO.

The pro-Europeans in the party feared a further setback when the executive agreed to urge conference to reject a motion committing the party to a referendum on the EEC before pulling out.

Despite Mr Benn's setback on the manifesto issue which he has long regarded as central to his campaign to make the parliamentary leadership more accountable to party activists, the Left still have a large built-in majority on the NEC.

This year, however, the moderates seem poised to gain at least two additional seats with the left-wing party treasurer, Mr Norman Atkinson, likely to be ousted. Conference report, Page 6

Gilts pose funding dilemma for Government

By Anatole Kaletsky

THE SLUMP in the London stock market during the last two weeks has sharpened the dilemmas over funding tactics faced by the Government in its attempt to control the money supply.

The past fortnight's collapse of equity prices was accompanied by a more modest decline in gilt-edged stocks—the FT 30 share index fell by 14.2 per cent; the Government Securities index by 4.9 per cent.

But the combination of turbulent conditions in the equity market and the precarious position of sterling in the foreign exchanges has reduced net gilt-edged sales by the Government. The Government's borrowing in the banking month which ends on October 21, according to City estimates, in the previous banking month, gilt-edged sales were also at a depressed level, estimated between £200m and £300m. This compares with net monthly funding of around £1bn achieved in the early months of the financial year and assumed in the City to be necessary for the achievement of the Government's monetary targets.

Poor money supply figures for September and October are already well discounted in the market. But there is some concern among gilt-edged analysts about the Government's lack of options to fund its borrowing requirement. Conventional gilt-edged sales would appear to be impossible until the market stabilises.

The main alternative to conventional gilt issues would be index-linked funding. Last week it was announced that the index-linked national savings certificates which were made available to all personal investors on September 7 pulled in about £200m in their first two weeks of sale.

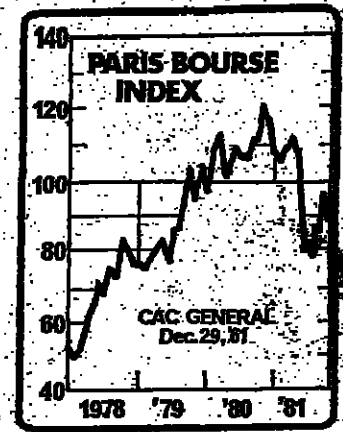
Although this rate of sales may well increase as the certificates become more familiar, it is considered likely in the City that the Government will soon need to sell further tranches of index-linked bonds to institutional investors in the stock market.

However, pension funds, to which index-linked gilts have been restricted in the past, may not be interested in purchasing further issues in sufficient quantities at present. Thus there is heated debate among economic policymakers about whether to extend eligibility for index-linked bonds to other institutions and, perhaps, to personal investors.

This would present formidable practical difficulties, particularly on the question of how to tax the capital appreciation on an index-linked bond.

THE LEX COLUMN

New tolls on the Route Nationale



The political battle over the first round of French nationalisation proposals moved into its final stages last week with the publication of a draft law covering compensation for shareholders. In order to avoid a prolonged constitutional battle, the Government has gracefully accepted the views of the Conseil d'Etat—an august body not generally given to pronouncing on stock market matters—to the effect that asset value and recent earnings should be taken into account when assessing a fair price for compulsory purchase.

So whereas compensation under the preliminary proposals was based on an average of the market prices of the shares concerned over the three years 1978-80 (a period unaffected by this year's post-electoral panic), the second formula is less favourable than the first, since these companies have long been traded above asset value, and for them a p/e ratio of 10 looks downright insulting.

For growth stocks such as Matra and Dassault—which are not included in the first batch of nationalisations—the second formula is less favourable than the first, since these companies have long been traded above asset value, and for them a p/e ratio of 10 looks downright insulting.

With the important caveat that the application of one formula to companies with very different characteristics is bound to throw up some rather capricious results, it looks from across the Channel as though the French government has bent over backwards to offer reasonable terms. This has nothing to do with the salutary nature of politicians' reassurances: the foreign investment community (France has an impressive current account deficit to finance) is a major priority for M. Mitterrand's administration.

Needless to say, the companies involved do not take the view that the terms are fair, and wrangling is likely to go on until the last minute. Some of them seem to have been trying to take advantage of the Socialist's presumed inexperience in serious commerce by demanding the sort of prices they would only receive in a three-cornered no-holds-barred takeover bid backed by billion-dollar euro credits. Nationalisation, unfortunately, is not as exciting as this.

The companies have been cautiously unwilling to accept that stock market prices put anything like a fair value on their shares, despite the fact that some of them saw it to have large margins in 1979 and 1980. During this period the French equity market was very strong, helped by a firm currency, an evenly stable inflation rate, and a Government committed to demanding controls on free enterprise. In addition, share prices were artificially boosted by personal tax concessions favouring investment in French equities.

It is on the basis of their performance in this happy age that the companies are being valued for nationalisation. Equity prices are now plunging around the world. The new French Government is wrestling with inflationary pressures which might force it to stop on price or margin controls. It will probably have to keep interest rates at high level for some time to come to finance a sharply rising budget deficit.

High interest rates will lead to July yields on the floating rate stock which is to be issued as compensation. Last week looks like have been genuinely despondent to trade near par. It may not do so initially if there is a rush to turn it into cash, but in any case this form of security is infinitely better than the sort of 10 per cent paper that French investors were frightened of being bought out with earlier in the year.

It is just conceivable that an unscrupulous administration at some time in the future might try to rig long bond yields in order to reduce the servicing costs on FFR 250m or so of stock.

The existence of open market quotations for shares in the companies concerned should have made the question of fixing a compensation price which is bound to be to some degree arbitrary a good deal less controversial than that faced by the British Labour government which nationalised the aircraft and shipbuilding industries. There the pricing arguments were tortuous, since most of the companies con- looked rather a good idea. Large groups. The British government proceeded to pay late and in fixed-interest paper, both of which expedients the French have rightly rejected.

Equity shortage

Although the fundamental position of the Paris Bourse looks very poor at the moment, the technical position is going to be curiously strong this winter. The L&L Monetary tax concessions are entering their last year, and the tax-exempt unit trusts will be buyers. The relative shortage of equities after the nationalisations could push the companies that remain in private hands up to premium levels. On the other hand, the paradoxical possibility that the Socialists may abolish capital gains tax (because it costs more to administer than it yields) may—perverse—cause selling as long-standing profits are taken. In this peculiar environment, a large holding of floating rate bonds in a portfolio look rather a good idea.

EEC steel code support grows

BY ALAN PIKE

PRESSURE is mounting among British steel producers to reinforce the EEC Commission's efforts to restore price discipline in the industry by announcing firm increases in list prices early next year.

The mixture of mandatory and voluntary controls which regulate the West European industry is having some success in strengthening the price structure in Britain and the Continent. But because of the complex tangle of rebates and discounts which has developed in the industry, this improvement in effective prices has generally not been reflected in official price lists.

Steel producers in the British private sector, most of whom continue to be under severe financial pressure, are determined that the time has arrived when they must convince con-

sumers that the recent excesses of price cutting are over.

Under agreements reached in Europe, the EEC steelmakers' club, prices are due to increase by an average of 10 per cent during the final quarter of this year, and by a further 15 per cent in January. British producers want to demonstrate that a new attitude towards price discipline is being adopted in the steel industry by imposing some firm increases in list prices in January.

The industry's ability to do this depends upon the line taken by the British Steel Corporation, the market leader for most products. In a drive to restore its share of the British market lost during last year's national steel strike, BSC has fought to match import prices. Now that it has recovered its traditional market share, the corporation

is likely to be as anxious as private producers to improve the value of its sales.

A British industry united around former prices might be exposed to the danger of imports rising again. But producers believe there is now a genuine determination within the West European industry to see the EEC quota rules work, and to stamp out unfair sales practices.

British producers are pleased to see that Bescian—an Italian steelmaker previously regarded as a source of low-priced products—has notified an extensive range of list price increases to the EEC commission.

Britain's four leading wire rod producers—including Allied Steel and Wire, the company recently formed between the public and private sectors—have also deposited new price

lists with the commission. Equally significantly, they have told consumers that they hope to phase out published rebates in the lists early next year.

These moves are in line with an attempt by Eurofer to improve the price structure throughout West Europe. Leaders of the group have written to all producers stressing that the objective of substantially raising prices is an "absolutely necessary condition" for a return to profitability and the creation of an efficient, competitive steel industry in the EEC.

Producers have been told that they must ensure that this message is "driven home to the merchants' national associations and to associations of consumers, as well as to each individual customer."

Continued from Page 1

Times

but time was running short. Journalists worked normally. The Guardian, which is printed on Times Newspapers' presses, was optimistic it would achieve its London print run because NGA pickets said they would allow Guardian printers into the building.

The dispute provides a tough test for the hard-line approach to Fleet Street unions promised by Mr Rupert Murdoch when he bought The Times and The Sunday Times in February. On Friday, the management stopped paying the entire 1,400 staff at The Sunday Times and suspended publication after the NGA failed to provide an assurance that production would not be disrupted.

This is a harder line even than that suggested during negotiations on the purchase of the papers, when Mr Murdoch proposed that all the members of any single union should have their pay stopped if one of its chapel (office branches) caused disruption. The Sunday Times' machine minders are seeking increases in pay and manning levels, which the management says would add 28.3 per cent to the machine minders' payroll costs.

The men want to make up differentials between themselves and the machine assistants, members of the National Society of Operative Printers, Graphical and Media Personnel (Natsopa), whose pay has risen from 80 per cent of that of the machine minders to 87.5 per cent in return for manning cuts

Car sales higher than expected

BY KENNETH GOODING

NEW CAR sales this year will be higher than expected but forecasts for new commercial vehicle registrations have been revised downwards.

The Society of Motor Manufacturers and Traders says new car registrations in 1981 could reach 1.45m, compared with 1.41m forecast in May and actual sales of 1.51m in 1980.

The society has also revised upwards its forecast for 1982 from 1.45m cars predicted in May to 1.47m. This year's forecast has been particularly influenced by August results—the second best ever for the

month. But sales have been stimulated by cut-price and other offers, so in spite of conditions more buoyant than expected more dealers are not making profits on their new car business.

The society expects commercial vehicle registrations this year to be 215,000, against the main forecast of 220,000 and last year's actual total of 266,218.

The updated forecast for next year is for sales of 225,000 commercial vehicles against the main prediction of 230,000.

High interest rates are just another factor depressing the commercial vehicle market by affecting companies' cash flows and their ability to buy new capital equipment.

The society's forecast—a consensus view from UK-based manufacturers, importers and component groups—is important because the Japanese refer to it when deciding on vehicle shipments to the UK and how these can be held within the bounds of the voluntary restraint agreement limiting the Japanese market share to under 11 per cent.

Continued from Page One

French nationalisation

ing State bond rates. But a figure of FFR 35bn is equivalent to half this year's budget deficit which represents about 2.6 per cent of the GNP. Including interest payments, the total cost could be FFR 250bn over 15 years.

The COB findings show wide disparities in the impact on individual shares of the new compensation terms. Rhone-Poulenc shareholders will now be paid an estimated FFR 136 a share (21 per cent more than the Government's initial offer), Saint-Gobain shareholders FFR 156 (15 per cent) and investors in Paribas FFR 219 (4 per cent).

Compensation was originally

to have been paid on the basis of the average share price for the three years ending 1980. Under the formula used to apply to only 50 per cent of the evaluation, with 25 per cent based on companies' net assets and another 25 per cent on average net profits multiplied by 10.

For the five industrial groups—Rhone Poulenc, Pechiney, Ugine Kuhlmann, Saint Gobain, CGE, Thomson Brandt—and the two holding companies Paribas and Suez the average increase per share under the new compensation formula is 12 per cent.

The Minister of the Budget, M. Laurent Fabius, said in his

evidence to the Parliamentary Commission that under the initial evaluation the Government had expected to pay about FFR 30bn—of which FFR 12bn was for the industrial groups, FFR 11bn for the banks and FFR 6bn for Paribas and Suez.

Under the revised formula "several billion" francs more would be payable. Shareholders would be getting about 50 per cent more per share than on the basis of Boarse values at the end of July, he said.

The COB's reservations on its estimates concern definition of market price per share, and allowances in some company accounts for provisions for tax payments.

Weather

UK TODAY
SHOWERS, prolonged in the West, with sunny intervals especially in the South and East.

London, S. S.W. and E. England, Midlands, Channel Isles, Wales
Scattered showers with sunny intervals, moderate winds becoming light. Max. 15C (59F).

N. England, S. and Central Scotland and N. Ireland
Showers, sunny intervals. Max. 14C (57F).

N. Scotland, Orkney, Shetland
Showers with moderate to strong winds. Max. 14C (57F).

Outlook: Continuing unsettled. Near normal temperatures.

WORLDWIDE

	Y'day	Y'day	Y'day
	Monday	Tuesday	Wednesday
Ajaccio	F 24 75	L 24 75	C 18 64
Algiers	S 29 78	L 29 78	C 14 57
Amsterdam	S 27 81	L 27 81	C 16 61
Athens	S 27 81	L 27 81	C 16 61
Bahrain	F 21 70	M 21 70	C 22 72
Batavia	F 21 70	M 21 70	C 22 72
Beirut	S 29 84	M 29 84	C 28 84
Belfast	C 13 58	M 13 58	C 13 58
Bombay	F 23 73	S 23 73	C 27 81
Bonn	C 22 72	M 22 72	C 22 72
Buenos Aires	C 15 59	M 15 59	C 15 59
Calcutta	F 23 73	S 23 73	C 27 81
Cairo	F 23 73	S 23 73	C 27 81
Cardiff	F 23 73	S 23 73	C 27 81
Cebu	F 23 73	S 23 73	C 27 81
Chengdu	F 23 73	S 23 73	C 27 81
Copenhagen	F 23 73	S 23 73	C 27 81
Corfu	S 27 81	M 27 81	C 22 72
Damascus	F 23 73	S 23 73	C 27 81
Dublin	F 23 73	S 23 73	C 27 81
Edinburgh	F 23 73	S 23 73	C 27 81
Geneva	F 23 73	S 23 73	C 27 81
Hong Kong	F 23 73	S 23 73	C 27 81
Imbabura	F 23 73	S 23 73	C 27 81
London	F 23 73	S 23 73	C 27 81
Lyons	F 23 73	S 23 73	C 27 81
Madrid	F 23 73	S 23 73	C 27 81
Manchester	F 23 73	S 23 73	C 27 81
Marseille	F 23 73	S 23 73	C 27 81
Medan	F 23 73	S 23 73	C 27 81
Meppen	F 23 73	S 23 73	C 27 81
Moscow	F 23 73	S 23 73	C 27 81
Munich	F 23 73	S 23 73	C 27 81
Nairobi	F 23 73	S 23 73	C 27 81
Nagasaki	F 23 73	S 23 73	C 27 81
Nassau	F 23 73	S 23 73	C 27 81
Nice	F 23 73	S 23 73	C 27 81
Nicosia	F 23 73	S 23 73	C 27 81
Osaka	F 23 73	S 23 73	C 27 81
Paris	F 23 73	S 23 73	C 27 81
Perth	F 23 73	S 23 73	C 27 81
Puerto Rico	F 23 73	S 23 73	C 27 81
Rangoon	F 23 73	S 23 73	C 27 81
Rome	F 23 73	S 23 73	C 27 81
Singapore	F 23 73	S 23 73	C 27 81
Sofia	F 23 73	S 23 73	C 27 81
Stockholm	F 23 73	S 23 73	C 27 81
Sydney	F 23 73	S 23 73	C 27 81
Taipei	F 23 73	S 23 73	C 27 81
Tel Aviv	F 23 73	S 23 73	C 27 81
Tenby	F 23 73	S 23 73	C 27 81
Tokyo	F 23 73	S 23 73	C 27 81
Toronto	F 23 73	S 23 73	C 27 81
Valencia	F 23 73	S 23 73	C 27 81
Vancouver	F 23 73	S 23 73	C 27 81
Vienna	F 23 73	S 23 73	C 27 81
Warsaw	F 23 73	S 23 73	C 27 81
Wellington	F 23 73	S 23 73	C 27 81
Winnipeg	F 23 73	S 23 73	C 27 81
Zurich	F 23 73	S 23 73	C 27 81

Fairview Creating lives for industry

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Cement price rise talks start

BY ANDREW TAYLOR

BUILDING and civil engineering employers will meet cement manufacturers today in the first of a series of key meetings to discuss proposed cement price increases this November.

The talks are taking place amid growing concern by some cement producers that sharp rises in UK prices could increase the danger of cut-price imported cements being sucked into Britain from Europe.

Earlier this year British cement manufacturers scrapped plans to raise their prices by a further four to six per cent in July, but warned that cement prices might have to rise by between nine and 12 per cent in November to offset rising production costs.

But there remain differences of opinion between some manufacturers over the size of proposed increases. Blue Circle, the country's largest cement producer, would prefer to keep rises to a minimum. Rugby Portland, the second biggest producer, would like to see a larger increase to offset rising

costs and restore operating margins.

Blue Circle, which controls around 60 per cent of the home market, feels particularly exposed to the threat of foreign imports. It is a major supplier to some of the more vulnerable outlying UK markets and has a substantial operating base in the south east just across the Channel from major European market ports.

Blue Circle's greatest fear is that if UK prices rise too steeply it may eventually become cost effective for European suppliers to establish a bulk import terminal in the Thames.

The amount of cement imported into Britain is negligible. But some UK manufacturers are concerned that because of subsidised energy costs some European manufacturers could already land cement on these shores more cheaply than it would cost to produce it in Britain.

So far the cost of establishing distribution networks and storage depots in the UK has been prohibitive to European

UK CEMENT DELIVERIES

Year	Home deliveries (1,000 tonnes)
1975	16,681
1976	15,432
1977	14,229
1978	14,745
1979	14,938
1980	14,034

Source: Department of the Environment

producers. But more recently there have been reports of bagged cement from Holland being landed in the Orkneys, some of which has been finding its way to mainland Scotland, according to some British manufacturers.

Nevertheless the UK cement industry is under strong pressure with UK deliveries falling by a further 18 per cent, allowing for seasonal adjustment, in the first half of this year. Blue Circle, was particularly affected, however, by industrial action at its cement works.

In the past few weeks there have been signs that the slide in UK construction orders has been stemmed at least for the

time being. But with construction output still expected to decline by up to a further 11.5 per cent this year, and with the next upturn in output unlikely before 1983, pressures on cement manufacturers seem unlikely to diminish.

Today's meeting with construction employers—and later talks planned with ready-mix concrete producers—are expected to centre around three main areas of concern:

● The impact of planned increases on an already hard-pressed construction sector and the possibility of any further sharp price rises putting renewed pressure on the UK cement-makers pricing agreement.

● The likely level of proposed increases in coal prices this winter, and the need for cement manufacturers to restore operating margins following their 11.75 per cent price increase in March this year.

● The possibility of cement imports entering the UK as a result of higher home prices. Building, Page 9